









# Solvay boosts Bulgaria's sell-off plan

By Theodor Troev in Sofia and Anthony Robinson in London

Solvay, the Belgian chemical company, yesterday finished the purchase of a 60 per cent stake in Sodi Devnaya, Bulgaria's most profitable chemical company, for \$150m in cash and a pledge to invest \$87m over the next five years.

The successful conclusion of the first big sell-off in Bulgaria's emergency privatisation programme came as the Union of Democratic Forces (UDF), the main parliamentary opposition, called for

the resignation of Mr Zhan Videnov, the Socialist prime minister, on the eve of a crucial Socialist party conference.

Opposition calls for early parliamentary elections at a mass rally outside parliament could have the effect of strengthening the position of Mr Videnov, who will be fighting for his political life this weekend against a challenge from Mr George Pirinski, the former foreign minister, who heads the social democratic wing of the divided ruling party.

A defeat for Mr Videnov, especially if it forced the

unpopular Socialist government to dissolve parliament, would create a vacuum of power when the International Monetary Fund is calling for a decision within 45 days to institute a currency board as a condition of a delayed IMF structural adjustment loan. Early general elections only two years into the Socialist party's four-year mandate could disrupt this timetable.

Under the currency board system, successfully applied by Estonia and other Baltic states, domestic currency in circulation and the minimum reserves of the bank-

ing system have to be matched by foreign exchange reserves in the central bank.

This would restrict the powers of Bulgaria's weak central bank and the financial autonomy of the government and is seen as the last chance for averting hyperinflation. Over the last six months Bulgaria has suffered a run on the banks and a collapse in the currency from 70 lev to the US dollar in January to a low of 550 lev before recovering to current levels of around 450 lev. The central bank raised its annual interest rate to 300

per cent two months ago before falling to the current 180 per cent. At least 14 banks are facing closure and the government has started a crash privatisation programme to replenish currency reserves.

Mr Ivan Kostov, a former finance minister and leader of the UDF, yesterday submitted to parliament the opposition's terms for the introduction of a currency board - replacement of the central bank's current board of governors and the election of a group of experts to continue talks with the IMF and the World Bank prior to the

dismissal of parliament and early general elections.

Mr Kostov said a currency board would fail if instituted under the present government.

Political analysts say Mr Videnov's rush to set up the currency board is aimed at weakening the opposition's capacity to make political capital out of the issue. The Socialist government's sole chance of eventual re-election is now perceived to hinge on its ability to restore financial stability through implementing a tough IMF-monitored currency board regime.



Opposition protesters carrying an effigy of Prime Minister Zhan Videnov rally outside parliament in Sofia yesterday to back demands for early elections

## From bank chief to political pragmatist

For 14 years until 1993, Mr Carlo Azeglio Ciampi, Italy's 76-year-old treasury minister, was at the helm of the Bank of Italy, before being called from near-retirement to be prime minister for a year. Since May he has been the economic supremo in the centre-left government of Mr Romano Prodi and was instrumental in the highly political decision of September to adopt a tougher 1997 budget to bring Italy's budget deficit within the Maastricht convergence criteria on schedule.

Mr Ciampi regards himself as a non-political appointee with a technocratic background.

However he has developed a taste for the cut and thrust of politics and recognises that policy decisions on European economic and monetary union (Emu) are ultimately guided by political considerations.

In a sense he is a gamekeeper turned poacher. "As an ex-governor, I am firmly in favour of the independence of the Bank of Italy," he says. "The central bank has the role of setting interest rates; but I have always believed it is up to governments to regulate exchange rates."

Mr Ciampi championed this view on November 24 when he successfully negotiated the lira's re-entry into the European exchange rate

mechanism (ERM) and found himself in conflict with central bankers led by the Bundesbank.

The Italian treasury had called a weekend meeting of the monetary committee after consultation with other EU treasuries on the understanding that a lira/D-mark parity of around L1,000 would be acceptable.

Treasury officials knew the central bank governors, including the Bank of Italy, were adamant on a stronger lira at around L850.

But they were still dis-

As a minister, he knew that Italy's powerful export-oriented industry would not have tolerated any rate much stronger than L850.

Such tensions are not simply a question of the Bundesbank digging in its heels to ensure currency stability but embrace the central bank governors as a whole, according to Italian officials.

They say matters will become more complex as the Frankfurt-based European Central Bank (ECB) begins to exercise its influence in the run-up to launching the

### Carlo Ciampi, former Bank of Italy chief, has developed a taste for the cut and thrust of politics

mayed to see the German treasury drop its earlier acceptance of a weaker rate and fall behind the Bundesbank's orthodoxy.

When negotiations stalled in the technical monetary committee, European Union finance ministers had to be called to forge a political deal.

Mr Ciampi is too discreet to admit a confrontation with Mr Hans Tietmeyer, the Bundesbank chairman. But those at the meeting insist the former central banker made clear in robust terms the difference between the role of a central bank and a government.

single currency.

"The European Central Bank is the first institution of a unified Europe," observes Mr Ciampi, who has never wavered in his commitment to the idea of Emu and its benefits to Italy.

"I helped draw up the statutes for the bank in 1990-91 when at the Bank of Italy and I am aware of the political implications of setting up this institution."

Precisely because of the supranational impact of the bank on economic and monetary policy, Mr Ciampi says: "States must establish a proper interlocutor with the ECB so as to have responsi-



Carlo Ciampi: tends to regard himself as a non-political appointee with a technocratic background

bility for economic policy."

At present he accepts that this should be done at the broader political level

through the European council of ministers.

The Italian government has yet to take a formal position

on French proposals for a "stability council" to act as interpreter-watchdog for the stability pact, imposing fiscal rectitude on those joining the single currency.

The Italians appear reluctant to move until it is clear whether the council will cover merely the "ins" admitted to the single currency - or euro - zone, or whether it will cover all those wishing to join the single currency but lacking the fiscal rectitude to qualify.

This wait-and-see approach reflects Italy's own uncertainty whether, despite all the brave talk, it can be among the first group of countries signing up for the euro. Mr Ciampi himself continues to exude optimism and will press for extra budgetary measures "as soon as possible" in the new year if the budget deficit looks like missing or overshooting the target of 3 per cent of gross domestic product.

The International Monetary Fund annual mission this week indicated that the government would have to find a minimum extra L15,000bn (\$9.8bn) through spending cuts or through new fiscal measures.

Confindustria, the Italian employers' confederation, has said the corrective package will have to be double this.

Robert Graham

## Greek farmers fail to win tax and debt relief

By Karin Hope in Athens

Militant Greek farmers yesterday demonstrated outside parliament during a debate on the 1997 budget, but their leaders failed to win any concessions on taxes and debt from the Socialist government.

Mr Stefanos Tsoumankos, agriculture minister, said the government was prepared to redistribute up to Dr12bn (\$19m) in European Union subsidies to farmers whose crops were damaged by autumn rainstorms but could not afford to meet other demands.

Farmers from the cotton-growing region of Thessaly led a convoy of buses and trucks to Athens to press demands for tax-free fuel, exemptions from value added tax on farm machinery and a write-off of \$1.3bn debts with the state-controlled Agricultural Bank.

A three-week tractor blockade of highways around Greece has hit manufacturing output and exports, which are carried almost exclusively by truck.

The Federation of Greek Industries claims that shortages of fuel and raw materi-

als caused by the protests will reduce manufacturing output this year by almost one percentage point. The stand-off has become a test of the Socialists' resolve to bring the economy on track with the rest of the EU.

The government refuses to discuss farm policy reforms until the farmers open the roads. Tractor barricades across northern Greece have been lifted, but farmers blocking Thessaly's main north-south highway have threatened to keep the protest going over Christmas.

Mr Costas Simittis, the prime minister, says Greece cannot afford to appease special interest groups if it is to achieve its goal of joining the proposed European single currency by 2001.

Giving in to the farmers would provoke a flood of demands from other groups of workers and derail efforts to reduce the budget deficit in the next two years from almost 8 per cent of gross domestic product this year to the 3 per cent Maastricht target, he argues.

Strikes by seamen, teachers and even diplomats seem to be faltering in face of the firm budget stand.

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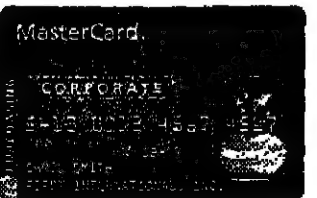
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## NEWS: ASIA-PACIFIC

## Japanese seek help in the IT age

By William Dawkins in Tokyo

A renewed passion for electronic gadgets has swept Japan over the past year, but consumers still feel disoriented and are buying products to help find their way around the digital age.

Consumers have had to make "heroic" efforts to integrate these and other complex items into their daily lives, according to the annual survey of popular products by Dentsu, Japan's top advertising agency, which gives a revealing peek at the changing tastes of one of the world's most fickle consumer markets.

The disorientation might explain, Dentsu says, why a growing number of Japanese in the past year have turned, for security, to what it calls "take me to your leader" goods, to help navigate through the information fog that has typified 1996.

The report says the information technology (IT) industry made the biggest single contribution to Japanese industrial performance this year. The top IT items, chosen by Dentsu on criteria of sales performance and innovation, were a series of advanced electronic notebooks, launched by Sharp, NEC and Toshiba with features including colour screens, Windows 95 software, full Internet access, and on one model, a digital camera.

Typical of the "take me to your leader" products is "Some Books I've Read" by the critic Takashi Tachibana, which helps readers select what to buy. Published last December, it had sold 380,000 copies by last month.

Car navigation systems and personal satellite navigators have come to the help of another 800,000 disoriented Japanese consumers over the past year. Yet another "hit" for the confused are mobile telephones, which have grown from a few hundred thousand to more than 20m in the past three years, Dentsu says.

Buying the digital gear needed to keep pace with fashion is expensive. This might explain a sharp rise in automated money lending machines, forecast by Dentsu to double in number to 2,600 in the year to March. Originally intended to supplement money lenders' manned offices, the digital machines have proved surprisingly popular with people who find it embarrassing to apply for a loan in person.

## Rao resigns as Congress parliamentary leader

By Mark Nicholson in New Delhi

Mr P.V. Narasimha Rao, India's legally entangled former prime minister, yesterday bowed to an ultimatum from senior colleagues and resigned as Congress party's parliamentary leader.

The move in effect ends the political career of the 76-year-old Mr Rao, whom historians may best remember as initiator in 1991 of wide-ranging economic reforms which began the task of unwinding more than 40 years of inward-looking and statist Indian economic policies.

Mr Rao submitted his resignation almost to the minute of a 4pm deadline set late on Wednesday by Mr Sitaram Keerti, who had succeeded Mr Rao as Congress president.

The ultimatum followed an earlier appeal from 21 of his most senior party colleagues for Mr Rao to quit. They argued in a joint letter that his departure was necessary to safeguard the "credibility" of Congress, which has ruled India for all but four years since independence in 1947 until a demoralising defeat in elections this May.

Since leading Congress to its poorest ever electoral showing, Mr Rao has been charged in three separate corruption cases, each of which carries a maximum imprisonment of seven years' imprisonment.

The charges led Mr Rao to resign as party president in September, though he has denied any wrongdoing.

However, the corruption charges, along with a spate of other cases recently brought against former MPs and ministers from Mr Rao's administration, have nevertheless sullied Congress with an image of corruption. Mr Keerti has made it his stated priority to clean up this image.

Congress leaders have scheduled a meeting today to begin the process of selecting Mr Rao's successor. Though there are no clear favourites for the post, the Indian media have touted Mr Keerti, Mr Shrawad Pawar, the politically

powerful former chief minister of Maharashtra, and Mr Mamohan Singh, the former finance minister, widely credited as being the chief architect of India's five-year-old economic reforms.

Mr Singh appeared to some analysts as the likeliest compromise candidate, particularly given his reputation - rare within the Congress elite - for unimpeachable rectitude. "No one would want to oppose him. He has very few enemies and would therefore be the best compromise candidate," said Mr Pran Chopra, a political columnist and member of the Centre for Policy Research in Delhi.

Though the technocratic Mr Singh has often portrayed himself

as a reluctant politician, he has also always said he would be prepared to play any role asked of him by Congress. The Press Trust of India yesterday suggestively quoted Mr Singh as saying in a forthcoming magazine interview that he would "not be unwilling" to become India's prime minister.

The prospect could arise should Congress succeed in returning to the party fold several former Congress party members who defected from the mother party before the May polls, and who now form part of the minority United Front (UF) coalition government.

Mr Keerti has already succeeded in stealing from the UF the support of a small group of former

Congress MPs, and has always considered the removal of Mr Rao as a necessary step in persuading other defectors to rejoin with Congress - most particularly a bloc of 30 MPs from Tamil Nadu, including Mr P. Chidambaram, the UP finance minister, who was a reformist ally of Mr Singh as commerce minister in the previous Congress administration.

Hopes that Congress might somehow succeed in supplanting the UF on Wednesday buoyed stocks in Bombay, pulling the Sensex index up 17 points to 3,001. Brokers suggested the market tone would further strengthen should the respected Mr Singh appear set to replace Mr Rao.

## NZ deal gives rise to faith and doubt

When the eight weeks of coalition talks that followed New Zealand's general election ended in agreement last week, the first impression was that the country's 10-year economic reform process might be a casualty.

But closer reading of the 70-page coalition agreement between the conservative National party and New Zealand First - the nationalist party led by Mr Winston Peters, a former National cabinet minister - reveals a compromise. Hardline anti-inflationary policies have been eased, but only modestly, and NZF's more nationalistic tendencies on matters such as foreign investment have been contained.

Mr Don Brash, governor of the Reserve Bank, reacted with a mixture of faith and doubt: "I don't think the experiment [with economic reform] was ever likely to be at an end," he said. "It was a question of the extent to which it was modified."

Mr Steve Marshall of the Employers' Federation was similarly guarded. "The outcome is about the best anyone could have expected," he said. "Within the agreement there are a large number of policy areas which are flagged for review, think tanks, discussion groups. We've got to be careful we don't talk ourselves into a standstill."

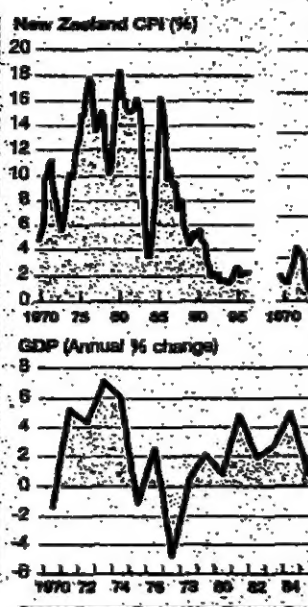
The economic implications of the coalition deal can be divided into three:

■ Changes to monetary policy, formalised in a new target agreement between the central bank governor and the National-NZF coalition. ■ Alterations to fiscal, savings and labour market policy, hammered out during the coalition negotiations. ■ The political dimensions of the agreement, implicit in the shuffling of ministerial portfolios.

The main change in monetary policy is an expansion



Winston Peters deputy prime minister



Source: Reserve Bank of New Zealand, Wellington



Don Brash prime minister

of the target band for inflation, within which the Reserve Bank governor must operate or risk losing his job. This moves from 0.2 per cent to 0.3 per cent, with the midpoint rising to 1.5 per cent.

The Reserve Bank admits this represents "some easing". But its latest quarterly statement also makes clear a limited relaxation over the past few months has been justified by New Zealand's improving inflation outlook. Mr Brash remains more critical of the market's downward pressure on interest rates during the past week.

Private sector economists, looking at the squeeze which the tight band, high real interest rates and a strong local dollar have put on businesses, tend to concur. "The economy will cope better with a slightly higher target range; it gives the Reserve Bank a little more leeway," says Mr Olf Schoofsch of Deutsche Morgan Grenfell.

Moreover, Mr Brash stresses if a wider target band pushes up inflationary expectations, countervailing

action could still be necessary. "To the extent that increased inflationary expectations lead to higher prices, higher wage settlements and so on, the new inflation target gives much less scope for an easing... than might perhaps be assumed."

On the fiscal front, the changes are arguably more significant. The new government plans to spend an extra NZ\$5bn (US\$3.5bn) by the end of the century, mainly on health and education. But the extra outlay in the coming 1997-98 fiscal year will be offset by the deferral of NZ\$1bn of promised tax cuts.

The budget will also remain in surplus over the medium term. The extra spending amounts to much less than the NZ\$6.6bn which was on the cards had NZF opted for a coalition with the Labour party.

But the Reserve Bank describes the budgetary shift as mildly stimulatory, even in 1997-98. Not only does absolute spending go up slightly, it says. Consumers would probably have saved

some of the tax cuts, reducing their impact on demand. Stronger concerns have been voiced by the rightwing ACT party, which holds eight parliamentary seats and questions whether the adjustments are fiscally responsible.

Much more difficult to assess is the impact Mr Peters will have on policy through his control of the key economic portfolio through the newly created post of treasurer. Already, there has been a tussle over the roles of the treasurer and the finance minister, National's Mr Bill Birch, hitherto in sole charge of economic policy.

Details have yet to be spelt out, but Australia seems the model. There, the treasurer is in charge, with the finance minister the "numbers man".

Analysts point out Mr Peters' record is fairly conservative but in the more interventionist style of former prime minister Robert Muldoon. Most also expect him to start cautiously.

"He's very aware of the concerns financial markets have about his role, so for that reason he'll probably bite his lip for some time," says Mr Paul Stewart, chief economist at ANZ Bank.

So far, this is precisely what he has done. Mr Brash's hawkish noises on inflation this week drove the New Zealand dollar higher, a development Mr Peters, in opposition, would probably have criticised on behalf of exporters. Instead, the new treasurer put out a bland, supportive press release and declined interviews.

The test, many observers suspect, will come in two years, when the coalition partners need to distinguish themselves ahead of the next election. NZF may wish to be seen as the more socially conscious partner, and win plaudits for containing National's free-market tendencies. "The telling time," says Mr Marshall, "will be in the (government's) last nine months."

Nikki Tait

## ASIA-PACIFIC NEWS DIGEST

## Hanoi criticises foreign banks

Vietnam's central bank yesterday published a detailed critique of the 22 foreign banks with branches in the country, saying a lot of banks "faced difficulties" and were reluctant to lend domestically. In a routine year-end report on the banking sector, the bank cited a number of "common problems", including a failure to observe rules on foreign currency lending, inadequate monitoring of "overdue loans" and poor training of Vietnamese staff.

Bankers discounted the criticism, saying it reflected comments made in a similar report in September. But they expressed concern that it would not help encourage foreign bank lending in a market where competition is fierce, margins thin and mortgage laws unclear.

The report acknowledged that the share of foreign bank lending in the banking system had grown and that bank-to-bank lending from foreign to Vietnamese banks had increased. But a number of banks had been "unable to find ways to invest capital safely", the report said.

■ A Vietnamese central banker is under investigation for possible involvement in a corruption scandal, an official newspaper reported yesterday. Tuoi Tre (Youth) said that Mr Chu Van Nguyen, deputy governor, was being investigated for "causing serious losses to state property" - official shorthand for corruption. *Jeremy Grant, Hanoi*

## Jakarta charges 'poverty' levy

Foreign companies and individuals earning net income of more than Rp100m (\$42,500) a year in Indonesia must transfer 2 per cent of their annual net income to a foundation headed by President Suharto and aimed at alleviating poverty in Indonesia.

It remains unclear, however, whether the 2 per cent transfers should be treated as an effective increase in the tax rate, a donation or an appropriation of funds. President Suharto said earlier this year when he set up the foundation that management of its funds would be transparent and accountable to the public. Other members on the foundation's board include Mr Suharto's second son, Mr Bambang Trihatmodjo, and Mr Anthony Salim, part of the Salim family, which ranks as one of Indonesia's wealthiest families and is closely associated with Mr Suharto.

Manuela Saragosa, Jakarta

## OECD lauds Australia

Australia's economic performance over the past five years was described yesterday as "impressive in many respects" by the Organisation for Economic Co-operation and Development, although the Paris-based institution acknowledged: "Continuing high levels of unemployment and low domestic saving remain areas of concern."

In its most complimentary annual country report for some years, the OECD noted Australia had notched up six years of "recovery", with real output now standing some 17 per cent above its previous cyclical peak. It described this as "a growth performance among the best in the OECD area."

Nikki Tait, Sydney

**Oil and Gas Development Corporation**

**PROCUREMENT DEPARTMENT (FOREIGN WING) ISLAMABAD, PAKISTAN**

**INVITATION FOR BIDS**

The Islamic Republic of Pakistan has received a loan from the International Bank for Reconstruction and Development (IBRD) in various currencies towards the cost of Domestic Energy Resources Development Project (DERDP). It is intended that part of the proceeds of this loan will be applied to eligible payments under the contracts for the procurement of various items.

2. The Oil and Gas Development Corporation (OGDC) now invites sealed bids from eligible bidders for the supply of following items:-

**IFB "A" Proc-FW/WB/ICB/D-16/96:**

- 13-38 OD Seamless Casing conforming to API Spec SCT grade J-55 WT 68#ft, BTC, R-3 (Quantity 3300 Meters)
- 9-5/8 OD Seamless Casing conforming to API Spec SCT grade N-80, WT 43#ft, BTC, R-3, (Quantity 9400 Meters)

**IFB "B" Proc-FW/WB/ICB/WS-17/96**

1. Package consisting of (i) API Bentonite (150 Metric Ton), (ii) CMC(LV) (20 M.Ton), (iii) CMC(HV) (24 M.Ton), (iv) Chrome Lignite (18 M.Ton), (v) Ferro Chrome Lignosulphonate (20 M.Ton) (vi) Synergistic Polymer Blend (10 M.Ton) (vii) Shale Stabilizer (10 M.Ton), (viii) Non Daminging Celloic Fibrous LCM (Fine), (15 M.Ton), (ix) Non Daminging Celloic Fibrous LCM (Coarse) (15 M.Ton), (x) Spotting Chemical (08 M.Ton), (xi) Acid Soluble Lost Circulation Materials (10 M.Ton) (xii) Drilling Derigments (55 Gallon 10 Drums), (xiii) Mud Defoamer (xiv) Mud Lubricant (55 Gallon 10 Drums).

**IFB "C" Proc-FW/WB/ICB/DRM-18/96**

1. Package consisting of (i) Cat Engines, (02 Nos.) (ii) Mud Agitator with Jet Venturi and Shale Shaker (iii) Air Triplex Mud Pumps utilised with Cat Engines (02 Nos.) (v) Vibrators Hoses and Rotary Hoses (06 Nos.), (vi) Drilling Rig Handling Tools (vii) Kelly Saver Subs (10 Nos.) (viii) Liner Hangers (05 Nos.) (ix) Casing Accessories, (x) Thread Compounds.

3. The provisions in the Instructions to Bidders and in the General Conditions of Contract are the provision of the World Bank Standard Bidding Documents: Procurement of Goods.

4. For further information and details, interested bidder may purchase bidding documents from the Office of Manager (Procurement), Oil and Gas Development Corporation, Markaz F-8, Islamabad Pakistan, upon written request and payment of non refundable fee of Rs 2000 for each bidding document, through Pay Order/Demand Draft in favour of OGDC.

5. Bidding documents would be available for sale from 21st December 1996 and the last date for purchase of Bidding Documents is 09 January, 1997. The bids submission date is 28 January 1997 for (IFB "A"), 29 January (for IFB "B") and 30 January 1997 (for IFB "C").

6. Bids must be delivered to the above named officer on or before 11:00 hrs on specified dates and shall be opened in the presence of bidders representatives who chose to attend, at 11:30 hours, same day at the same office.

7. Bidder must take note of the following mandatory requirements:-

- 7.1 Bid must be valid for a period of 120 days from the date of bid opening.
- 7.2 Bid must be accompanied by Bid Security equivalent to 2% of the total CRF bid value and it must be valid for 120 days from the date of bid opening.
- 7.3 Price Schedule must be signed and stamped by the Bidder.
- 7.4 Bid Form and Price Schedule be submitted with the Bid.
- 7.5 Bid must be based on firm prices and not on any price adjustable formula.
- 7.6 Bid must be prepared in English.
- 7.7 Bid must be submitted on or before the date and time specified to the designated address.
- 7.8 Fax bids would not be accepted.

8. Non compliance to the above mandatory requirement will be deemed to be a material deviation which will make the bid non-responsive.

**Manager (Procurement)**

**BUSINESSES FOR SALE**

**The Minister of Finance of the Republic of Poland**

acting on behalf of the State Treasury pursuant to article 23 of the State-owned Enterprise Privatisation Act ratified on July 13, 1990 (Journal of Laws, Number 51, Item 298, including amendments made later)

hereby extends

an invitation to participate in negotiations

pertaining to the sale of 6,260,240 shares

of Bank Gdansk S.A. whose headquarters are located in Gdansk.

Bank Gdansk S.A.'s shares are traded publicly and are listed on the Warsaw Stock Exchange S.A. The State Treasury currently holds 7,322,583 shares, which constitute 37.34% of its outstanding stock. The subject of this invitation to participate in negotiations are 6,260,240 shares of common bearer stock, constituting 31.94% of Bank Gdansk S.A.'s outstanding stock. These shares have a nominal value of 2.5 PLN. They have been approved for public trading and are listed on the Warsaw Stock Exchange S.A.

All entities interested in purchasing this stock may obtain information about Bank Gdansk S.A. exclusively in compliance with the principles delineated in the provisions of the Public Trading of Securities and Mutual Funds Act as ratified on March 22, 1991 (1994 Journal of Laws, Number 38, Item 239 including amendments made later). In consideration of the above, the Minister of Finance shall not prepare an additional informational memorandum, nor will it provide any additional information about the company in question.

All entities interested in purchasing the stock which is the subject of these negotiations should submit a written offer to purchase shares that contains the following information:

1. first name, surname, personal identity card number or passport number, address of permanent residence or for institutional investors: their name and headquarters as well as an excerpt from the register whose jurisdiction encompasses the investor's headquarters or some other official document that contains the investor's fundamental data and on which basis the investor's legal status, method of representation, and the name and surnames of those individuals authorised to represent the said investor may be determined. If the investor is a foreign entity, these documents should be certified by a notary public or a Polish diplomatic post or consulate and translated into the Polish language by a certified public translator;
2. the price per share offered;
3. information about the investor's investment strategy in regard to the packet of stock which is the subject of these negotiations;
4. an outline of a development strategy for Bank Gdansk that incorporates a discussion of feasibility;
5. information about the number of Bank Gdansk shares currently held and copies of the decisions issued by the National Bank of Poland to purchase stock, based on the provisions set forth in article 78 of Banking Law as ratified on January 31, 1989 (1992 Journal of Laws, Number 72, Item 359 including later amendments), insofar as the number of shares purchased predetermines the necessity to obtain such approval;
6. information about the origin of the funds to be used to purchase the stock in question and the proposed manner of payment;
7. other information that the party submitting the bid considers to be of essence.

Bids to purchase the entire packet of stock which is the subject of this invitation to participate in negotiations should be drawn up in the Polish language, signed by the person(s) authorised to represent the entity making the bid and submitted in person or via a messenger with confirmation of receipt in sealed envelopes marked "Bank Gdansk - Do Not Open" by 12:00 noon on January 6, 1997 to Room 1064 in the Minister of Finance Building located at 12 Swietokrzyska Street. Bids submitted after the deadline or in any way diverging from the one described above shall not be considered.

The Minister of Finance hereby informs all interested parties that the investor so selected shall be obliged to produce the decision issued by the National Bank of Poland giving approval to execute the rights from the Bank Gdansk stock purchased from the State Treasury as well as the stock that the investor already holds before the bid of sale is executed (pursuant to article 78 of Banking Law as ratified on January 31, 1989).

The Minister of Finance reserves the right to refrain from entering negotiations, to undertake negotiations with selected bidders, to alter procedures, to amend this invitation and to withdraw from negotiations without giving any reasons therefore.

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**LEGAL NOTICES**

**BROOKBURY ACT 1986**

**NAVIGATOR TRADING COMPANY LIMITED**

(IN ADMINISTRATIVE RECEIVERSHIP)

NOTICE IS HEREBY GIVEN pursuant to Section 48 of the Insolvency Act 1986 that a meeting of the creditors of the above named Company will be held at The Friends Meeting House, James Street, Sheffield S1 2JF on 9 January 1997 at 10.30am. In the event of a quorum being present, the creditors will be asked to elect a liquidator and to approve the liquidator's remuneration and the terms of his appointment.

NOTICE is hereby given that the creditors of the above named Company are invited to attend the meeting of the creditors of the above named Company on 9 January 1997 at 10.30am. In the event of a quorum being present, the creditors will be asked to elect a liquidator and to approve the liquidator's remuneration and the terms of his appointment.

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COMMERCIAL PROPERTY

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LEGAL NOTICES



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The new name on the Big Board is Deutsche Telekom. With annual sales of \$44 billion, we're not only Europe's No. 1 telecommunications company, we're No. 3 in the world. And we resolve to use our strength and expertise in this booming industry to become one of its most influential, service-minded players.

Here are a few highlights of the services we offer:

- We're the world's largest full-service telecommunications supplier. In Germany alone, Deutsche Telekom provides one-stop shopping for 40 million customers.
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- We're Europe's most comprehensive mobile communications concern. To our 3.6 million customers, Deutsche Telekom offers services from A to Z, including digital mobile communications networks and "infotainment" pagers.
- We have the largest cable television network in the world. Over 16 million households tune in to a variety of international TV programs on our network.
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Setting new standards in the industry of the future

In short, Deutsche Telekom is a powerful voice in the world of telecommunications. Not only are we among its strongest players, but we continue to gain strength in the expanding Asian and Eastern European markets.

Welcome news for the bulls and the bears on Wall Street.

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NEWS: INTERNATIONAL

# OECD hails deficit cuts and calls for more

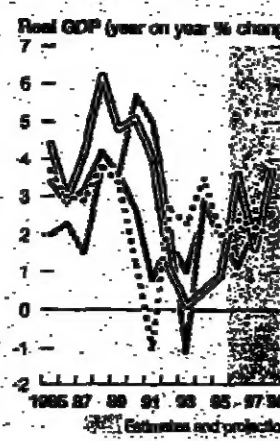
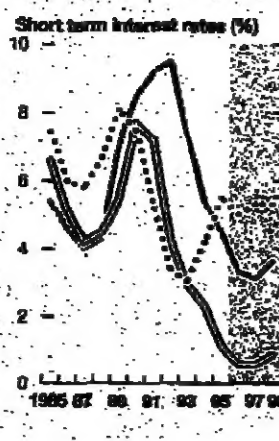
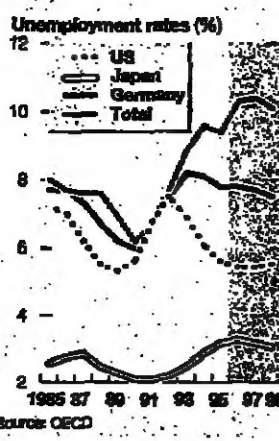
Industrialised nations' think-tank looks forward to interest rate cuts to spur growth, writes Graham Bowley

The world's industrialised nations should make credible long-term plans for further cuts in public borrowing so that lower interest rates could be used to bolster economic recovery, the Organisation for Economic Co-operation and Development said yesterday.

The big message in the latest half-yearly outlook from the OECD, think-tank for the world's industrialised nations, was that further reductions in public borrowing and debt were necessary, but that cuts already made were taking a heavy toll on economic growth.

The Paris-based organisation predicted that many European countries, including Germany, France, Italy and Spain, would come close to meeting the public borrowing criteria for monetary union next year - but only if all cost-cutting measures planned by governments were implemented.

## Unemployment remains high despite growth forecasts



But it said the rush to cut borrowing to qualify for the European single currency was already depressing activity.

As a result, countries should commit themselves to plans which genuinely reduced public borrowing. This would then allow them to cut interest rates in order

to protect their fledgling recoveries without risking higher inflation.

"Judicious use of monetary policy, together with credible, sustained fiscal consolidation... would contribute to faster growth of output and employment without compromising the objectives of inflation control," the report said.

The report forecast modestly stronger growth across the OECD, with relatively healthy expansions continuing in the US and UK. Continental Europe and Japan would catch up after sluggish growth.

It forecast that Germany would record a fiscal deficit

of 3.4 per cent of gross domestic product next year - above the 3 per cent level, one of the Maastricht treaty criteria for economic convergence.

But it said Germany would meet the 3 per cent criterion if the government's cost-cutting plans were put into practice.

It predicted that France would record a budget deficit of 3.2 per cent of GDP but that this could be lower if growth was supported by lower interest rates.

Italy was forecast to have a budget deficit of 3.7 per cent of GDP. But the 3 per cent limit was "within reach".

The OECD said cutting public borrowing and debt was the main economic challenge facing virtually all of its member countries. "Cutting fiscal deficits further to stop and reverse the build-up of public debt that has occurred in the past two decades would reduce

long-term real interest rates and stimulate productive investment, growth and employment opportunities."

However, "reliance on one-off measures, such as capital transfers from publicly owned enterprises, or on measures that may have to be reversed, including some public sector wage freezes and deferrals of public investments can only delay the need for more fundamental fiscal adjustments", the report said.

Countries which had made progress in reducing borrowing and debt levels as well as cutting inflation had been rewarded with lower short-term and long-term interest rates which had been supportive of growth, it said.

This was especially true in the case of some European Union countries where money market rates were now at historically low levels and long-term interest rate premiums relative to

Germany had been reduced sharply.

But the OECD said many countries still needed to make further progress in reforming their labour markets to make them more flexible.

This is a common theme from the OECD, which has warned in the past that the rigid nature of Europe's labour markets could be a big obstacle to the functioning of a single currency in the future.

"There could be significant long-term gains to regulatory reform in both Japan and continental Europe where regulation is more pervasive and reforms have not yet been as comprehensive as those in the US and the UK," it said.

The OECD also expects a revival of growth in Russia, with GDP expected to grow by 2 per cent next year and 5 per cent in 1998 as investment picks up and inflation stabilises.

# IMF suspends Uzbek loan

The International Monetary Fund suspended a loan to Uzbekistan yesterday amid growing criticism of foreign exchange controls in the resource-rich but secretive former Soviet republic. Reuters reports from Tashkent.

The IMF said it had suspended disbursements of a \$185m standby loan to Uzbekistan because it had failed to meet the fund's inflation targets.

"Disbursements under the IMF standby arrangement have been postponed because of these developments," Mr Mark O'Brien, the IMF's resident representative in Uzbekistan, told a news conference in the Uzbek capital, Tashkent.

"Very tight financial policy... from the central bank must be combined with a full liberalisation of access to foreign exchange," he told reporters.

Journalists were prevented by Uzbek security officials from entering the IMF office inside the Uzbek central bank.

Mr O'Brien, who held the news conference in the nearby offices of the United Nations, said an IMF mission planned to visit Tashkent to re-assess the situation late in January.

He said Uzbekistan's target for 1996 annual inflation was set at around 35 per cent but the actual rate was likely to exceed 40 per cent. He gave no exact figures.

"Uzbekistan's external trade account in 1996 was hit by lower international prices for cotton exports and a poorer than expected grain harvest," Mr O'Brien said.

He said the Uzbek government had reacted by increasing farm credits and limiting access to foreign exchange.

The resulting spread between Uzbekistan's official and black market rates has widened in recent weeks, with the official rate of 55 sums to the dollar way below the black market rate of 105-110 sums to the dollar yesterday.

# A little liquidity transforms Kazakhstan's metals industry

Sander Thoenes on debt-burdened plants once hobbled by barter

The break-up of the Soviet Union left most of the state-owned factories and mines along Kazakhstan's northern border with Russia in a downward spiral of debt and falling output. But the future is looking brighter thanks to new market-oriented management and, above all, abolition of a wasteful post-Soviet barter system.

Barter left factories deprived of working capital and unable to pay their workers. "We didn't know what real prices were and all our contracts were improvised," recalls Mr Bulat Svyatov, commercial director of the Pavlodar Alumina Plant.

After Mr Viktor Pirogov took over as general director of the Aksu ferro-alloy smelter near Pavlodar, for

example, he found 1994 barter contracts for the purchase of diesel at four times the going rate. "When the company has no owner it does not really matter whether you buy or sell high or low," he says.

The turning point came at the end of 1994, when off-shore companies financed by the Trans-World Group, a London-based metal producer with significant investments in Russia, took on management contracts for some of Kazakhstan's largest metal plants, including Pavlodar and Aksu, with its associated ferro-alloy mines and smelters.

The companies pledged to invest and revive output in return for a share of revenue. Within months, they moved on to exercise options letting them buy majority

stakes in all plants and mines for \$143m. Kazakh opposition leaders say officials sold assets cheap as they were silent partners in the offshore companies. Trans-World and its partners deny the claim but decline to name local shareholders.

Trans-World, a private company that became rich exporting metals from the disintegrating Soviet Union, lent more than \$600m to provide working capital, buy essential supplies and pay off debts and overdue salaries. It pledged to invest in production lines and bought nearby power plants and a large coal mine to guarantee power supplies.

Such investment by Trans-World and other big foreign-domiciled companies such as Ispat, the London-based, Indian steel group which

bought up the Karaganda steel complex and associated coal mines, have brought cash payments back into an economy paralysed by a total lack of liquidity.

Capital-starved state-owned enterprises still owe more than \$11bn to each other in blocked inter-enterprise debt arrears. But with cash in hand the Trans-World controlled companies' new managers were able to pay wages and bargain for prompt supplies at prices at least 30 per cent cheaper than even the most honest barter deals. Within two years, Pavlodar cut 62 per cent from production costs.

Trans-World, with plants on both sides of the former Soviet borders, pledged to buy the entire output of each of its enterprises. Its aluminium smelters throughout



Pavlodar alumina plant: supplying Trans-World's Russian smelters

Russia need 3m tons of alumina a year, three times Pavlodar's output.

Disposing of alumina was the easy part. Trans-World also owns shares in two Russian steel mills, but its Kazakh pellet plant produces more than they can absorb.

The pellets, and other ferro-alloy products, still lack a guaranteed outlet. The problem was intensified by the

plunge in world prices shortly after the company took control of plants in Kazakhstan, the second largest producer after South Africa.

Alumina and steel prices have also stayed weak.

Initially Trans-World stockpiled 200,000 tons of ferro-alloys in Rotterdam alone, then cut production in 1996 and sold from stock. "We owned the highest moun-

tains in the Netherlands," joked Mr Hans Rubin, Pavlodar president. "But 1997 will be better. We have proven we are a reliable supplier with tailor-made products," says Mr Rubin, who plans to buy a second \$450m alumina plant and is seeking part-ownership of the Kazakh railroads, power network and gas pipelines.

Investing in Russia, Page 19

NEWS: WORLD TRADE

# Boeing and Airbus see order levels soar

By Michael Stapinko, Aerospace Correspondent

The world's two largest aircraft manufacturers are set to end the year with their highest number of orders for six years.

Boeing of the US, which this week announced its intention to take over McDonnell Douglas, has won

645 orders so far this year - its highest tally since 1989, when it sold 683 aircraft. This year's orders are worth \$47bn, Boeing said.

Airbus Industrie, the European consortium, has 309 orders so far this year, nearly three times last year's total of 106 and its highest number since 1990, when it took 404 orders.

The surge in orders reflects the rise in airline profits and the increase in airline seat occupancy. However, Mr Richard Albrecht, Boeing's executive vice president, said the speed of the increase in orders was more modest than during previous upturns.

Mr Albrecht said: "The difference in this upswing is

that the airlines are being very responsible in ordering airplanes to accommodate increased traffic while sustaining profitability."

The resurgence in the aircraft industry was confirmed by Boeing's announcement yesterday that it would increase production of the 737 to 21 a month from 18.5 a month today. This will equal

the record for Boeing 737 output last reached in 1992.

Boeing said it would increase 737 production to 10 a month in January before gradually moving up to 21 a month in the fourth quarter of next year.

The increase in orders, and plans for new aircraft, have resulted in a shortage of skilled engineers and

designers at Boeing. The shortage will be partially alleviated by the takeover of McDonnell Douglas. Even before this week's takeover announcement, McDonnell Douglas said some of its staff would be moving to Boeing's headquarters in Seattle to work on the planned new 550-seat and long-range versions of the Boeing 747.

# Fur flies in EU trapping row

By Caroline Southey, In Brussels

Sir Leon Brittan, the European Union's trade chief, is to take over negotiations with the US in the dispute over fur trade after winning a furious row in the Commission with the environment commissioner, Mrs Ritt Bjerregaard.

The EU is threatening to ban the import of furs from countries which allow the use of leghold traps, which it says are inhumane.

Mrs Bjerregaard said she no longer wanted to remain in charge of the negotiations after the Commission rejected her position on the terms for future talks, backing Sir Leon instead.

Sir Leon persuaded the Commission that the EU should do everything possible to secure a deal to avoid a potential trade war with Washington. The US has threatened to take the EU to the World Trade Organisation if the import ban is imposed.

The two commissioners had a stand-up row at a meeting of the full Commission on Wednesday. They disagreed vehemently on whether the EU should cede more ground to the US to secure a deal and on whether to stick to a compromise deal struck recently with Canada and Russia.

After a heated debate, Mr Jacques Santer, president of the Commission, intervened. As a result commissioners backed Sir Leon's argument that the EU should consider giving the US a "let-out"

clause which would allow it to continue using the traps after four years if it could not find an alternative. It also agreed to endorse the compromise deal with Ottawa and Moscow.

However, Mrs Bjerregaard was given the assurance that any final deal would have to be approved by the full Commission. She also won on the issue of keeping US furs off a "positive" list which are allowed into the EU although furs from Canada and Russia will be placed on the list.

The Commission's decision sets it on a collision course with EU environment ministers who earlier this month rejected the compromise deal with Canada and Russia. They asked Mrs Bjerregaard to secure Commission backing to have all three countries excluded from the "positive" list.

The environment ministers argued that EU negotiators had offered too many concessions and that the compromise with Canada and Russia failed to fulfil the EU's objective of outlawing inhumane trapping standards. Under the deal a ban on some leghold traps would have been phased in over four years.

Britain, the Netherlands and Sweden will be particularly angered by the Commission's decision as they have led the campaign against leghold traps. "Watch this space and see what happens in January when the ministers meet again," a British official said.

# Los Angeles airport plans face serious new challenge

By Christopher Parkes, In Los Angeles

Controversial plans for a \$12bn expansion of Los Angeles International Airport have hit a new hurdle.

They already face resistance from residential neighbours and defenders of local seaside marinas such as the El Segundo Blue butterfly - as well as growing competition from other airports.

But now the expansion plans must contend with another power which could hamper progress and even force a re-think.

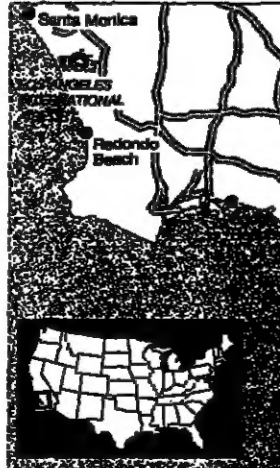
Last week, one day before LAX's extension proposals were unveiled, policy-makers in nearby Orange County elected to open a new international airport on the site of the soon-to-be-redundant El Toro Marine Corps base.

Just 45 miles south of Los Angeles, handily located for Disneyland, El Toro sprawls across 4,700 acres, compared with the 3,600 acres of the region's leading air link.

Although the proposal for its conversion says annual capacity should be limited to 25m passengers a year, compared with the 56m expected to pass through LAX this year, the scheme presents a serious challenge.

By siphoning off excess traffic, El Toro could be seen as part of the solution for LAX's hard-pressed facilities. But collaboration on such a scale is not usual in the fragmented administrative structure of southern California.

More likely is a prolonged tussle in which - after legal



and environmental battles have been settled - the airlines are likely to hold the balance of power.

Airlines, represented by the Air Transport Association (ATA), are already at loggerheads over high landing and handling charges and the allegedly illegal use of airport runways to fill gaps in the LA city's budget.

Now, while city mayor Mr Richard Riordan is still drawing funds which should under federal law be used for airport purposes, they are being asked to contribute most of the cost of LAX's 20-year growth plan.

John Ek, regional ATA director, last week promised "heavy scrutiny" of plans. An end to Mr Riordan's revenue milking is likely to be one of the association's firmest demands.

There is consensus at least on the need for increased aircraft handling capacity in

the region. Passenger numbers at LAX have risen 8 per cent this year and will soar to 86m by 2015, the target date for completion of the expansion. Cargo volumes are expected to more than double from 1.7m tonnes in 1994 to 4.5m tonnes.

The pressure on facilities - LAX handles as many passengers as Dallas-Fort Worth on 20 per cent of the Texas state's acreage - is already such that the city's Department of Airports has asked neighbouring authorities to help absorb some of the regional traffic.

But as in San Francisco, where a \$2bn project is under way to improve its international operations, Orange County, home to the regional John Wayne Airport, is more interested in being a terminus than another local bus stop.

Even far away Denver in Colorado has launched an

WORLD TRADE NEWS DIGEST

# Airbus pact 'in new year'

The four Airbus partners will sign a memorandum of understanding in the new year on converting the consortium into a limited company but have still not resolved their differences about the form it should take.

Aerospace executives said yesterday the partners had agreed earlier this year to sign the memorandum of understanding by the end of 1996. Instead, it would be signed early in 1997. Airbus is owned by Aérospatiale of France, Daimler-Benz Aerospace (Dasa) of Germany, British Aerospace and CASA of Spain.

But the executives said the French were still resisting German and British suggestions that the new company take control of the partners' factories. Aérospatiale argues that Airbus should be responsible for design and marketing, with the partners continuing to take responsibility for manufacturing. Mr Manfred Bischoff, chief executive of Dasa, said: "Industrial interests of individual countries, important though they may appear, must play a subordinate role to the success of the Airbus system as the future core of a united European aerospace industry."

Michael Stapinko, Aerospace Correspondent

# Canada oil contract awarded

An international engineering and construction consortium including Canada's Agra Industries and PCL Constructors, Brown & Root, Halliburton and FMC of the US and Dore and Coffey of Sweden of France has emerged as the winning bidder to build a US\$1.2bn floating production system for the Terra Nova offshore oil field, 200 miles south-east of St John's, Newfoundland.

Terra Nova, 34.2 per cent owned by Petro Canada, contains an estimated 400m barrels of recoverable oil. The production, storage and off-loading vessel will be able to process up to 125,000 barrels daily and store 1m barrels. Norsk-Hydro has a 15 per cent working interest in Terra Nova and 30 per cent in Petro Canada's other eastern offshore exploration properties.

Robert Gibbons, Montreal

# Australian car tariff dispute

Australia's Industry Commission, the statutory authority which advises the federal government on assistance to private industry, is divided over whether the country should continue to reduce its tariffs on automotive products after the year 2000. In a draft report, two of the three commissioners looking into the issue have recommended further tariff reductions of 2.5 per cent a year between 2000 and 2004, taking the tariff down to 5 per cent. Mr Bill Scates, the presiding commissioner, said that this would be consistent with Australia's commitments under the Asia Pacific Economic Co-operation (Apec) forum's free trade agenda and place Australia in a good position to achieve the Apec goal of free trade by 2010. But Mr Ian Webber, associate commissioner and an industrialist who has worked in the car industry, said his preference was to maintain the tariff at 15 per cent, at least until 2006. He said that the sector needed more time to adjust to the existing tariff cuts programme.

Nikki Tait, Sydney

■ Svenska Cellulosa Aktiebolaget (SCA) of Sweden will form a joint venture with Japanese group Uni-Charm KK to sell incontinence products in Japan, a market worth about \$1.8bn (\$117.8m) and growing by 10 to 15 per cent a year, SCA said. Uni-Charm KK is the market leader in Japan for baby diapers and feminine protection products.

AFP, Stockholm

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1996

NOTE IMF  
in Review  
suspect  
L'zbek  
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Airbus pact  
in new year

**Dexia, the European banking group born out of the merger of Crédit Local de France and Crédit Communal de Belgique.**

Dexia is the fruit of the pooling of the values, skills and financial means of two credit institutions:

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- Crédit Communal de Belgique, a leading bank in the local government sector, Belgium's leading retail bank and the majority shareholder of the Banque Internationale à Luxembourg.

**A European banking group with total assets of USD 200 billion.**

With USD 8 billion in equity and total assets of USD 200 billion, Dexia's financial health will enable it to enjoy rapid international expansion. The complementary nature of collecting deposits and refinancing on international markets ensures Dexia the financial means for its development.



**The European banking group, the leader in financing public services, has been born.**

**A solid group, involved with its partners.**

Quoted on the Paris and Brussels stock exchanges, Dexia will be announcing its results starting in 1996. For the first half of 1996, it has already posted a combined net profit of more than USD 340 million. Anxious to offer its shareholders the best investment, Dexia will pursue an active dividend policy.

**A group which finances the living environment with nearly USD 20 billion in new loans each year.**

Public transport, motorway infrastructure, facilities for education, health, telecommunication, environmental protection, power supply, home improvement - needs are considerable the world over. Dexia, specialized in financing community facilities and in financial services for public administrations, will be seeking to develop all branches of the banking profession in order to offer the best-adapted banking products and services to its clients throughout the world.





NEWS: THE AMERICAS

# International negotiators fly in to meet Peru rebels

By Sally Bowen in Lima

Negotiating teams from up to 12 countries were arriving in Peru yesterday to provide assistance in talks with left-wing guerrillas who stormed the Japanese ambassador's residence on Monday.

About 30 guerrillas from the Marxist Tupac Amaru Revolutionary Movement were still inside the residence, holding hostages at least 200 high-ranking diplomats, senior military officials,

Japanese businessmen and Peruvian government officials. Specialised negotiating teams have already arrived from Japan, the US and Britain as well as from several Latin American countries, and more are on the way.

US President Bill Clinton was in touch with the Japanese premier, Mr Ryutaro Hashimoto, and both have offered assistance to the Peruvian president, Mr

Alberto Fujimori. Mr Yukihiko Ikeda, the Japanese foreign minister, is today due to arrive in Lima to help with attempts to free the captives.

Mr Fujimori himself has made no public statements so far on the crisis, although he has been in almost permanent session with his cabinet - barring the two ministers, including the foreign minister, Mr Francisco Tudela, held in the Japanese residence.

The prospect of an internationally co-ordinated negotiation was viewed as reducing the risk that the incident would damage Mr Fujimori politically.

Tensions, which ran high on Tuesday as it became clear that the guerrillas' demands for Mr Fujimori himself to negotiate were not going to be met, were easier yesterday.

The guerrillas set no new deadlines for the killing of hostages after one which passed on Tuesday without incident.

Food, water and medicines, arranged through the unofficial on-site negotiator, Mr Michel Minnig, the Lima representative of the Red Cross, were also passed to the hostages on Tuesday.

The government has appointed Mr Domingo Palermo - a little-known figure who has recently joined the cabinet as education minister - as official mediator.

The four ambassadors - of Germany, Greece and Canada together with a Peruvian of ambassadorial rank - released on Tuesday were asked by the guerrillas to act as a "bridge" between them and the Peruvian authorities.

They were asked to seek a "negotiated solution without bloodshed", according to a statement read by the diplomats on their release.

Peruvians rallied behind Mr Fujimori, whose popularity has plummeted in recent months. Mr Javier Pérez de Cuéllar, the former UN secretary general who was Mr Fujimori's chief opponent in last year's presidential elections, has given important support to a regime of which he has generally been a severe critic.

"Painful and dramatic though the situation is," he said, "it in no way casts doubt on the credibility or the internal security of Peru."

Most local analysts also postponed the inevitable post-mortem on the surprisingly effective attack by a guerrilla group which had widely been considered moribund.

Questioning over why Peru's national intelligence service - frequently praised by Mr Fujimori as one of the best in the world - had no inkling of the attack, or why the response of the experienced counter-terrorist police was so slow and ineffectual, has been placed on hold for the moment.

## Hostages make up Japanese who's who

Their plight is a reminder of the Tokyo-Lima special relationship, writes William Dawkins

The list of Peruvian hostages is a revealing who's who of corporate Japan.

While painful, their plight is a reminder of how a special relationship between Tokyo and Lima has flourished since Mr Alberto Fujimori, son of a Japanese immigrant, became president six years ago. That link must have made the Tupac Amaru Revolutionary Movement guerrillas rightly calculate that rounding up the guests at Japanese ambassador's Imperial birthday party would have a seismic impact.

Apart from the other ambassadors and senior Peruvian politicians, the hostages include local bosses of the top trading companies, Mitsubishi, Marubeni and Mitsui; of Matsushita, the world's largest consumer electronics company; NEC, the computer group; Toyota and Nissan, the first and second largest Japanese car producers and Japan Airlines.

There was little that their colleagues back in Tokyo could do or say yesterday, beyond sit pensive information, dispatch executives to the scene, and pray.

This is not the first time that Japanese people have been targets in Peru. Only

five years ago, three agricultural experts working on an aid project were killed by leftwing guerrillas, followed by the bombing of a Japanese cultural centre and restaurants. As a result, Japan suspended sending aid workers there.

But it is one of the most violent episodes in a long and generally cordial relationship stretching back to 1872, when Peru became the first Latin American nation to sign a friendship treaty with Japan. Its Japanese community was founded at the turn of the century when 790 impoverished rice farmers emigrated to seek riches growing sugar. Mr Fujimori's own parents, poor fishing people, arrived in the 1930s.

There was some friction between the Japanese and Peruvian communities during the second world war, but the Japanese populace has since flourished. However, some of these strains have resurfaced in recent years as Mr Fujimori has appointed members of the Japanese community to important positions.

At the latest count, the Japanese community had grown to 100,000, the second largest in the region after the one in Brazil, and as Mr

Fujimori's success has shown, a pillar of the business and political establishment.

But it is Mr Fujimori's market-oriented economic policies, more than his Japanese roots, which have won the respect of the Tokyo government. This is shown in a sharp increase in official aid in recent years, criticised by the guerrillas for helping only a "select few", and an increase in political contact.

Japan was the first country to provide official loans to Peru after Mr Fujimori took office, when other bilateral donors and multilateral institutions were refusing to increase lending because of the country's debt crisis.

Mr Ryutaro Hashimoto became the first Japanese prime minister in 14 years to visit Peru, part of a Latin American tour, in August. At the time, he agreed a \$650m soft loan for a hydroelectric plant, sewage treatment and roads - double official Japanese loans for Peru last year.

By the end of March, outstanding Japanese official loans to Peru - Latin America's second-largest borrower from Japan after Brazil - stood at \$1.05bn and grants amounted to \$1.21bn more, making Japan the country's most generous donor after Germany.

During his tour, Mr Hashimoto signalled he wanted to build the relationship further by promising to back Peru's candidacy to join the Asia Pacific Economic

Co-operation forum. Mr Fujimori reciprocated by promising support for Japan's bid to become a permanent member of the United Nations Security Council, and was duly welcomed back to Japan in November.

It was during the Peruvian leader's stay in Tokyo last month that Mr Hashimoto offered to send a high-level economic mission to Peru, Japan's first to that country, in January. There were no signs yesterday that the Japanese government would shelve that visit.

Typically, an increase in political and economic ties with Japan paves the way for increased trade and investment, as emerging countries in east Asia have found. Corporate Japan has certainly rolled into Lima, as shown by the impressive roll call at the ambassadorial party. But Japanese managers remain cautious.



Relatives of Japanese hostages wait outside the ambassador's residence for news

Corporate investment from Japan has grown, especially in metals mining in the past two years. But it remains minuscule. 0.8 per cent of total outstanding foreign investment in Peru by September 1995, according to the Japan External Trade Organisation.

This week's attack will probably not hinder Japanese official aid, to establish the traditional beachhead in a developing economy. But it may prove to corporate planners in Tokyo that they are right to remain circumspect about investing in there.

Trade is small. Japanese exports to Peru, mainly machinery and tools, rose by 4 per cent to a mere \$900m last year. Peru's exports to Japan, chiefly raw materials, rose by 27 per cent to \$541m over the same period.

One result was the high level of direct investment, at \$30.8bn. An important part was capital for new ventures, as well as for privatisations.

The external finance helped cover the region's current account deficit, which at \$22.5bn was about the same as last year and only 2 per cent of the region's GDP. International reserves increased by \$18.5bn. But the inflow also put pressure on local currencies, which appreciated against the dollar in most cases.

Argentina was an exception. Although the peso is maintained at a fixed rate against the dollar, it depreciated against a basket of currencies of its main trading partners, of which Brazil is the most important.

Preliminary Overview of the Economy of Latin America and the Caribbean, Distribution Unit, Eclac/Cepal, Santiago, Chile. \$5.00. Internet address: www.eclac.cl

International conditions favoured the region - stable interest rates in the US, and low rates in Germany and Japan made Latin America's higher rates attractive. But Mr Rosenthal thinks the trend may be more permanent to the extent that it was partly a result of government policies. "After Mexico they took flight over short-term financing and went for macroeconomic policies which would encourage longer-term investment."

On the Internet encryption and decryption programs, called Snuffle and Unsnuffle, he had written.

"Software, related to encryption is simply a topic of speech employed by scientists involved in applied research," the judge said. "Hence, Snuffle is speech afforded the full protection of the First Amendment."

The administration maintains, however, that it is essential to limit exports of encryption software so that law enforcement authorities can screen messages related to crime or terrorism.

Under pressure from the US information technology industry, President Bill Clinton announced some relaxation of export controls in November. Developers of

strong encryption codes will be granted export licences, but only if they develop schemes that enable court-ordered "wire-taps".

The ruling was welcomed by critics of the federal policy who say export controls hamper the growth of electronic commerce and banking. Encryption is needed to protect credit card numbers or other forms of electronic payments sent over the Internet, they argue.

It is not yet clear, however, what impact the California court ruling may have on federal laws. The ruling applies only to California and is not binding on other US courts. Moreover, companies that develop cryptography are still required to adhere to export restrictions.

## Boost for implant makers

The US legal battle over the health effects of silicone breast implants has swung further in favour of the manufacturers with a court ruling that could help resolve some of the scientific argument surrounding the devices.

A judge in a federal court in Seattle ruled late on Wednesday that evidence which purported to show a link between silicone implants and some of the illnesses they have been blamed for was not scientifically valid, and so could not be called in a case brought by 70 women.

If his decision stands, it could set a precedent for other courts around the country hearing similar cases. Implant manufacturers have seen the tide of public and scientific opinion turn more in their favour this year, with several academic and public studies questioning whether the devices are as harmful as claimed. They hailed the decision as an important victory.

Critics have said that silicone is responsible for a wide range of connective-tissue illnesses and damage to the body's immune system. Those allegations led 400,000 women to lodge claims for compensation two years ago in a scheme that would have marked the biggest product liability case.

The fund later collapsed, and the biggest implant maker, Dow Corning, filed for bankruptcy. Dow Corning has called for a separate legal ruling on the validity of scientific evidence about implants as part of its own plan to emerge from bankruptcy.

US TV rating plan unveiled

President Bill Clinton and entertainment industry executives yesterday unveiled a controversial system to rate television programmes, to give parents more control over their children's viewing habits.

Mr Clinton made television ratings a centrepiece of his re-election campaign, responding to a widespread anxiety about the decline of the American family and the erosion of traditional values. He focused public pressure on the TV industry, in effect forcing industry executives to come up with their own voluntary rating system.

White House officials cite the agreement on TV ratings as a big achievement of Mr Clinton's first term, which focused on achieving small, practical gains.

However, the system announced yesterday, which is similar to that used by the film industry, has already come under sharp criticism from some parent and religious groups. The ratings cover six categories, and are based mostly on age. Critics want a more specific, content-based system which rates the sex, violence and language used in each show. Industry executives say such a system would be too complicated.

The rating system will begin to operate early next year. In addition, from 1998, the installation of the so-called "V-chip" in new television sets will make it possible to block shows electronically, using their rating as a basis.

Patti Waldmeir, Washington

## Latin America back on track with record direct investment

By Imogen Mark in Santiago

Latin America ends 1996 with modest growth, continuing steady gains in reducing inflation, and consolidated access to the international capital markets.

With a record inflow of \$30.8bn in direct investment, the UN Economic Commission on Latin America and the Caribbean said yesterday.

The region is thus back on track after the setbacks last year following the Mexican devaluation in December 1994 and the sharp recession there and in Argentina in 1995. Eclac's annual year-end report, which is based on official figures and projections, records a regional growth rate of 3.4 per cent.

However, the region's modest growth has not created jobs. Urban unemployment was higher this year than last, at 7.7 per cent in the first nine months. The figures are only partial indicators because of the large informal economy in much

of Latin America. But they also show employment becoming precarious as jobs grow faster in the informal sector and become less stable in the formal economy, the report notes.

"What we are beginning to see is a structural change, a shift into commodities, into capital intensive industry. With the emphasis on greater competitiveness, there has been an increase in productivity, especially in the export sector. But there has been a displacement of labour into less productive industries or onto the street," said Mr Gert Rosenthal, Eclac's general secretary.

"This is consistent with the idea that there are large sectors of the population who are not benefiting from the economic recovery."

Mr Rosenthal warns that the region's economies have not resolved the dilemma between stability and growth.

The dilemma may be partly resolved, Mr Rosenthal

thinks, if the new pattern of external finance can be maintained. Total capital inflows grew from \$26bn in 1995 to \$50bn this year (though emergency flows, in the packages to Mexico and Argentina were higher in 1995). But the most important factor was the shift from short to medium- and long-term lending, at least for the big economies, with exceptional growth in public and private sector bond issues. These totalled almost \$30bn for average seven-year notes.

International conditions favoured the region - stable interest rates in the US, and low rates in Germany and Japan made Latin America's higher rates attractive. But Mr Rosenthal thinks the trend may be more permanent to the extent that it was partly a result of government policies. "After Mexico they took flight over short-term financing and went for macroeconomic policies which would encourage longer-term investment."

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It is not yet clear, however, what impact the California court ruling may have on federal laws. The ruling applies only to California and is not binding on other US courts. Moreover, companies that develop cryptography are still required to adhere to export restrictions.

However, it is extremely unlikely that the military would have accepted a peace that opened the flood gates to prosecutions.

Johanna Tuckman, Guatemala City

**COMMONWEALTH OF AUSTRALIA**

**REGISTRATION OF INTEREST FOR THE PURCHASE OF AIDC Limited ("AIDC")**

Expressions of interest are being sought by the Australian Government from parties wishing to consider acquiring AIDC.

AIDC is a specialised investment banking business in Australia, primarily providing project and structured finance services and development capital to medium sized infrastructure projects and resource companies in Australia.

For the year ending 30th June, 1996 AIDC generated a profit before tax of A\$60 million on total assets as at that date of A\$43.95 billion and shareholders funds of A\$246 million.

The Government is seeking a purchaser able to acquire the company and secure a reduction in the Government's exposure under guarantees to third party providers of funding presently utilised in AIDC's business.

Parties wishing to submit expressions of interest should contact Phoenix Securities in London or Hong Kong or Citic Minter in Sydney as soon as possible to obtain details of the proposed sale process. Information on the company's operations will be made available to parties who establish their bona fide interest and who sign a Confidentiality Agreement. Indicative proposals are being sought from bona fide interested parties by Monday, 27th January 1997.

Philip Davies Phoenix Securities (United Kingdom) Suite 1218 Two Pacific Place 88 Queensway Central, Hong Kong Tel: 852 2530 5880 Fax: 852 2530 5888	Stephen Chiplin Citic Minter Corporate Finance Ltd Level 25 Governor Place 825 George Street Sydney NSW 2000 Australia Tel: 612 9580 1506 Fax: 612 9580 1914	Philip Evans Phoenix Securities Ltd One Leveeview Place London EC4A 3DF United Kingdom Tel: 44 171 638 2161 Fax: 44 171 638 0707
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**NOTICE OF REDEMPTION TO THE HOLDERS OF**

**ALASKA HOUSING FINANCE CORPORATION**

**Floating Rate Note Due July 2001**

**ISIN 02804 402348 52**

NOTICE IS HEREBY GIVEN, pursuant to the terms of Section 506 of the Indenture dated as of July 15, 1996 between Alaska Housing Finance Corporation, as issuer, and First Trust of California, National Association as Successor Trustee to Bank of America, NY & SA, as Trustee, that the referenced Notes will be redeemed in full at the option of the issuer on January 21, 1997 (the Redemption Date). All Notes will be redeemed at a price of 100% of the principal amount (the Redemption Price) together with interest accrued to the Redemption Date.

On said Redemption Date there shall become due and payable upon each Note the Redemption Price thereof plus accrued interest thereon to the Redemption Date. ALL INTEREST ON THE NOTES SHALL CEASE TO ACCRUE AND BE PAYABLE. Payment of principal of said Notes will be made to the registered holder thereof, or their designee, on or after January 21, 1997, upon presentation of such registered Notes to the Trustee at one of the following addresses:

<b>By Hand:</b> First Trust National Association 180 East Fifth Street 4th Floor-Sand Drop Window St. Paul, Minnesota 55101	<b>By Mail:</b> First Trust National Association First Trust Center P.O. Box 64111 St. Paul, MN 55164-0111 Phone: (612) 973-6700
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Payment of interest due January 21, 1997, on all Notes called for redemption will be made by separate check in the usual manner. To avoid a 31% lock-up withholding imposed by the Internal Revenue Code, Section 1478, as amended in 1992, Noteholders must submit with their Notes proper certification of their tax identification number.

Neither Alaska Housing Finance Corporation nor the Trustee shall be responsible for the selection or use of the CUSIP number(s), nor for any representation made as to their correctness on the Notes or as indicated in any redemption notice.

**ALASKA HOUSING FINANCE CORPORATION**

**BY: FIRST TRUST OF CALIFORNIA, NATIONAL ASSOCIATION**

**Trustee**

Date: December 20, 1996

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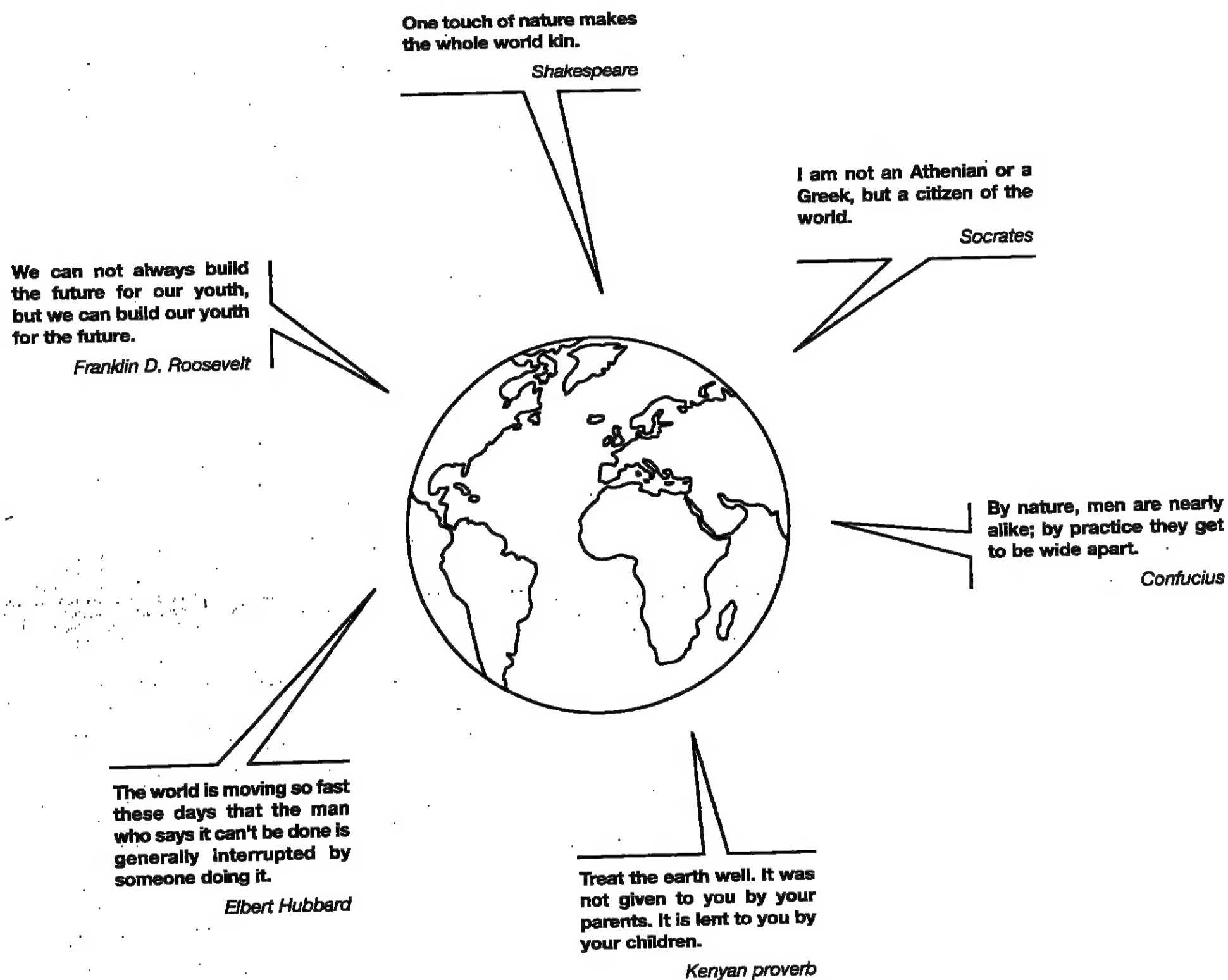
JAN 16 1997

Peru rebel

Boost for  
implant make

**One world, one compelling theme.  
For a happy and prosperous New Year.**

**OPEL** 





## NEWS: UK

## Medium-weight van will be designed in France and made in England

# Joint venture by GM and Renault

By John Griffiths in London

General Motors and Renault are to make a joint assault on Europe's market for panel vans, they announced yesterday. In a few years about 60,000 vans a year will be made by IBC Vehicles, the GM-controlled plant now making the Vauxhall Frontera off-road model. Panel vans are those not derived from cars.

The most significant element of the deal is that Opel, GM Europe's German subsidiary, and Renault will develop jointly - within Renault's engineering organisation at Creaux in France - a new medium van in the 2.5 tonne to 3.5 tonne range. This is destined to go into production shortly after the turn of the century and will

be supplied exclusively from the IBC plant at Luton, north of London. GM Europe, Opel and the French vehicles group have signed a long-term co-operation agreement paving the way for a partnership in the sector "to continue well beyond the year 2010", the parties said yesterday.

Initially, the agreement provides for Renault to supply GM Europe with its existing Traffic panel van range, to be sold as the Vauxhall/Opel Arena. Another element of the deal is that Renault will also supply Vauxhall and Opel with a larger van, of up to 3.5 tonnes, which is currently under development by Renault and will be produced at its Bessily plant in France currently producing the Traffic and larger Master model. This also will be marketed under the partners' respective brand names.

UK car production this year is above 1.6m for the first time since 1973, the Society of Motor Manufacturers and Traders said yesterday, John Griffiths writes. The rise has been driven mainly by Ford and expansion at UK factories of Toyota and Honda.

An export-driven production increase in November lifted output for the first 11 months by 9.3 per cent to 1,584,508 vehicles. The 11-month total exceeds that of any full

year since 1973. December production is set to match the 98,217 vehicles of December 1995. This year's likely output of nearly 1.7m units would be almost double the 887,000 units of 1982, the industry's worst year since the 1950s. November's output for export jumped by 19.3 per cent compared with November 1995. Production for UK showrooms fell by 15.4 per cent.

company, founded by GM with Isuzu of Japan in the 1980s to build the Midi one-tonne panel van. Midi production ceased earlier this year. The plant is now 82 per cent owned by GM, with Isuzu - in which GM also has a stake - holding the remainder.

The project will give General Motors its first big stake in the panel van market since it sold its Bedford subsidiary in the UK in the 1980s. It also marks the end of a long search by Renault to find a substitute partner for exploiting the panel vans market after its collaborative vans venture with Daf was aborted by the collapse of the Anglo-Dutch commercial vehicle maker three years ago.

## Telecoms licences won by 44 applicants

By Nicholas Denton in London

The UK government yesterday flung open its telecoms market - a year ahead of the schedule for its European neighbours - in an effort to attract £5bn (\$8.35bn) of investment into the industry and establish the UK as a regional communications hub.

The move will also increase the pressure on US regulators to accept that the UK market is open to US operators and therefore to permit the proposed merger between British Telecommunications and MCI Communications of the US.

Forty-four operators, including AT&T of the US and the Global One alliance of Deutsche Telekom and France Telecom, won licences which will allow them to compete on largely equal terms with the two dominant UK telecoms companies.

The international facilities licences they have gained will allow new entrants and international operators to build and operate their own networks rather than rely on leasing lines from British Telecommunications and Cable & Wireless.

The unilateral liberalisation is expected by some analysts to result in a decline in UK telecoms companies' share of international traffic and a deterioration of up to £1bn in their annual international revenues.

But Mr Ian Taylor, UK minister responsible for telecoms, said the forecast was pessimistic. He said any loss would be outweighed by an increase in telecoms traffic and an expected £5bn in additional telecoms investment in the three years to the year 2000.

Mr Taylor also expected the Federal Communications Commission in the US - which is vetting BT's proposed merger with MCI Communications - to allow UK telecoms operators the same access to the US market.

"The recipients of the licences include 30 US operators," said Mr Taylor. "Telecommunications should be an open liberalised market - including the US where the actions of the FCC should match their rhetoric."

The UK Department of Trade and Industry immediately came under pressure from UK telecoms operators to ensure reciprocal liberalisation.

"We urge the DTI to step up its efforts to open other countries' national and international telecommunications markets - especially in Europe where most of them are still closed to competitors," said Mercury Communications.

The trade department, in issuing 44 international facilities licences, granted them to all but two of the applicants. NTL - the former transmission division of the Independent Broadcasting Authority, now owned by International CableTel - is expected to receive a licence early next year. Opal Telecommunications dropped out of consideration.

## UK NEWS DIGEST

## London 'needs cash to keep up'

The London Pride partnership yesterday called for heavy investment in the capital to prevent it from losing ground to other big cities such as Tokyo and New York. It recommended a series of business investment districts, based on a New York model, in which an increase in local taxes levied from businesses helps fund environmental and anti-crime initiatives.

The partnership, whose City of London and municipal authority members include several prominent figures from the governing Conservative party, says a lack of investment has led to the decline of London's public transport, streets and parks. London Pride suggested that the budget for the London Underground railway should be £3.7bn (\$6.2bn) over the next five years to eliminate a backlog of repair and refurbishment. Last week Mr Kenneth Clarke, chief finance minister, angered members of the partnership by telling them to stop "rattling the can" for more cash for the Underground.

George Parker

## INSURANCE

### Lloyd's chief apologises to Names

Lloyd's of London chief executive Mr Ron Sandler has written to Names apologising for the insurance market's failure to distribute surplus payments as planned from its recovery plan. Mr Sandler said he was sorry "many members have received so far only a proportion of their anticipated profits or, in the case of others, no payment at all". Surpluses were originally supposed to be paid to Names, individuals whose assets have traditionally supported the market, by the end of September following the completion of Lloyd's recovery plan. But unexpected delays arising from a solvency test in the US meant that the timetable slipped.

Lloyd's apology to Names for the late distribution of surpluses came as the insurance market launched three test cases in the High Court in London against Names refusing to pay their debts.

Christopher Adams

## ECONOMY

### Rapid growth in money supply

Money supply figures issued yesterday indicated the fastest growth since January 1991. The Bank of England, the UK central bank, said M4 - the broad measure which includes notes, coins and bank and building society deposits - grew 10.8 per cent in the year to November. The measure has been at or above the ceiling of the government's monitoring range of 3 per cent to 9 per cent since late last year. The latest increase, from 10.5 per cent in October, follows recent strong economic data, including a record fall in unemployment and buoyant retail sales.

Bank lending was especially strong because of corporate borrowing. The British Bankers' Association said total bank lending to the private sector rose by £4.6bn (\$7.6bn) in November.

Ennio Terrazano

## CHANNEL TUNNEL

### Public offering 'still on track'

Passenger numbers on Eurostar trains using the Channel tunnel between England and France are expected to reach normal levels early in 1997, London & Continental Railways said yesterday. They were halted last month by a fire on a freight train. LCR, which is to build a 110km high speed link between the Channel tunnel and London, does not expect the dip in passenger numbers to cause problems for its proposed public offering in 1998.

"It will be difficult to raise funds of the size needed," said Mr Adam Mills, LCR chief executive. "But we will have much more detailed costings than Eurotunnel did when it raised finance and we also have a safety case [detailing safety requirements and procedures] which Eurotunnel did not have." Additional safety demands on Eurotunnel, operator of the tunnel, led to a big rise in costs.

Charles Batchelor

## SOCCER

### Newcastle United to seek listing

Newcastle United soccer club yesterday confirmed it would be listed on the London Stock Exchange next year. The club said it would release no financial details until the middle of January but analysts forecast that the club's market value would be between £150m-180m (\$250m-300m). The higher figure would make Newcastle the biggest quoted soccer club after Manchester United. Newcastle made pre-tax losses of £5.1m on turnover of £27.5m in the year to July. The purchase of leading player Alan Shearer for £15m is likely to result in another loss this year.

Shares in the four listed Premier League clubs have risen by an average of 200 per cent so far this year, as investors expect growing revenues from merchandising, pay-per-view television and gate receipts.

Chris Topley

## NORTHERN IRELAND

### IRA ceasefire 'still possible'

Resumption of the Irish Republican Army's ceasefire is still possible, Mr John Hume, leader of the constitutional nationalist Social Democratic and Labour party in Northern Ireland, said yesterday. He said he was convinced that the renewed IRA campaign of violence would cease if Mr John Major, the UK prime minister, responded positively to his proposals aimed at clearing the way for the early admission of Sinn Féin to talks on Northern Ireland's future. Sinn Féin is the political wing of the IRA.

## FUND MANAGEMENT

### Regulator chairman to step down

The Investment Management Regulatory Organisation, the fund management industry regulator, has announced that Mr Charles Nunnally will step down as its chairman in July. He will be replaced by Mr Douglas McDougall, an Imro board member since 1988. Mr McDougall will be Imro's deputy chairman until he replaces Mr Nunnally next year.

William Lewis

## LME is urged to publish more data

The Securities and Investments Board has called for a review of the exchange's practices

The Securities and Investments Board, the UK financial watchdog, suggests that the London Metal Exchange should review the composition and practices of its board to avoid potential conflicts of interest between the exchange's regulatory duties and its commercial interests.

The exchange should also look at the board's relationships with its committees and with the chief executive and his staff, the SIB says, "with a view to much greater delegation to both of matters concerning the running of the exchange and market supervision and surveillance".

Also, "the board should formally delegate responsibility for monitoring market trading and for intervening where necessary to maintain a proper market".

As well as reviewing the composition of its committees, the LME should establish a clearer relationship between the board and the executive, with greater delegation of responsibility to the executive.

Staffing in the market operations and exchange compliance departments should be increased and the exchange should create the post of head of market regulation and enforcement.

The SIB says most respondents to its consultation paper were satisfied with the integrity of the official



Raj Bagri, chairman of the London Metal Exchange, whose trading floor in the City is as busy as ever

prices and closing prices from the LME's ring. However, some were not satisfied with the level of transparency in inter-office trading. The SIB therefore is recommending that the LME publish indicators of price and volume in relation to inter-office trading which are drawn from existing systems.

It adds: "We recognise there would be substantial costs in achieving real time publication of trades on the LME... We are therefore not recommending this specifically at this stage, although it should be given detailed consideration when the LME assesses the costs

and benefits of future market developments."

Details of inter-office trading would also address part of the problem arising from the lack of transparency in options trading, the SIB suggests. Most respondents expressed concern about this. It should also be possible for the LME to achieve an appropriate degree of pre-trade transparency for options by publishing quote information.

The SIB also suggests that more detailed information about warehousing arrangements, which produced much comment from organisations that responded to the consultation exer-

cise, would be desirable. Dealing with the relationships between LME members and their customers, the SIB suggests that the LME should consider implementing video and audio surveillance to bring the exchange into line with best practice. The exchange should also review its rules to ensure it can determine the exact relationship between its members and their customers.

As for non-regulated customers, "the LME should pursue its plan to review and amend its rule book so as to seek to afford the LME greater access of information about and, where possible, jurisdiction over its members' business, such as large positions they may hold, whether on-exchange or over the counter".

The LME should also undertake a study of the costs and benefits relating to the introduction of an electronic paperless system for the transfer of warrants (indicating ownership of physical metal). The SIB has rejected calls for it to impose changes in the LME's non-cash clearing system, "in the light of its assessment of costs, benefits and risks and of the consultation results".

Kenneth Gooding

## University research standards improve

By Simon Targett, Education Correspondent

British universities are producing more world-class research than ever before, the Higher Education Funding Council for England said yesterday. But, although Oxford and Cambridge remain the top-rated universities, there is still a considerable spread of excellence with as yet no sign of an emerging "Ivy league".

Mrs Gillian Shepherd, education secretary, said the exercise, showed that a third of staff work in top-rated departments compared with a quarter in 1992. That testified to the UK's "dynamic research base" which "will stand up in good stead in a global

economy where higher level knowledge and skills count more and more".

The funding council ruled after examining 192 institutions and 69 subject areas, ranging from clinical laboratory sciences to sports related studies, that some 573 university departments are producing work of international standard. That compares with 348 in 1992, the last time the exercise was carried out. The top subjects are history, music, biological sciences and pure mathematics.

Oxford, with 1,494 world class researchers in 40 subjects, and Cambridge, with 1,396 leading academics in 44 subjects, top the list. They are followed by University College, Lon-

don, with 783 international high fliers in 23 subjects.

Some 87 institutions attained the international 5 or 5\* quality rating this year in at least one subject. Across the sector, some 14,786 staff were adjudged to be researchers of international quality.

Even some of the former polytechnics now classed as universities are turning out international research work. This year, Liverpool John Moores, Thames Valley and East London joined Westminster, which retained its 5 rating for media studies achieved in the last exercise four years ago. Across the spectrum, of former polytechnics, some 351 departments were awarded a 3 rating, compared with 96 in 1992. This means they will be guaranteed some government cash next February when, on the basis of this assessment exercise, the funding council distributes money for research.

The exercise was conducted amid allegations that some universities were "poaching" top academics from rival universities prior to assessment deadline last April.

But Mr Bahram Bakhradnia, of the funding council, said there was little evidence of a "transfer market". Research to be published next month is expected to show there was only a 2 per cent movement in academic staff.

Manchester since 1936. Lisafillan, which also makes pipe and hand-rolling tobacco, had the capacity to handle a larger volume of primary tobacco processing, Gallaher said. After the expansion, the factory will have annual capacity to make up to 50m cigarettes. Gallaher said it had an option to buy four of the latest ultra-high speed cigarette making and packing machines modules.

Mr Mike Mulhern, national secretary (tobacco) for the MSF, the trade union that represents white collar and shopfloor workers at Manchester, said it was not a sound commercial proposition for Gallaher to "put all its eggs in one basket". It also did not make sense to close Manchester when Gallaher's national distribution centre was only a few miles away. The closure would be resisted with a campaign in the new year. A meeting with the company had been scheduled for January 7.

In the US, American Brands said it would take a restructuring charge of approximately \$80m, or \$65m after tax, in the fourth quarter of 1996.

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## American Brands subsidiary to close factory

By Clay Harris in London

Gallaher, the tobacco group owned by American Brands of the US, is to close its cigarette factory in the northern England city of Manchester with the loss of 950 jobs.

UK cigarette production will be concentrated in one facility at Lisnafillan, in Northern Ireland, where Gallaher said it expected 300 jobs would be created through an expansion involving the installation of ultra-high speed cigarette machines.

Gallaher is UK market leader

with about 39 per cent of cigarette sales. Its brands include Benson & Hedges and Silk Cut.

The closure of the factory at Ryde, Manchester, will take place over three to four years, with the first jobs due to go in about 18 months, the company said. The expansion at Lisnafillan would take place over the same period. Gallaher said it expected this to involve £40m (\$66.8m) in additional investment, but that it would incur £70m in restructuring costs.

The new machines will have the

capacity to make 14,000 cigarettes an hour, compared with 8,000 at Manchester. Gallaher said it expected to achieve "significant cost benefits".

Last year, the Manchester factory accounted for 55 per cent of the 44m cigarettes made by Gallaher in the UK.

The Irish factory had been chosen as the site for the single plant in part because it was a purpose-built facility. The Manchester plant was a converted cotton mill, into which Gallaher moved in 1959. It had made cigarettes in

Manchester since 1936. Lisnafillan, which also makes pipe and hand-rolling tobacco, had the capacity to handle a larger volume of primary tobacco processing, Gallaher said. After the expansion, the factory will have annual capacity to make up to 50m cigarettes. Gallaher said it had an option to buy four of the latest ultra-high speed cigarette making and packing machines modules.

Mr Mike Mulhern, national secretary (tobacco) for the MSF, the trade union that represents white collar and shopfloor workers at

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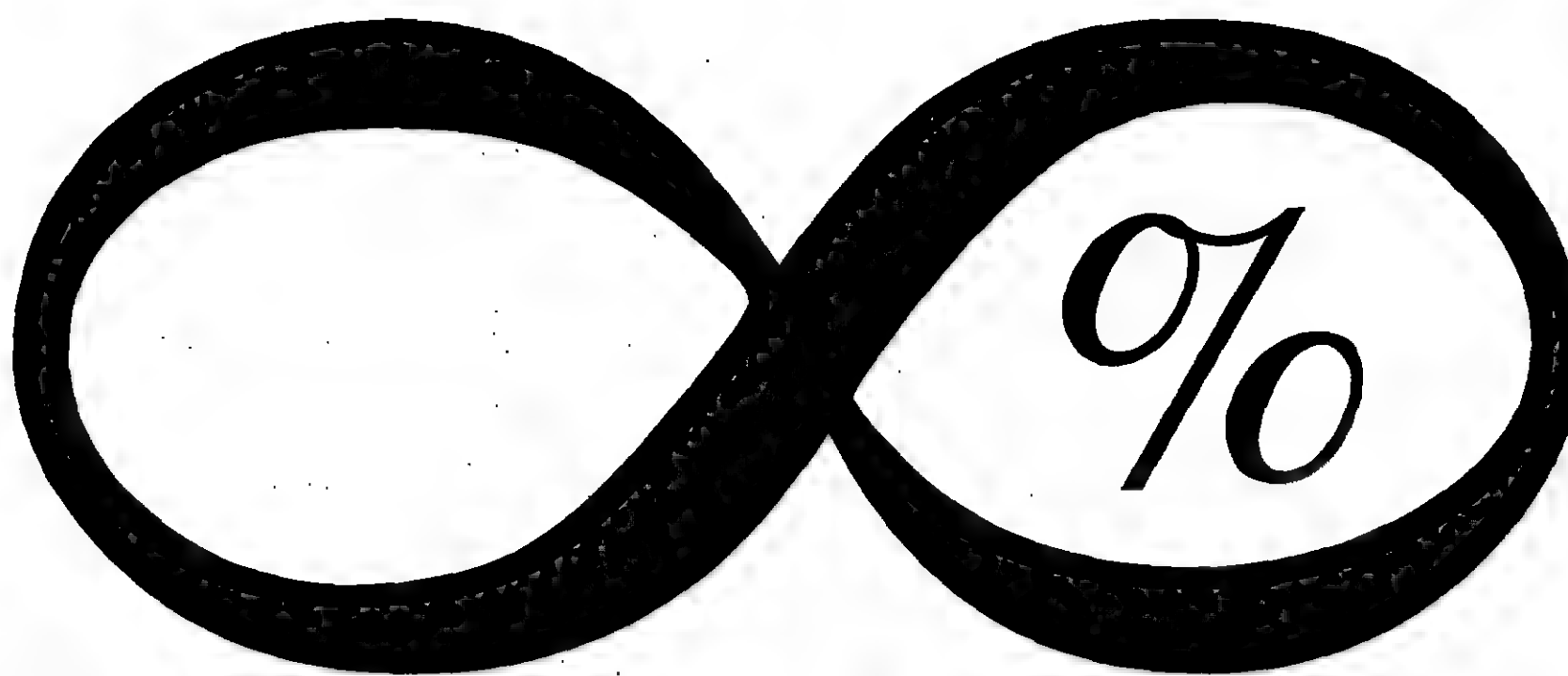
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John In



## MANAGEMENT



John Kay

## Investment quality

In the long run our prosperity depends on the skills and capabilities of our companies and our workforce

Does it matter if all Britain's electricity generating companies are owned by Americans? The takeover of London Electricity by Entergy of the US means that only two will remain British. Does it matter if all our leading investment banks are subsidiaries of continental European financial institutions? If the British-owned car industry is replaced by one which is mostly owned by the Japanese? If we have to get our KiKats from the Swiss, our water from the French, and our beta blockers from the Germans?

The French government thinks it does. That is why it has recoiled from the prospect that its consumer electronics industry might fall into the hands of the Koreans, vetoing Daewoo's proposed purchase of this part of Thomson's business.

This is not a problem the British government has to worry about. The equivalent goods have for years been made by companies called Sony, Hitachi and Samsung. There was a time when we took a different view. When Kuwaiti ownership of a 30 per cent stake in British Petroleum was too much to bear. When the Monopolies and Mergers Commission was horrified by the prospect that Royal Bank of Scotland's head office might move to London, far less Hong Kong. But not any more.

It is silly to be xenophobic about all this. It is an undeniable, if depressing, fact that the car industry and the consumer electronics industry, under UK ownership, largely failed to meet the challenges of international competition. We did make things worse by merging all our small weak competitors into a large weak competitor, in the hope that one national champion would enjoy critical mass, global niche, and several other clichés. But today, the only way we can

have viable companies in cars and consumer electronics is to have Japanese ownership, management and design.

And if American companies want to buy our regulated utilities for more than they are worth, the difference is a net gain to UK plc. The world is full of regulated companies with more cash than knowledge of the markets they want to enter, convinced that the grass must be greener somewhere else. What really ought to concern us is not when foreigners buy here, but when our own companies, suffering from the same misconceptions, believe that the regulatory climate will be more benign in Bangkok than Birmingham.

So should we just let the market rip? An economy in which we are all employed as production workers for foreign companies, and then retire on well-funded pensions we have financed by selling the future earnings streams of our companies to overseas investors, is certainly better than one in which there is little employment and no pensions.

But in the long run our prosperity depends on the skills and capabilities of our companies and our workforce, and that does not sound like the best environment for developing these.

This brings us to the nub. Our national economic objective is to maximise the added value which is created in Britain. We can only add value by having skills and capabilities - in people or in companies - which are better than those of the companies and countries with which we are in international competition. So we should welcome foreign ownership when it adds to these skills and capabilities. And we should deplore it if it means that these developments take place somewhere else, or that the benefits of enhancing their value accrue to somewhere else.

So we should not be too disturbed by the fact that much of what is done in the City is done by companies with foreign parents. Ownership may have been transferred, but London is still where the value is added, and that means the return from adding that value will be earned here. The increasing involvement of foreign companies in London has led to the bidding up of the earnings of people with specialist skills. And the presence of so many foreign companies helps to enhance these skills and confirm London as a centre where they are located.

But we should be more

sceptical about those foreign direct investments which are the subject of enthusiastic ministerial announcements - creating, they tell us, thousands of jobs in depressed regions.

These companies have not come here to make British skills available to a wider market. They have been attracted by the top bidder in a subsidy competition among many regions of Europe and often regions of the UK. This is a competition among areas all of which can offer equivalent - generally rather low - levels of resource and capability.

And we should be more sceptical about allowing control of British industries to pass into foreign hands if this means either that future development of these industries' strengths will be driven from overseas, or that the benefits of enhancing these competitive strengths will be derived overseas. Whatever is said about the globalisation of the world economy, most companies remain resolutely national at the highest levels of operation, and their highest added-value activities are biased towards their home country.

So we should think long and hard before allowing others to acquire our pharmaceutical or aerospace capabilities, even at extravagant prices. And it is good that our electricity industry should have access to American skills and expertise, but very undesirable that we should end up with no electricity distribution company headquartered here. As in so many other areas of economic activity, progress comes from diversity, and neither British laissez faire or French chauvinism guarantees that.

John Kay is chairman of London Economics and director of the School of Management Studies at Oxford University



Entergy's Ed Lupberger (left) and Bob Reid of London Electricity

## TECHNOLOGY

The beef crisis took a new turn this week when the UK government announced the cull of a further 100,000 cows at high risk of bovine spongiform encephalopathy (BSE).

The news will please farmers keen to see an end to a ban on sales of their cattle in Europe, but it heightens the big problem of disposing of the 1.1m cattle over 30 months old that have already been culled. "The vast majority of the animals that have been killed have yet to be incinerated," says the Intervention Board, which administers the scheme for the UK Ministry of Agriculture, Fisheries and Food.

Most of the carcasses have either been put in cold stores or rendered down into meat and bone meal and tallow, which is also being stored awaiting incineration.

The government is still actively pursuing the possibility of burning rendered-down carcasses in power stations. This would solve much of the problem, but there has been opposition to the idea from environmentalists.

So the ministry is looking for other ways to reduce the backlog, relying on some inventive thinking from engineers. It has also invited members of the Institution of Mechanical Engineers to suggest ways of disposing of animal carcasses should there be any future outbreak of diseases such as BSE and foot and mouth.

One innovative proposal has come from Worldrill, a drilling company. Using technology developed for drilling for oil and gas in small, high-risk fields such as those in the Atlantic, it wants to create a large underground combustion chamber in a natural granite outcrop in southern Scotland.

The chamber would be fuelled by a mixture of kerosene and air, heating carcasses up to 1,800°C to eliminate all traces of the disease. Worldrill would create the chamber using a technique called spallation drilling, where rock is heated to 2,800°C using hot gases, causing it to flake and fall away. The company would begin by drilling a hole 20m deep. A second hole would be drilled parallel to the first. Next, these holes would be "spal-



Beefed up: engineers are being canvassed by the UK ministry for their suggestions

## Burning issue

Philip Greenfield on ideas for dealing with the result of the BSE cattle cull

led" to about 4m in diameter, increasing to 6m so the two holes intersect to create the chamber. A third hole would form the shaft, down which the cattle carcasses would be dropped.

The Creetown site, a disused quarry owned by Tarmac, is ideal for an underground oven, says Worldrill. Worldrill plans to charge just £98 (£64) for a whole cow, compared with £120 charged by incineration companies and £80 a tonne for meat and bone meal pellets.

The big advantage of burning cows underground is that the exhaust stack can be very long. The 200m flue proposed would keep the gases at 1,500°C for up to 11 minutes, long enough to kill all traces of the proteins, called prions, which are thought to cause and transmit the infection.

A cow is made up of 53 per cent protein, 6 per cent oils and fat, 23 per cent water and 19 per cent carbon and other non-combustibles. All that comes out of the other end of the process, after three stages of cleaning, is ash, carbon dioxide and nitrogen.

The Scottish Environmental Protection Agency, which would have to approve an application to build the oven, has received the pro-

posal enthusiastically. However, it has asked that Worldrill provide more detailed data on the contents of the flue gas.

Meanwhile Aberdeen-based consulting engineers Titan Offshore UK has submitted a proposal based on technology used in Switzerland, home to a BSE problem second only to that in the UK. Titan has offered mobile slaughtering and incineration units with a gas clean-up unit designed to meet EU emissions standards.

Capable of processing 300 cows per week at a cost of about £55 per cow, the incineration unit burns at 850°C, reducing cows to sterile ash, says Jeremy Mockridge, international projects director.

Like Worldrill's proposal, the mobile incinerator is designed to kill the prion protein. This is a claim that existing incinerators cannot make, according to environmental experts.

"Killing prions is not just a question of temperature alone and it is very expensive to test if they are still present," says Richard Bruce, who runs the Harrogate Group, an environmental consultancy.

A third proposal comes from Essex-based BRC Envi-

ronmental Services, which says its mobile microwave ovens would eliminate all traces of prions.

It has applied for £250,000 funding from the ministry to apply its microwave induced pyrolysis process, developed over the past six years for industrial use such as retrieving oil from tyres. This is being studied by the ministry as an alternative to incineration.

Carvin McDonald, engineering director, says the process raises the temperature of the carcass to 1,350°C under an inert gas to break it down into hydrogen or methane gas, oil, water and carbon char.

Securing the funding would enable the company to build a prototype. Eventually it would build units to clear up victims of future animal disease outbreaks.

Roger Lilley of Friends of the Earth, the environmental group, says that techniques such as microwaving are feasible and less polluting than incineration. "We have been calling for the use of microwave induced pyrolysis for treating clinical waste for some time," he says.

Philip Greenfield writes for Professional Engineering magazine

## ACCOUNTANCY APPOINTMENTS

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## RECRUITMENT

What may be naive pestering in the UK is healthy enthusiasm in the US, says Adrian Furnham

## The importance of norms

Many children have had the experience of proudly telling their parents that they have achieved 87 per cent in the arithmetic exam only to be questioned about the class average and having to admit they came last.

Manufacturing companies, too, must have up-to-date information on the population as a whole in order to make the right judgments. Every so often, interesting data appear which suggest that Britons are getting bigger: the average shoe, bra and dress sizes are increasing. And woe betide the manufacturer who ignores the population norms and over-produces in the wrong size.

The establishment of good norms is especially important in the job selection business. Most people know that IQ has a near-perfect bell curve with the average score of 100, two-thirds of the population being between 85 and 115, and the top 2 per cent scoring over 130 IQ points.

But what about other abilities, or indeed one's scores on personality tests? Many widely used psychological tests have norms - quite

often extensive norms on large and representative population groups - but not British norms. The Americans, who are enthusiastic developers and marketers of tests, have their own norms but are they relevant to an equivalent British population? Are middle-aged, middle-brow, middle managers from Birmingham really the same animals as their demographic counterparts in Birmingham, Alabama?

If stereotypes are to be believed, Americans are more extrovert, enthusiastic, optimistic and more open with their emotions than the phlegmatic Brits.

David Frost and Michael Shea in their book *The Mid-Atlantic Companion* pointed out that most Americans were puzzled by various aspects of British behaviour, and vice versa. Why do Britons apologise if you tread on their toes; why do they watch sheepdog trials on television, and why don't

pre-ordered interval drinks in the theatre get stolen? The British, on the other hand, ask why cash or personal cheques seem to be shunned in America; why few New York cab drivers speak English; why rubbish bins and post boxes look so alike; and why the nation that worships fast cars obeys a 55mph speed limit.

The trouble is that tests tap into national beliefs and behaviours. What is normal for America is not always normal for Britain, or indeed, any other nation.

No wonder that personality tests looking at attitudes, beliefs and values in the two cultures do not tap into the same motives and traits. What may be naive pestering for the British is healthy enthusiasm for Americans. Hence American norms, which show British managers to be depressive, anti-innovative and prone to paranoia. British tests show American managers to be

power-hungry and prone to delusions of grandeur.

Recently, the British psychometricians have got in on the act, trying to establish British norms. But the process is expensive. Oxford Psychologists Press, a psy-

**Why do the British watch sheepdog trials on television and why do car-worshipping Americans obey a 55mph speed limit?**

chometric text publisher, has spent over £200,000 so far simply trying to establish

good norms on three tests. That is what it costs to complete and analyse a 2,000-strong national sample.

Many of the results are pretty predictable. As Dr Robert McHenry, the head of OPP notes: "One of the issues is that the British express their emotions less openly than the Americans, so do not show much of a range. Comparing a Briton with an American tells you very little, but comparing members of the British population with each other tells you a lot."

Some interesting data emerged from the findings. Dr McHenry says some studies suggested that up to 70 per cent of the US population were extroverts but the UK study suggested that only 49 per cent of the UK population were extroverts.

The data also suggest that the UK population is much more comfortable with facts than with ideas (UK 80/20; US 70/30). He says the Brit-

ish are also less comfortable with tough-minded logic and prefer value-based, "softer", thinking (UK 40/60; US 53/47).

"We [Britons] are similar to the Americans in our preference for order, decision-making and planning," which comes out at 60 per cent for both populations, and in preferences for a more easy-going attitude to life (40 per cent for both).

"Scores on one measure suggest that the British are less of almost everything than the Americans," including being less dominant, achievement-orientated and flexible. "However, we do score higher on self-control [the 'stiff upper lip'] and good impression ('keeping up appearances')."

But it is not only British companies that are interested in establishing good British norms. The US-based company Caliper looked at the major differences on their personality measures. Yanks and Brits, as they

described their samples, were comparable on their assertiveness, empathy, cautiousness and abstract reasoning ability.

But there were also intriguing differences, nearly all of which showed the Brits in a less positive light. Relative to a comparable group of Americans, British salespeople were more aggressive, less rule-following, less thorough, less resilient, more suspicious and less willing to take risks, but had less of a desire to be liked.

But establishing norms is much more than an academic exercise. Dr McHenry argues: "The exercise suggests that many previous assessments of the typical British manager may have underestimated his/her levels on a number of scales. Moreover, some questions that work in America do not work here for local reasons. For example, a 'masculinity' question - 'I very much like

hunting' - which is answered 'true' by 70 per cent of American men is answered 'true' by only 10 per cent of British men."

Establishing norms is also about that most American of pastimes, litigation. There have been a number of British court cases this decade where rejected job applicants have attempted to sue employers on the decisions they made using psychometric tests.

As Dr McHenry notes: "All this is important in the workplace, as older UK legislation about employment discrimination begins to bite and newer laws such as the Disability Discrimination Act are introduced. Employers who do not phase out US-based assessments may find themselves having to explain to an industrial tribunal why the US population of 20 years ago is a valid comparison group."

Providing good, up-to-date, national norms is essential. It does not provide any evidence for test validity but it does settle arguments about what and who is average.

The author is professor of psychology at University College, London.

## ACCOUNTANCY APPOINTMENTS

## EUROPEAN MONETARY INSTITUTE

## Vacancies in the Monetary, Economics and Statistics Department

The European Monetary Institute (EMI) was established on 1st January 1994 with its seat in Frankfurt am Main. The EMI's function is to strengthen the co-operation between its members, the central banks of the European Union, and to prepare for the establishment of the future European Central Bank (ECB). The EMI currently employs approximately 220 staff members and has its own terms and conditions of employment, including a competitive salary structure, pension plan, health insurance and relocation benefits. The EMI is looking for candidates to fill a number of vacancies as soon as possible in the Monetary, Economics and Statistics Department. Positions will be on a fixed-term contract basis and candidates must be a national of a Member State of the European Union.

## Positions and Qualifications

## Economists in the Stage Two Division

The core function of the Division is to provide economic analyses promoting the EMI's objective of strengthening co-operation among national central banks and the co-ordination of monetary policies with the aim of ensuring and maintaining price stability, as well as monitoring convergence under the Maastricht Treaty. Successful candidates will contribute to the research, analysis, monitoring and reporting tasks of the Division.

Applicants should be experienced analysts of macroeconomic developments and should also be familiar with issues related to the examination of convergence. Skills in one or more of the following areas would be desirable: monetary policy, fiscal policy, analysis of price developments, bond markets, foreign exchange markets, analysis of real economy developments, labour markets, banking/financial structure. Experience in analysing economic developments from a country perspective would be an asset.

## Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
- Command of English, and ability to present research findings and address policy issues in non-technical terms. Working knowledge of other European Union languages is desirable.

Ref. MES/02-03/97

## Economists in the Stage Three Division

The core function of the Division is to do the background research and the preparatory work necessary to define the concepts, framework and rules for the Single Monetary Policy in Stage Three of EMU. Candidates should have expertise corresponding to at least one of the following three areas:

- Econometric techniques as applied to monetary policy and macroeconomics along with an understanding of the EMU process and the associated institutional changes to financial and other markets.
- Econometric techniques particularly as applied to money market behaviour in EU countries combined with practical experience in the day-to-day use of monetary policy instruments and procedures.
- International monetary relations including the relations of EU countries with emerging or developing economies as well as a knowledge of the functioning of international economic and monetary institutions.

## Qualifications

- Advanced degree in economics with a sound academic, research and publication record in applied economics, as well as extensive experience in policy analysis.
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- Familiarity with modern office equipment.

Ref. MES/02-03/97

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Ref. MES/08/97

## Statistical Analyst-Programmer in the Statistics Division

The successful candidate will be in charge of the maintenance and enhancement of the regular statistical applications of the Division, as well as the development of new applications and the provision of a help service to EMI users.

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- Command of English. Working knowledge of other European Union languages is desirable.

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## Research Analysts in the Economics Divisions

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## Qualifications

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Applications should include a Curriculum Vitae and a recent photograph, references confirming the required experience and skills and, if possible, copies of (published or unpublished) papers or notes prepared by candidates. They should quote the appropriate reference number and should be addressed to the European Monetary Institute, Personnel and Office Services Division, Postfach 10 20 31, D-60020 Frankfurt/Main and should reach us no later than 31st December 1996. Applications will be treated in the strictest confidence and will not be returned.

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## ARTS

Vivien Duffield is about to embark on a charm offensive. By next July she has set herself the task of raising £100m. No rich man or woman, no chief executive in the land is safe from a friendly touch, especially if they have ever shown a passing interest in the opera or the ballet.

For Duffield is heading the Royal Opera House Development Appeal. The arts lottery fund has contributed £78.5m towards rebuilding Covent Garden, making it serviceable for the next century, but only on the understanding that the Royal Opera House provides the rest of the money for the £214m project.

An appeal was launched last week at a gala concert starring Plácido Domingo, which raised £700,000. But Duffield needs more than tenors to reach her target. "I am pessimistic," she admits, only to quickly cheer up and affirm "we will have to find the money".

One thing she is adamant

# Development in the Garden

Antony Thornecroft finds Vivien Duffield rattling the cash box for the Royal Opera House

about: she will not plug any shortfall with more cash from her own fortune and from the trust set up in the memory of her father, property tycoon Charles Clore. It is well known that Duffield, along with Lord Salisbury, has contributed the bulk of the £37m assembled before the appeal was launched. "We were waiting to get the new chairman (Lord Gummer) and the new chief executive (Gemma Meyer) in place before launching the appeal. Businessmen like to know who is running the show before they give money". There was also a delay in getting all the necessary building approvals from Westminster Council. Now construction is well under way.

There is not much time, so

Duffield and her team of influential helpers are going hell for leather, with a blitzkrieg of breakfasts and lunches, many of them in the City. "I can think of five individuals who might each give £1m", she says, but most of the money should come from business, especially the 450 corporate friends of Covent Garden. It is in their interest to renovate the building, and it is hoped that many will give £500,000, which spread over five years and, with tax breaks, amounts to a viable £30,000 a year.

Duffield cannot offer too much in return, apart from the warm glow of knowing that their money has maintained London's position as a world centre of opera and dance, guaranteed seats in the refurbished audi-

torium; access to the royal box once a year; limited priority booking; entertainment opportunities in new, more agreeable, spaces; tickets for the closing and opening galas; and a part of the new building carrying a corporate or private name. "I've already found a banker for a disabled toilet," she says proudly. So far none of the dozen people Duffield has approached in the past week has given a categorical no.

One of her problems is that, unlike the international art lovers being tracked by the Tate in its £70m appeal for the new Tate Gallery of Modern Art on Bankside, she cannot expect foreigners to make much of a contribution. But in addition to the corporate friends, and the com-

mitted private individuals who are members of such groups as the Drogheda Circle and the Points Shoe Appeal, which provides dancers with new shoes, there are the 19,000 Friends of Covent Garden who will be approached, in time. Finally, the faithful audience will get a chance to contribute.

With her energy and enthusiasm Duffield may pull off her challenge. But if she does not there is a fall-back position. Some of the £100m is intended for a quasi-endowment, which will be used to keep seat prices down in the new house: Covent Garden is keen to lose its elitist image.

The money will come from the rentals of the commercial development which is part of the scheme. If things go badly this land could be sold off and the income sacrificed. If the surplus property is dropped from the plan Duffield only needs another £30m on top of the money already committed.

Duffield is also competing against other cultural icons - the Tate, the British Museum, Sadler's Wells - all seeking partnership funding to complete lottery aided projects. Then there is the Millennium Exhibition - "that's queered everyone's pitch". In addition Duffield has discovered that the current generation of business entrepreneurs is not as arts-loving as its predecessors. "We approached a

hundred of the new rich and signed up only one new friend". In the meantime Covent Garden's supporters must be kept happy during its long closure, which starts in July and is expected to last 28 months. A full programme is being pencilled in for both opera and ballet companies, with appearances in New York, the Edinburgh Festival, the Barbican, the Festival Hall, Labatt's Apollo at Hammer-smith, Sadler's Wells, Shaftesbury Theatre, plus regional touring.

But events can still thwart plans. The Royal Albert Hall last week chose to get into bed with English National Ballet rather than the Royal Ballet.

Duffield will more than earn her place of honour at the re-opening gala for the Royal Opera House at the end of 1999. Even then her task is not over. She accepts that no government will ever supply enough money to keep Covent Garden at ease: there will always be the need for the lady rattling the cash box.



Joanne Pearce, Robert Glenister and Derbhle Crotty in the RSC's new production of Ibsen's 'Little Eyolf'

Alastair Macaulay

Theatre/Alastair Macaulay

## Anguish on the outside

What happens to a married couple when their only child dies? In Ibsen's 1894 play *Little Eyolf*, the title character dies at the end of Act One, and he has already been a cause of tension between sister and Rita, his parents. Acts Two and Three demonstrate - among other things - various stages of anguish, guilt, despair and anger.

The play, seldom seen, is one of Ibsen's keenest and most modern. They soon find their own once-consuming love extinct, and they quietly, helplessly, lacerate each other. Did they even truly love Eyolf, or ever win his love? Why did they really marry? All this becomes uncertain. "What we call our grief," says Alfred, "is merely the gnawing of our consciences".

As always with Ibsen,

recent events bring up past ones. Alfred reverts to his adoration of his sister Asta, who lives with them and has as yet been unable to make a life apart from them. Ibsen, in psychological mode, brings up a whole new vein of attraction between sister and brother that is partly the longing for lost innocence, but also near-incestuous; then, by means of a plot development, he complicates matters by setting their attraction in a non-incestuous light.

The chemistry between characters keeps changing, and we hang on each conversation because the real plot of the play concerns how characters think about each other. Finally, he leaves his husband and wife alone together, hopeless, but nonetheless bleakly talking of starting their life anew. The real plot of an Ibsen play lies

not in concrete events but in psychological development; and the real beauty too.

I want to succumb to Adrian Noble's new Royal Shakespeare Company production of this play. It is sensitive, intelligent, simple; and it is entirely concerned with revealing the play. There is no overlay of reinterpretation or of extraneous detail.

The play, with its small cast (six actors) and intimate scale, suits the Swan Theatre very well; and Rob Howell's designs economically give us furniture and costumes of the late 19th-century against an aquamarine backdrop that suggests both the deep water in which Eyolf drowns and the gazing eyes with which he is said to gaze up from the seabed. In Act Three, Noble has Rita return to the stage,

dishevelled, in an overcoat from whose pockets she removes stones, like some Virginia Woolf returning from the brink of suicide. And with Derbhle Crotty as Asta, and with Damian Lewis as the engineer Borgheim who courts her, the play breathes.

Joanne Pearce, returning to the stage as Rita, is an impressively accomplished actress whom, alas, I never believe. She has both variety and guts. As Rita, I admire her seamless range of vocal colour, her sparing deployment of memorable gestures, her authoritative pacing of dialogue. Her intense commitment, however, is, I find, full of contrivance; devoid of relaxation; and marked by numerous incidental misjudgments. And the great dynamic variety she displays is itself artificial: I'll do mezza voce here, pianissimo

in chest register next, and then wow them with my unexpected (but brief) forte. The unfulfilled gesture to her husband with which she ends the play is overdone.

This contrivance rubs off on Robert Glenister, playing Alfred. It is a daring stroke, for example, to have him (and then Rita) laugh amid their grief, as he observes that neither of them ever won Eyolf's love; but not here, credible. He is at his best with Crotty; and the production grows more spontaneous in their scenes together. In general, however, with both Glenister and Pearce, we observe only the external demonstrations of feeling, not the inner life of the nervous system itself.

In RSC repertoire at the Swan Theatre, Stratford-upon-Avon. Sponsored by Allied Domecq.

## Obituary

### Marcello Mastroianni

The dark, aristocratic good looks of Marcello Mastroianni, who died yesterday aged 72, were always like to ensure him a comfortable niche as yet another screen lover in the grand tradition of Italian cinema; but it fell to his friend and mentor Federico Fellini to recognise the extra qualities which would bring the actor world-wide recognition.

Mastroianni was 35 and had already made 40 films when Fellini cast him as the jaded journalist in his notorious tale of contemporary Roman decadence, *La Dolce Vita*. The director had insisted on Mastroianni despite the film producer's preference for Paul Newman. He was richly repaid by a performance which delicately balanced vanity, intelligence, fading beauty and ennui.

*La Dolce Vita*, released in 1959, was a key cultural launch pad of the 1960s, and Mastroianni came to symbolise both the decade's excesses and its fashionable air of self-disgust. In Michel-

angelo Antonioni's *La Notte* he played a successful novelist surrounded by beautiful women who failed to understand what they want of him; in Fellini's later *8½* he was the director/hero suffering a creative crisis while fighting off his admirers.

Mastroianni's under-stated, passive performances in these key movies of the 1960s, which brought him to the attention of American audiences, led to the unfair assessment that he was doing nothing but "playing himself". His reputation as a lover of food and women did nothing to dispel his image of moral vacuity. "Mastroianni is a fellow who sees his tagliatelle or spaghetti and completely forgets he is doing a role," fumed the director Luciano Visconti early in his career.

But he remained a prolific worker throughout his life, starting in more than 130 films and winning two Best Actor awards at Cannes and an Oscar nomination for his

role as a homosexual living in fascist Italy in *A Special Day*. He was also more versatile than he was given credit for, showing a winning talent for comedy in *Divorce - Italian Style*, which he made in the same year as the bleak *La Notte*.

The son of a carpenter, Mastroianni was born in a small town near Rome. During the war he was captured and sent to a labour camp by German soldiers, but he escaped and lived in poverty in Venice until 1946. His first lead film role was in an Italian production of Victor Hugo's *Les Misérables* two years later.

Mastroianni saved much of his best work for his later years, showing a winning capacity to parody his earlier screen persona and capturing the pathos of old age in Giuseppe Tornatore's *My Darling Clementine* and Nikita Mikhalkov's *Dark Eyes*. Earlier this year Mastroianni starred with his daughter Chiara in *Three Lives and Only One Death*.

Peter Aspdon

## Concert

### Gallic charm

The trade in classical music across the Channel is by no means one way. While Britain is exporting a variety of orchestras both for single concerts and longer-term residencies, France can counter with one particular cultural asset from the land of luxury goods - the early music group, *Les Arts Florissants*.

No matter that it was founded and is led by an American, William Christie. The orchestra and choir of Les Arts Florissants have a peculiarly Gallic sensitivity - call it a wine taster's palate or an impressionist's eye - that sets them aside from comparable British groups, such as the English Baroque Soloists or the Orchestra of the Age of Enlightenment.

They have played some high-profile dates in Britain recently: a lavish production of Purcell's *King Arthur* at the Royal Opera House last year and Handel's *Semele* at the Proms - but this was their first French opera here for a while.

Not surprisingly, the stage works of the French Baroque are a speciality. A few years

ago the group even managed a fully-staged production of Lully's extravagant *Agas*, but without a regal purse to offer financial support, concert performances have to be the norm, and that is what we had at the Barbican on Wednesday for Rameau's *Les Fêtes d'Hébé* - a rarity, if ever there was one.

The music certainly sets one's toes tapping, but that is because the piece is an opera-ballet, which cries out to be danced as much as sung and played. Right up to the end of the 19th century French audiences liked to have a ballet diversion dropped into the middle of their opera for light relief and *Les Fêtes d'Hébé* is a veritable operatic soufflé, with nimble-footed minuets, rigaudons and passepieds lifting every scene.

The dances are easily the

best part of the score. They are full of inventiveness, bright-eyed, amusing, subtly-coloured, even sensuous, and Christie responded to them as to the manner born (his biography states he is now a French citizen). The rhythmic fluidity which can seem a touch soft-centred in Purcell or Handel is just right for Rameau and the famed "Musette en rondeau" was so charming and seductive at the same time, it could have been by Ravel.

The singers are left with less interesting material, but Sarah Connolly delivered Iphise's big solo with more than early music good manners. Thierry Félix was a strong bass and Jean-Paul Fouchécourt made a character out of Mercury. A venue with more immediate sound than the Barbican would have been helpful, but that will not stop Les Arts Florissants coming back: they are already booked for a mini-festival next autumn.

Richard Fairman

Sponsored by Brandeis and Association Française d'Action Artistique.

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

#### CONCERT

Concertgebouw Tel: 31-20-6718345

● Radio Kamerorkest with conductor Ton Koopman, soprano Arie Amou, violinist Elisabeth Perry and violoncello Zoltán Bányas perform works by Mozart; 11am; Dec 22

### ATHENS

#### CONCERT

Athens Concert Hall Tel: 30-1-7282333  
● Daniel Chazempas: the organist performs works by J.S. Bach, Mozart and Liszt; 8.30pm; Dec 22

### BERLIN

#### CONCERT

Komische Oper Tel: 49-30-202600  
● Christmas Concert: Kammerorchester der Komischen Oper, with conductor Florian Heyerick, soprano Anna Korondil

baritone Alexander Marco-Buhrmester and the Chor des Kinderstudios perform works by Händel, J.C. Bach, Mozart and Telemann; 7pm; Dec 23

Philharmonie Tel: 49-30-2614383

● Bräslauer Kammerorchester Leopoldinum with conductor Stefan Bevier and violinist Viktor Kuznetsov perform works by Vivaldi, Corelli and Manfredini; 8pm; Dec 23

● Weihnachtsoratorium (Cantatas I-III) by J.S. Bach. Conducted by Karl-Ludwig Hecht, performed by members of the Berliner Orchester and the Knabenchor Berlin; 4pm; Dec 22

### OPERA

Staatsoper Unter den Linden Tel: 49-30-20354438

● Hänsel und Gretel by Humperdinck. Conducted by Fabio Luisi, performed by the Staatsoper Unter den Linden. Soloists include Höhn, Prew, Trekel-Burkhardt, Nossek, Eisenfeld and Zettlich; 5pm; Dec 22, 23 (3pm)

### CAMBRIDGE

#### EXHIBITION

Fitzwilliam Museum Tel: 44-1223-332900  
● The Utogawa School: this exhibition is devoted to the pupils of the founder of the Utogawa School, Utogawa Toyoharu (1735-1814). The main specialities of the Utogawa school were actor prints and spectacular action scenes such as battles and wrestling matches. Artists

represented include Toyokuni, Toyohiro, and their pupils Kunisada, Kuniyoshi and Hiroshige; to Dec 22

### CINCINNATI

#### EXHIBITION

Taft Museum Tel: 1-513-241-0943  
● A Christmas in Naples: exhibition of an 18th century Neapolitan nativity from the collection of Francesca P. de Olague Angeloni. More than 75 figures with carved animals, baskets, wax fruits, and other tiny accessories tell the traditional story of Christ's birth; to Jan 5

### COLOGNE

#### CONCERT

Kölner Philharmonie Tel: 49-221-2040820  
● Kölische Weihnachts: Ludwig Sebus and others perform Christmas songs; 8pm; Dec 21

### OPERA

Opernhaus Tel: 49-221-2218240

● Neues vom Tage by Hindemith. Conducted by Manfred Mayrhofer, performed by the Oper Köln. Soloists include Karin Armstrong and Andrizej Dobber; 7.30pm; Dec 21

### LONDON

#### CONCERT

Purcell Room Tel: 44-171-9804242  
● Weybridge Male Voice Choir: with conductor Christine Best and soloists Angela Springett, Bridget Payne and Elizabeth Gardner

perform traditional choral pieces, popular songs and Christmas music; 7.30pm; Dec 21

Royal Albert Hall Tel: 44-171-5992212

● BBC Concert Orchestra: with conductor Ian Watson and the King's Singers perform Christmas music; 7.30pm; Dec 23

### OPERA

Royal Opera House - Covent Garden Tel: 44-171-2129234

● Turandot by Puccini. Conducted by Daniele Gatti, performed by the Royal Opera. Soloists include Sharon Sweet and Giuseppe Giacomini; 7.30pm; Dec 21

### LOS ANGELES

#### CONCERT

Dorothy Chandler Pavilion Tel: 1-213-972-8001  
● Los Angeles Philharmonic: with conductor Joseph Swensen and cellist Ronald Leonard perform works by Haydn; 2pm; Dec 21

### MILAN

#### CONCERT

Teatro alla Scala di Milano Tel: 39-2-72003744  
● Orchestra e Coro del Teatro alla Scala: with conductor Riccardo Muti perform works by Mozart, Verdi, Rossini, Vivaldi and Martucci; 8pm; Dec 23

### NEW YORK

#### EXHIBITION

The Metropolitan Museum of Art Tel: 1-212-879-5500  
● Portrait Miniatures from the

Collection of Her Majesty Queen Elizabeth II: 75 portrait miniatures from the British Royal Collection are included in this exhibition that explores the art of painted miniatures from its beginning at the hands of Lucas Hornebolte and François Clouet to its final flowering in the Victorian era. Hans Holbein the Younger, Nicholas Hilliard, Isaac Oliver, Rosalba Carriera, and Jean Etienne Liotard are among the artists represented; to Jan 4

### PARIS

#### EXHIBITION

Musée Auguste Rodin Tel: 33-1-47 05 01 34  
● Rodin - Les Marbres de la Collection Thyssen: this exhibition features 6 marble sculptures by Auguste Rodin, commissioned by August Thyssen (1842-1928) in 1905 and 1908; to Jan 5

Musée d'Orsay Tel: 33-1 40 48 48 14  
● Paul B. Haviland, photographe (1880-1950): exhibition featuring about 40 works by photographer Paul B. Haviland, a member of the Photo-Secession. His works include portraits, nudes and urban landscapes; to Jan 5

### SAN FRANCISCO

#### EXHIBITION

M.H. De Young Memorial Museum Tel: 1-415-750-3600  
● Best Culture and the New America: 1950-1955: this exhibition examines the crosscurrents, exchanges and

collaborations between poets, artists, musicians and filmmakers of the Beat movement, and includes painting, sculpture, film, installations, music and the spoken word. Sections are devoted to the three centres of Beat culture: New York, San Francisco, and Los Angeles. Artists represented include William de Kooning, Franz Kline, Larry Rivers, Robert Rauschenberg, Jim Dine, Allen Kaprow, Jess, Jay DeFeo, Wallace Berman, and others; to Dec 29

### THE HAGUE

#### DANCE

Lucent Danstheater Tel: 31-70-3609831

● The Nutcracker: a choreography by André Prokopyev after Marius Petipa to music by Tchaikovsky, performed by the Koninklijk Ballet van Vlaanderen; 8.15pm; Dec 23

### ZURICH

#### OPERA

Opernhaus Zürich Tel: 41-1-288 6666

● Oper Zürich: with conductor Christoph von Dohnányi and soloists including Stefania Kaluza and Cornelia Kallisch perform Stravinsky's *Oedipus Rex* and Bartók's *Duke Bluebeard's Castle*; 7.30pm; Dec 21

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## WORLD SERVICE

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### NBC/Super Channel:

07.00

FT Business Morning

10.00

European Money Wheel Nonstop live coverage until 15.00 of European business and the financial markets

17.30

Financial Times Business Tonight

CNBC:

08.30

Squawk Box

10.00

European Money Wheel

18.00

Financial Times Business Tonight





Philip Stephens

## Fishy coincidence

John Major may find a curious similarity between his best shot for a polling date and the national interest

Britain's electoral clock is ticking faster than we thought. If he is smart, John Major will call the general election for March 20. This thought is offered without prejudice to the outcome. It gets harder by the day to imagine that a few weeks either way could reverse the tide carrying Tony Blair towards Downing Street. For all that, in his choice of polling day, Mr Major may find a curious coincidence between his own best shot and the national interest.

I draw this conclusion not because of the kerfuffle this week after the Conservatives were caught cheating in a parliamentary vote. For this small deceit the prime minister may eventually pay a heavy price. The morale of the Tory troops will become ever more wretched if Labour's withdrawal of co-operation keeps MPs locked up at Westminster. But mostly the episode told us what we knew. The government is dissolving into the chaos we saw last during the dying days of James Callaghan's Labour administration in 1979.

The more important fact for Mr Major was that he won the vote on the European fishing regime. This was the first real test since he lost his majority in the House of Commons. The Ulster Unionists, whose nine votes give them the balance of power, are playing cat-and-mouse with the prime minister. But for now these oh-so-upright Ulstermen seem content to sell him their support.

There was also the merest hint that the Tory Eurosceptics may find better things to do in the remaining weeks before polling day than to drive their stake deeper into Mr Major's heart. The Christmas break at least gives him a precious three-week breathing space.

From this, old hands at Westminster deduce he would do best to hang on until May 1. The last Labour

government survived many more serious scrapes. If his parliamentary managers need any further tips on how to be devils, they will find plenty in the many volumes of political memoirs from the Callaghan era.

The prime minister bribed the Unionists this week with the promise of a few extra fish for Northern Ireland's trawlers. Peanuts. His Labour predecessor stumped up a gas pipeline and five extra parliamentary seats for the province.

There are conventional arguments for playing it long. The Budget tax cuts will not find their way into wage packets until April. The voters need more time to imbibe the feelgood factor. Incomes are buoyant, house prices rising, and inflation subdued. A fall in unemployment to below 2m has reminded us Mr Major cannot be written off entirely with the economy so strong. Waiting a few more months should win him some credit. Michael Heseltine, the high priest of economic determinism in politics, has a clutch of charts to prove it.

Then there is the planned advertising onslaught on New Labour. Vast swathes of the nation's poster sites have been booked from early January. Mr Blair's demon eyes will stare down

The one certain prediction we can make about the forthcoming campaign is that it will be an unedifying spectacle

at the voters from every road junction and railway station. Maurice Saatchi, the mastermind behind the blitz, will want time for his message to penetrate the electoral consciousness. If they are to return to the Tory fold, the voters must be thoroughly terrified by the alternative. And the now-ennobled Lord Saatchi is good at his job.

It all sounds pretty convincing. But Mr Major is a careful man. Before making up his mind, he likes to draw a line down the centre of a sheet of foolscap. Point-by-point the case for any particular course is weighed against the alternative. Applying the test to the election date, he should conclude he has nothing to gain from delay. The residual prospects of a Tory recovery will diminish over time.

Consider first the position in parliament. When a government has a majority it commands the initiative. It has the capacity to make the political weather. Remove that majority and it is forever on the back foot, obsessed with avoiding the late-night ambush which might bring it down.

As Denis Healey, the last Labour chancellor, says of those final months of 1979, the Callaghan government was paralysed by the threat of defeat. Transfixed by every House of Commons vote, it found it could never project a coherent strategy. The crises and compromises, and the multiplying indignities of clinging on drained its self-respect.

For Mr Major the threat is amplified many times by the Tory sceptics. They hold him hostage over Europe. The sceptics may be subdued now, but serious self-restraint is anathema to obsessives. Each week which passes in the new year will take the rest of Europe one step closer to a single currency. The enemies behind him at Westminster will not give up try-

ing to force Mr Major to rule out any prospect of sterling joining the vanguard.

So the prime minister needs to break free from the prison of parliament sooner rather than later. As he proved in 1992, he is good on the campaign trail. The honest John tag has stuck. But the advantage is lost for as long as he relies for power on squalid manoeuvring in the House of Commons.

The winter weather and a new electoral register all but rule out dates in February and the first weeks of March. That leaves March 20, or, just possibly March 13. Another advantage will not have escaped the prime minister's attention. He faces a dangerous by-election in the vacant Wirral constituency. Defeat in this Tory seat would cast another pall over the general election. The by-election cannot be delayed until May 1, but Labour would find it hard to force a contest before March.

Put aside such partisan tactics and the national interest is equally obvious. Public confidence in politics is at its lowest ebb in the post-war era. The one certain prediction we can make is that the forthcoming campaign will be unedifying. Politicians have lost the confidence required for serious debate and, in the process, have forfeited the respect of the electorate. The sooner the campaign is over, the better for the miserable health of politics.

Mr Major would do well to acknowledge this wider interest. If he loses, the first draft of history will judge him on these next few months. Will he be hounded from office or will he depart after a dignified contest? Will he make the last serious choice of his premiership or will he hand the initiative to his opponents? I may be mistaken, but I have a hunch that Mr Major will make the right decision.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be sent to +44 171-873 5539 (please set fax to 'fax'), e-mail: letters.ft.com. Published letters are also available on the FT web site: <http://www.ft.com>. Translation may be available for letters written in the main international languages.

### EU action on Burma sends right messages

From Mr Bill Jordan

Sir, Last week in Singapore the World Trade Organisation renewed its commitment to core labour standards and agreed to carry on co-operating with the competent body to set these standards, the International Labour Organisation. The ILO ruling military dictatorship in Burma, a member of the WTO, treats the ILO with contempt and has persistently and grossly abused the basic rights of workers, notably through forced labour on infrastructure projects aimed at increasing exports.

After thorough examination of extensive detailed reports of the practice of forced labour, the EU has concluded that it cannot con-

tinued to offer a tax break to Burmese imports into the European market. The ILO declined an invitation to give evidence to the examination and refused to allow an on-the-spot investigation. The democratically elected leader of Burma, Aung San Suu Kyi supported the proposal to withdraw preferential treatment of Burmese imports. The measures taken by the EU will have zero impact on the EU job market and clearly have no protectionist purpose.

In these circumstances, the EU's action is the least that could be expected, is consistent with the ministerial declaration in Singapore and sends a message to the Burmese generals – and those companies that back

its illegitimate usurpation of power – that business cannot carry on as usual.

Your editorial's ill-judged criticism ("EU and Burma", December 19) of the EU misses its target but delivers a slap in the face to the brave opponents of a heinous regime inside Burma and in exile. Furthermore, it damages your paper's advocacy of the goal of trade liberalisation by suggesting that tolerance of the intolerable is a necessary evil in pursuit of a global single market. The question of the relationship between adherence to core labour standards and the rules for international trade cannot be swept under the carpet, as the intensive debate on the subject in Singapore demon-

strated. It would be preferable to take action on cases such as Burma in a multilateral framework, but as that is not currently available, the EU's move this week was constructive and skilful. Since I have just returned from a Congress of Asian and Pacific trade unionists in the Philippines, I can also assure your readers that the EU's decision was welcomed by the representatives of 30m workers in that region who intend to make sure that the ILO's strategy for competitiveness on world markets is not exported.

Bill Jordan,  
General secretary,  
ICFTU,  
54 Emile Jacqmain 155,  
B-1210 Brussels, Belgium

### Too much trust placed in the PSBR

From Mr Frank Blackaby

Sir, Did the politicians at Dublin discussing a stability pact understand what they were doing?

Any serious student of economic policy knows that it is always a mistake to pick out some intermediate economic variable and elevate it to the status of an ineluctable objective. The public sector borrowing requirement (PSBR) is a case in point. It is badly defined; the line between the public and private sector is singularly indistinct, and indeed in many instances is of no economic significance. Further, the connection between vari-

ations in inflation and the variations in PSBR – say within the range of zero to 5 per cent of GDP in developed countries – is one of the worst validated correlations in modern economics.

There is a further truth which should be resurrected. Savings and investment decisions are made by different groups of people: yet the nature of the economic system requires them at any time to be identical. It is perfectly possible, in normal, not necessarily recessionary times, for the desired savings of the private sector to exceed that sector's desired investment by a

wide margin. Then the government, if it wishes to maintain a high level of economic activity, must act as the "borrower of last resort". If it fails to do this, the equality between actual savings and investment is brought about at a lower level of output. The economy will continue for a long time to operate well below capacity, with high unemployment (the only good measure of spare capacity). That is what is happening in Europe now.

Frank Blackaby,  
9 Fentiman Road,  
London SW8 1LD, UK

### The immeasurable value of advertising

From Mr John Wakely

Sir, I read with great interest Winston Fletcher's article on justifying advertising spend, as I have spent much of the last two years trying to understand why nearly all UK consumer non-durable companies have performed so badly this decade ("Admen strive to embrace the appliance of science", December 16).

The answer I find is that at the onset of the last recession they all significantly cut back on advertising spend. Why, when in this age of improving quality, all a brand often has over its private label competitors is

its intangible brand equity (although not so intangible that it can't be put on a UK balance sheet).

So why did these management cuts cut their life blood? Partly because few studies have provided a good link between advertising and profitability/stock price. In an up-coming report on the state of the industry I have had to source a study in the US from the 1970s. In contrast, nearly all advertising effectiveness studies have focused on the link with volume/market share – not exactly in the forefront of the minds of most accountancy driven CEOs/finance

directors. Yet with Coca-Cola, having almost no tangible assets at all (relative to total assets), and being worth well in excess of \$100bn, surely the power of advertising is obvious. But as it isn't exact or measurable it is the most abused expenditure in the UK.

A pity, since our advertising agencies often seem to be the most innovative in the world. Perhaps they have to be?

John Wakely,  
Executive Director,  
Lehman Brothers,  
One Broadgate,  
London EC2M 7EA, UK

### Unnatural extension

From Ms Sarah Burton

Sir, John Churchyard (Letters, December 16) is falling into a common trap when he asserts that genetic engineering is a natural extension of traditional cross-breeding methods. Cross-breeding takes place within (not between) species – ie cross-breeding different sorts of cows to encourage a certain facility for milk production.

In contrast, genetic engineering involves the transfer of genetic material (DNA) between totally unrelated organisms. So, for example, genes from viruses, bacteria, animals have been inserted into crops. This circumvents the natural species barriers – crossing a line which nature would never cross. It also gives rise to unpredictable risks (like the creation of a soybean which causes an allergic reaction to people who are sensitive to nuts). It is not surprising to find that genetic engineering can result in the unexpected production of novel toxins as well. It is the unpredictability of these outcomes that is most worrying.

Sarah Burton,  
Campaign director,  
Greenspace UK,  
Cannonbury Villas,  
London N1 2PN, UK

### Europa · Paul De Grauwe

## An unbalanced agreement

The EU stability pact tips the balance too much against fiscal flexibility



When European member states come to formulate their fiscal policy after economic and monetary union, they will have to find a balance between two conflicting concerns.

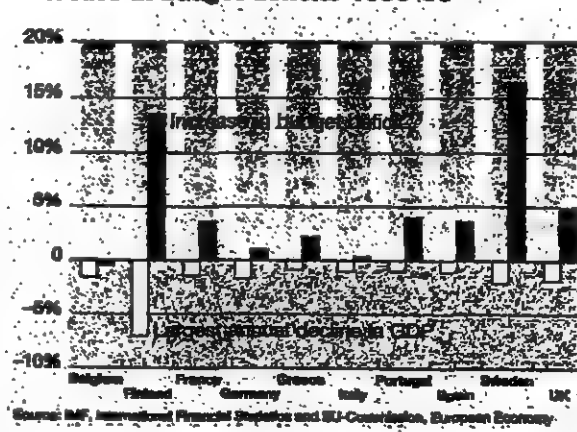
The first is the need to preserve flexibility in managing their economies in the absence of the option of adjusting exchange rates or any centralised European budget. Their national budgets are the only available instruments for dealing with unfavourable economic shocks. Under the single currency, therefore, member states will want to use national fiscal policy when confronted with recessions.

The second concern is the need to avoid spill-over effects from unsustainable national deficits and debts. If one member state runs up unsustainable debts and deficits, there is a risk it will default in the future that will inevitably have an impact on the financial system of the Union and other member states.

The stability pact agreed at last weekend's Dublin summit attempts to strike a balance between these two concerns. But the details of the agreement suggest the stability pact has been guided more by the fear of unsustainable debts and deficits than by the need for flexibility.

The agreement emphasises strict rules for government budget deficits, with automatic fines if deficits exceed 3 per cent of gross domestic product, subject to a limited number of exceptions and an element of political discre-

increase in budget deficits 1990-95



Source: IMF, International Financial Statistics and EU-Commission, European Economy.

This creates a serious risk that the capacity of national budgets to mitigate recessions will be seriously hampered – intensifying the impact of those recessions.

To see how much flexibility will be lost if the stability pact is applied, we should look back to the recession of the early 1990s and ask what would have happened if the stability pact had existed at that time.

The chart shows the increase of the budget deficits in the EU countries from their lowest to their highest levels during the recession of the early 1990s. (The timing of the recession is not the same in all the countries: the steepest decline in GDP occurred in the UK in 1990, in Sweden and Finland in 1991 and in the other EU countries in 1993.) It also shows the largest yearly declines in GDP reached during that recession.

The budget deficits of six countries – Finland, France, Sweden, Spain, Portugal, and the UK – increased by more than 3 per cent during the recession. Some nations – Finland, Sweden and the UK – would have been able to invoke exceptional circumstances (a decline of GDP by more than 2 per cent during a year) and would have been spared a penalty.

The other three – France, Portugal and Spain – would

not have been able to invoke these exceptional circumstances because the GDP decline never exceeded 2 per cent a year.

The chart also shows that increases in the budget deficit of more than 3 per cent of GDP are not uncommon during recessions – six of the EU countries experienced such an increase.

This suggests that countries inside the monetary union which want to avoid fines for having deficits greater than 3 per cent of GDP will need to run budget surpluses if they are to retain sufficient flexibility to use fiscal policy during recessions.

The lack of budgetary flexibility in recessions imposed by the stability pact will create a lot of tensions between national governments and European institutions – at two levels.

First, since countries will have limited flexibility to use fiscal policy in recessions, they will put strong pressure on the European Central Bank to relax monetary policies.

Paradoxically, a stability pact aimed at protecting the central bank from political pressure may in fact increase the likelihood of such pressure.

Second, when countries are hit by economic hardship, EU institutions will be

seen as responsible for preventing the alleviation of the hardship of those hit by the recession. Worse, they will be seen handing out fines and penalties when countries are struggling with economic problems.

This will certainly not promote enthusiasm for European integration. On the contrary, it is likely to intensify Euroscepticism. All this looks like bad news for the project of economic and monetary union.

A more cynical appreciation of the stability pact, however, leads to the more optimistic conclusion that it is unlikely ever to be applied.

An often-overlooked detail of the Maastricht treaty is that fines can be imposed on member states only by a majority of two-thirds of the Council of Ministers (Article 104, c13). The stability pact has not affected this requirement at all.

As soon as fines are to be imposed, the two-thirds majority requirement will be needed whatever the size of the deficit and whatever the size of the drop in GDP. (From this perspective the classification of different declines in GDP is completely irrelevant.)

Looking at the chart, it is conceivable that such a majority will be found when so many countries face the same problem in a recession.

The answer is that the stability pact will then be a dead letter. But of course, the signatories of the stability pact know all of this.

The only reason it was signed, therefore, must be that the German government needed it for internal political purposes. If that is the price to pay for monetary union, it may not be such a high price after all.

The author is professor of economics at the University of Leuven and MP for the Liberal party in the Belgian parliament

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سكنا المجلد



## FINANCIAL TIMES

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Friday December 20 1996

## The jinxed Austrian bank

Creditanstalt, Austria's second biggest bank, appears to be jinxed. It was blamed for triggering the Great Depression when it collapsed nearly 70 years ago. Now a row over attempts to return it to the private sector are threatening to bring down the government.

Austria has done more than many of its bigger neighbours in privatising large parts of its state-owned economy. However, the six-year struggle to sell the government's 70 per cent stake in Creditanstalt have raised serious questions about Austria's willingness to embrace a free-market economy and ditch the old system of *Proporz* where the two main parties divvy up top jobs and influence over the economy.

Three bids are on the table. Bank Austria, the country's biggest bank, has offered the most money. A consortium led by EA-Generali, the Austrian arm of an Italian insurer, and First Austrian, the country's oldest savings bank, has offered less, but argues that its bid is a true privatisation since Bank Austria and its German and Italian partners are largely state-controlled. The third bid, from an Austrian retailer, is not taken too seriously.

The Bank Austria offer makes the best sense. It provides the government with the most money, keeps Creditanstalt in Austrian ownership, and offers

the best scope for reducing the overcapacity in the banking system. The cost savings should improve the profitability of the combined institution which would rank among the top 30 banks in Europe. With a 25 per cent share of the domestic market, it would also be the strongest foreign player in the newly-developing banking markets of central Europe.

The disadvantages are that the acquisition would give Bank Austria a near monopoly in areas such as domestic investment banking and export finance, strain its capital ratios, and possibly dilute the value of the government's stake in Bank Austria which it wants to sell.

The People's party opposes the Bank Austria bid on the grounds that it gives too much power to a bank allied to Mr Klima's party. It prefers the EA-Generali consortium, ostensibly because it offers a pure private sector solution but more likely because it is politically closer.

Mr Viktor Klima, Austria's Social Democrat finance minister, should ignore such concerns and accept the highest bid – on the strict condition that the decision is followed by Bank Austria's own rapid return to the private sector. If Austria judges this choice it will have lost its best opportunity to modernise one of Europe's most inefficient banking markets.

## Mexico's pain

It is exactly two years since the peso devaluation in Mexico precipitated a financial crisis and a deep recession. The international markets bounced back surprisingly quickly from the shockwaves generated by the crisis: Mexicans, on the other hand, have yet to recover from the economic pain it caused.

Yet the devaluation has wrought important changes in Mexico, or at least accelerated those already under way.

It has rapidly advanced the opening of the economy in several ways. Exports, including those from Mexico's *maquila* assembly industries, now account for almost 30 per cent of gross domestic product, compared with 17 per cent in the first quarter of 1994. From being one of the world's most closed economies a decade ago, it is now among the most outward oriented in the world.

In particular, the devaluation has forced the opening of a number of sectors of the economy. This is most markedly the case in the troubled banking sector, where new foreign owners are beginning to compete for business. But it is also true in sectors as disparate as consumer goods, telecommunications and railways.

This development may upset nationalists, but if it encourages genuine competition, and brings in new technology and long-term capital to the country,

it can only be welcome.

The economic crisis has accelerated change in the political system, too. Though President Ernesto Zedillo may not welcome it, it has encouraged the emergence of a genuine political opposition to his policies – as much within his own party as outside. It has also spurred the growth of civil groups, which have never had such an important voice in Mexican society as they do now.

This complicates life for the government. It gives the appearance of weakness. It occasionally means that desirable government policies – such as the privatisation of petrochemicals, development of pension funds and electoral reform – are delayed or dented.

Although the electoral rules are not as fair as they should be for opposition parties, next July's elections for Congress and, for the first time, for the mayorality of Mexico City could lead to important opposition victories.

Mexico has not resolved all the problems which brought about its financial crisis in the first place. Its economic fortunes are still too dependent on foreign, rather than home-grown savings, and while its political system may be heading towards pluralism, that outcome is not guaranteed. Painful as the devaluation was, however, some good came out of it.

## Ring of metal

The board of the London Metal Exchange has found itself in an extraordinary situation recently: on several occasions when it had to consider important matters relating to the operation of the market, almost all the board members were obliged to leave the room, because of conflicts of interest. The issues were dealt with by a small sub-committee of the chief executive and two others, one of them a co-opted independent individual. Later, board members complained that they were kept in the dark.

In its report on the LME yesterday, the Securities and Investments Board says this is not a good way to run a regulatory body. Indeed, it is not. So long as the board is effectively controlled by a rather old-fashioned club of ring traders, public confidence in its regulatory functions will be in question.

The SIB's investigation, which followed the loss of \$2.8bn by the Sumitomo Corporation from unauthorised copper trading, acquits the LME of contributing to this debacle. It suggests many detailed ways to make metals trading more transparent and the exchange more efficient. But many of these represent a tightening of existing procedures.

Taken together, such measures could substantially improve the information available to the market in relation to physical stocks, trading outside the ring and activities off the

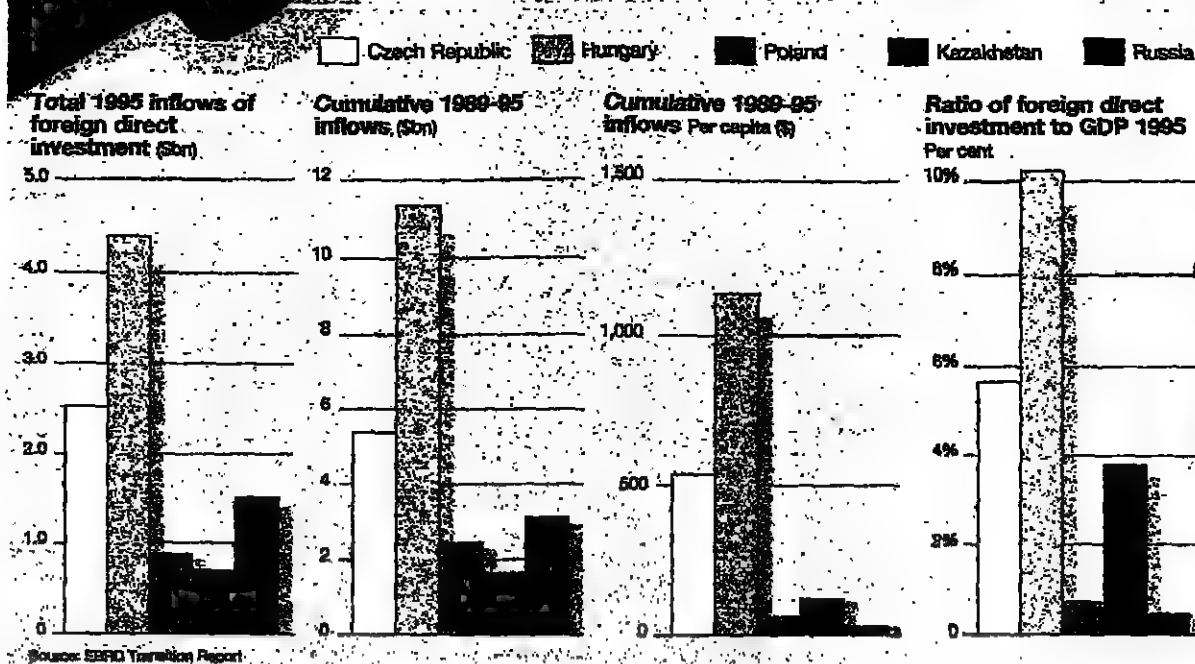
exchange altogether. The LME now also needs to review its procedures in relation to members acting as a proxy for customers, and to minimise the impact of large secret transactions on prices.

Such reforms may not go far enough. The SIB says it is not necessary to move to a system of clearing accounts in cash each day (as in the US). However, such a move might improve overseas confidence and also increase openness.

The LME itself is calling for new laws to bring all metals trading within the regulated market. This may in the long run be desirable, but first it must reform itself to ensure that its regulatory duties do not get mixed up with members' trading interests. The SIB has made some sensible suggestions. They include a reduction of the proportion of ring members on the board, an end to the dominance of ring members over all the committees, an increase in the number of independent board members and greater delegation to the chief executive and his staff.

Too often in the past members who broke the rules were merely ticked off. This is not enough. Offenders must be seen to be disciplined. And if the outside world is to have confidence in this, much of the supervision and surveillance needs to be done by a secretariat seen to be independent of those who are trading.

## Foreign investors: trading warily in Russia



Source: EBRD Transition Report

## Desperately short of fuel

The risks of operating in Russia make foreign companies reluctant to provide much-needed investment, says John Thornhill

History was made yesterday when the first Chevrolet Blazer four-wheel-drive rolled off the production line at the Yelabuga car plant in the republic of Tatarstan, in the industrial centre of Russia. For the first time a fashionable modern car, fully competitive in international markets, was assembled on Russian soil.

The plant is a \$250m (£150m) joint venture between General Motors, the giant US car manufacturer which has a 25 per cent stake, the Russian government and the government of Tatarstan. If all goes well production will reach 80,000 cars by 1998 – with 60 per cent of the parts made locally.

GM predicts enormous demand for its Blazers, which are a practical solution for drivers using Russia's potholed roads. *Dzhipis*, as they are known, have become an attractive status symbol for the country's new wealthy – and much sought-after by the car thieves that plague Moscow.

Such investments in Russia's manufacturing industry are desperately needed to reverse the precipitous decline in output, which has halved since reforms began in 1992. Foreign capital and knowhow are needed to help the country upgrade its technological and managerial skills.

It is little surprise that GM should be enticed by one of the world's last untapped but fast-growing car markets of 160m people. But perhaps the most striking feature of GM's investment is both the modest scale of its financial commitment and its rarity. A quarter-share in an investment of \$250m is tiny for a company which has an annual turnover of \$70bn – equivalent to about one-third of Russia's gross domestic product.

Like almost all other western car companies, GM is still trading warily in Russia five years after the country's capitalist revolution began.

According to the European Bank for Reconstruction and Development Russia attracted just \$3.1bn of foreign direct investment between 1989 and 1995. An additional \$2bn may have been invested this year, the bank believes.

Such figures are small in comparison with the sums invested in the tiger economies of south-east Asia, such as Indonesia and Malaysia. And they are small even in comparison with what has been invested in some central European countries – Hungary attracted \$11.5bn between 1989 and 1995.

The seemingly obvious explanation for foreign investors' hesitancy in Russia is that it is still too unstable a place to do business, teetering on the brink of political turmoil and economic crisis.

But serious foreign investors operate in many volatile markets and have largely discounted the sensational daily newspaper headlines. They are far more concerned with the mundane minutiae of tax codes, import tariffs and accounting standards, which more directly affect their businesses.

"The question to ask is not why more foreign companies are not entering the Russian market, but why the companies that are already here are not investing significantly more money," says Mr Peter Charov, head of the Moscow office of the American Chamber of Commerce, which has 350 local members.

"Foreign companies in Russia are already ahead of the curve and have the best perspective of the investment climate here. But very often their pragmatic answer is that there are still too many day-to-day operational risks in manufacturing here."

The list of foreign investors' concerns is long, and includes:

- A confederacy of tax regimes – more than 150 taxes are applied with particular vigour to foreign investors.
- The difficulty of enforcing commercial contracts and property rights in the courts.
- Crime and corruption, which add to the costs and complexities of doing business.
- The hostility of local Soviet-era bureaucrats, whose poor understanding of how a market economy works can derail deals agreed at the federal level.
- The special trading privileges granted to importers with close contacts in the Kremlin.

Mr Charov cites the example of International Business

Machines, which shut down a small assembly plant in Russia after it found that some of its distributors were able to import IBM computers duty-free and undercut the price of locally-produced models. "When you have such a skewed playing field it is no wonder you have skewed economic outcomes," he says.

There is certainly an understanding of many of these problems among the top echelons of the Russian government – and a professed determination to tackle them. Twice a year senior government ministers participate in the Foreign Investment Advisory Council, discussing ways to overcome barriers to foreign investment with 33 top executives from the world's biggest multinationals. Permanent working groups try to tackle their concerns in between times.

Mr Vladimir Kossow, deputy economic minister, says Russia's reformers have already achieved a great deal "with fantastic speed" by liberalising prices and privatising the vast bulk of industry. But he acknowledges that there are many outstanding issues to be resolved before Russia can claim to have created a truly open and competitive economy.

"Life is like a zebra. It is black and white in stripes," he says. The principal challenge, he now claims, is to adapt the administrative and legal processes and mindsets forged in the Soviet era to the radically different demands of a market economy.

"We are not building our economy on a clean field as they built the capital of Brazil," he says. "One has to understand that we are building anew on what was already built before. To create the stable foundations for an orderly market economy is therefore many times more complicated than in any other country."

Nevertheless, Mr Kossow argues passionately that the government will keep its promises to improve the investment climate. And he highlights a series of recent initiatives.

For example, many of the privileges for favoured importers have

already been abolished. A new tax code will broaden the tax base and simplify payments – although it is unlikely to be introduced until 1998.

A flawed production-sharing agreement for investment in the oil industry is to be reworked. This would provide a firm legal underpinning for investments in oil exploration and extraction and could unlock several vast projects estimated at \$60bn over the coming decades.

Moreover, the government has established investment offices in London, Paris, Frankfurt, Milan and Singapore to open the door to foreign investors and will soon move into north America and Japan.

But Mr Kossow says that while foreign investment will play a valuable role in upgrading the Russian economy it will always be marginal to the country's overall investment demands.

"Even if we reach our target and attract 10 per cent of the world's foreign direct investment flows, which would be wonderful, then this will still only account for a maximum of 20 per cent of our investment needs," he says.

One potential source of pressure for much-needed structural economic reforms ought to be domestic companies and banks investing in the Russian economy. But many Russian investors are adopting an even more bleak view about their own economy than most foreigners.

Central bank statistics show that Russian companies transferred billions of dollars abroad in the first six months of the year, presumably because of the political uncertainty ahead of the summer presidential elections. As a result, yields on the domestic Treasury bill market soared to more than 250 per cent, drawing investment away from the private sector and delaying economic recovery.

President Boris Yeltsin's reelection and successful heart operation have eased the worst political fears and bought the government time to press ahead with economic reform if it can muster the will.

Mr Vladimir Kononov, chief economist at the World Bank office in Moscow, says that the overall success of the govern-

ment's economic stabilisation programme – which could cut the inflation rate to 20 per cent next year – has created the basic conditions for recovery.

"It is quite possible that interest rates could fall to 20 per cent in rouble terms next year. That is the point at which investment projects become profitable. Investment will pick up over next year and you will see quite strong signs of growth," he says.

That recovery has already been anticipated by the stock market, which has more than doubled in value this year. This has allowed Russian companies such as Gazprom and Lukoil to raise finance on the international capital markets on relatively favourable terms.

Paradoxically, however, the willingness of international fund managers to buy Russian assets could tempt nationalistic industrialists into believing that they can revive the economy on their own.

Last year, for example, the government tried to entice a strong foreign telecommunications company into the Russian market by holding a tender for a 25 per cent stake in Svyazinvest, a holding company with stakes in 85 regional telephone operators.

Russian bankers and telecoms managers have since persuaded the government to drop this plan. They say they are now strong enough to raise money directly from international portfolio investors without handing over managerial control of strategic national assets.

Mr Lou Naumovski, head of the Moscow office of the European Bank for Reconstruction and Development, predicts foreign investment will gradually pick up in Russia as the economic climate improves and the bureaucratic barriers decline.

But he says Russia's lingering ambivalence towards foreign investors means that the country will never attract as much investment as it could and that the economy will not grow as fast as it should.

"Scratch Russians and the patriot in them will always say they prefer the domestic solution, even if to western eyes it takes longer and is less efficient," he says.

## OBSERVER

### Smoking signals

Long criticised by doctors for not promoting public awareness of the dangers of smoking, the Hungarian government has again fallen foul of the medical establishment.

The local head of British-American Tobacco, Mark Jennings, has been awarded one of its highest honours. Jennings gets the Officers' Cross for his services to the Hungarian economy – the only national medal given to a foreign businessman this year.

Jennings runs Peci Dohanygyar, the biggest cigarette producer in a country with among the world's highest rates of smoking and one of its worst health records. More than one in three adults smoke – one reason why Hungarian men have among the lowest life expectancies in Europe.

No ministry has owned up to making the nomination but the award was approved by prime minister Gyula Horn, who is known for putting BAT's Kent cigarettes through interviews. The office of president Arpad Goncz – a non-smoker who preselected the award – says Jennings was chosen because Peci is a model plant and has done much to help local tobacco growers.

True, the company is also one of the country's biggest taxpayers, supplying the central government kitty with about 1 per cent of its total revenues this year. But Peci doesn't export and BAT's direct investment in Hungary is small compared to the input of multinationals such as General Motors and Philips.

### Guided

It's 900 years since Henry II awarded them a royal charter, but the freemen of Newcastle – in the north east of England – are still an influential bunch. For one thing they control Town Moor, the 1,300 acre open space where the local ambitious football club now want to build a swanky new stadium.

The 1,000 freemen – emphatically all male – have either inherited the title or earned it as apprentices to a freeman carrying on the trade of his guild. Their chairman Len Fenwick – probably the only hospital chief executive to represent a shipwrights' guild too – says they are keeping an open mind on Newcastle United's proposal.

Losing a few acres of the moor wouldn't do any harm. Ground rent from the new stadium would go into a trust used to support dependents including widows and – a sign of the times – divorced daughters. Besides,

grazing cattle on the moor is much more of a problem than it was in old King Henry's time. The freemen's staff are often called out nowadays to retrieve errant cows which have strayed into the city centre.

### Pack leader

British Tories in the European parliament have resorted to a novel form of democracy. Forced to elect new leaders following the resignation of Lord Plumb, the MEPs have voted by a narrow margin of two in favour of pro-European Tom Spencer as leader of the tiny group. The other challenger was James Elles.

But a problem arose when it came to electing a deputy after James Moorhouse and Bryan Cassidy emerged neck and neck. The solution? Cut cards, of course. Moorhouse drew a queen. Cassidy followed – with a winning ace. The only snag is that Spencer now has a deputy who's decidedly more lukewarm than him about the EU.

### In the pink

European gastronomes who like their veal white have a bone to pick with Douglas Hogg, the hapless British agriculture minister. Thanks to Hogg's pressure in Brussels on Tuesday

night, from 1998 veal calves will be fed iron, which will give their flesh a pinkish tinge. Naturally veal-loving Italy voted against the change.

The talk in Brussels is that Hogg stands not the slightest chance of getting the British beef export ban lifted in time for the general election. Perhaps he is trying to gain votes as the champion of veal calves instead? What a man of the people.

### I Spy

Advertising agency Bates Dorland has unveiled a huge poster for a London shop that caters for would-be spies, specialising in bugging devices and suitcases with false bottoms. Two arrows are spread across the billboard near Vauxhall Bridge: one pointing to the shop across the Thames, the other to the headquarters of security service MI6, which stands only fifty yards down the road from the giant poster.

In old days of the cold war the real spies would have run for cover. But not they seem to be taking a more relaxed attitude. The poster is a big joke at HQ. "We don't think this is disastrous," reveals one of Her Majesty's spies. "Everyone knows where our building is these days."

So how long before they get a big neon sign of their own?

## Financial Times

### 50 years ago

No New Chinese Currency  
The recent weakness of the Chinese renminbi, which yesterday on the black market fell at one time to 6,500 C.N. dollars to one U.S. dollar, has revived the rumours of a new issue of currency. These rumours were officially denied by the Chinese Minister of Information in Nanjing yesterday, when he described them as "absolutely unfounded."

Mission to China  
The United Kingdom Trade Mission to China, after spending about two months in that country, arrived back in England by air yesterday. On arrival Sir Leslie Boyce, leader of the Mission, said: "Everywhere we went we found that the warm feeling which we in Britain have for China was reciprocated."

Qantas Empire Airways  
Advertisement: "Qantas Empire Airways, the BIC name in Australian Aviation. Partner, with British Overseas Airways Corporation, in maintaining British air supremacy. Qantas operates modern air passenger and freight services from Karachi and Singapore to Sydney, on the England-Australia air route – and from Sydney to New Guinea – and Brisbane to Darwin. Qantas helps to make Australia a neighbour to the world."



## Spain to approve final stage of Telefónica sale

By Tom Burns in Madrid and Nicholas Denton in London

The Spanish government will today give the go-ahead to the sale of its remaining shares in Telefónica, the national telecommunications operator, in what will be Europe's third largest telecoms offering.

The sale of the 21 per cent stake, which at yesterday's price would raise about Ptas469bn (\$3.58bn), should be completed by mid-February. The issue, on which Morgan Stanley is acting as global co-ordinator, will be Spain's largest single offering by a local company. It will start a year in which France and Italy are also expected to privatise their state-owned telecoms carriers.

Authorisation is also due today for Telefónica's purchase of a 23.7 per cent stake in Telefónica Internacional (Tisa), its international division, owned by the Sociedad del Patrimonio del Estado, a government portfolio company.

This Ptas106bn deal will significantly enhance Telefónica's earnings. Tisa is the dominant foreign operator in the fast-growing Latin American telecoms market.

Like Deutsche Telekom's offering in November, the Spanish company will aim the equity sale more at small domestic investors. It is understood that about 60 per cent of the shares will be allocated to a Spanish retail tranche, with domestic and international institutions splitting the remaining 40 per cent.

The privatisation launch coincides with a sharp rise in Telefónica's shares. They closed yesterday at a record Ptas3,005, up more than 80 per cent on the Ptas1,637 issue price in October last year, when the state sold a 12 per cent stake.

Telefónica is due to lift its gross interim dividend by 16.7 per cent to Ptas38 in January and analysts expect a total 1996 dividend of Ptas90, up 18.42 per cent.

Telefónica's share price was given new impetus earlier this week when a consortium piloted by Tisa acquired 35 per cent of Brazilian operator GRT for \$662m, narrowly beating a bid entered by Stet, the Italian telecoms group. It gave Tisa a strong foothold in the southern state of Rio Grande do Sul, where there is strong potential for corporate cross-border growth with Argentina and Chile.

Tisa is the dominant operator in Chile and Peru and has a strong presence in Argentina, Venezuela and Puerto Rico. Separately yesterday, it was announced that a stake in Portugal Telecom would be sold to one of the three global telecoms alliances, which include British Telecom, Portugal Telecom and Portugal Telecom's parent, Portugal Telecom.

The Portuguese operator, which is advised by Deutsche Morgan Grenfell, said it would decide which by March and offer a symbolic stake, expected to be 2.4 per cent, to the winning bidder.

## Turkey to highlight violations of rights by west

By John Berham in Ankara

Turkey, tired of attacks by international human rights campaigners, plans to turn the tables by publicising alleged violations in the western world, particularly Europe.

Mr Sevilmet Kazan, justice minister in Turkey's Islamist-led coalition government, said: "There is a negative atmosphere about Turkey. But now we will monitor human rights in Europe. The only thing Europe does is criticise Turkey, but from now on we will criticise Europe."

As an alleged example of how European governments violated citizens' rights, he said teenagers from violent homes could be separated from their families and interned until they reached 18. "During this time, they are not allowed to see their parents. There are about 600 cases of this," he said.

Mr Kazan said Muslims were not allowed to practise their religion freely in Europe. He said churches in Turkey were allowed to ring their bells but European mosques could not use loudspeakers to broadcast the call to prayer.

The government of Mr Necmettin Erbakan has pledged to improve respect for human rights. Turkey's Human Rights Foundation counted 89 extrajudicial killings, 187 "disappearances" and 171 deaths from torture between January and October. Many Turks feel the west is using human rights as a pretext for excluding Turkey from greater European integration.

Turks often say international campaigners employ double standards by "allowing" the slaughter of Muslims in Bosnia or Chechnya and ignoring the ferocity of Turkey's 12-year war against Kurdish separatists.

Like his secularist predecessors, Mr Kazan said Turkey was fighting terrorism. "The Council of Europe does not show any interest when Kurdish men and women, soldiers, teachers were killed" by the Kurdistan Workers' party (PKK).

Mr Erbakan says Turkey's European critics are under serious misapprehensions: "Turkey is the most important country in the world in terms of its contribution to peace and stability. Western delegations coming to Turkey ignored this fact for years and always kept the Kurdish problem and human rights issues on the top of the agenda."

And where, Mr Kazan asks, "does the PKK obtain its weapons, where does its money come from? Europe is behind the PKK. From now on we will demand some answers".

## THE LEX COLUMN

## Sleeping beauty

So far as it goes, Elf Aquitaine's decision to put its FF127bn (\$5.2bn) stake in Sanofi up for grabs makes compelling sense. At the very least, the pharmaceuticals and beauty products maker will now be able to participate in the industry's consolidation. One much talked-about possibility would be a merger with a French competitor. But given the political constraints on cost-cutting in France, a better solution would probably be one which addressed the weakness of Sanofi's distribution network in the US. In practice, this would mean merging with a large international drugs group such as Bristol-Myers Squibb, which already markets Sanofi products in the US - always assuming that Rhône-Poulenc, the obvious candidate, is genuinely not interested.

One potential fly in the ointment, however, is Elf's desire to retain a big stake in the merged company. This could easily limit Sanofi's options. And it makes little sense on its own terms. Whatever the strengths of Elf's management, expertise in perfumes and health-care is surely not among them. Moreover, there are compelling valuation arguments for pulling out of pharmaceuticals altogether. Sanofi's aggressive rating - its shares trade at 25 times this year's estimated earnings - gets precious little recognition in Elf's share price, which is on a multiple of only 14 times. By concentrating on its core business, Elf could crystallise the implicit hidden value. To substantiate its much-vaunted commitment to its shareholders, it must.

## Diamonds

Having cheated on their old sales agreement and stalled on a new one, Russia can hardly have been surprised that De Beers' patience finally snapped. Indeed, the Russians left it little choice. A consistently high level of Russian diamonds has seeped on to the market outside of the Central Selling Organisation, the De Beers-controlled cartel. Worse, the Russians had been cherry-picking - keeping the quality gems while passing the lower quality stones to De Beers.

While De Beers' decision to stop guaranteeing payments for Russian diamonds was necessary, it should not be mistaken for a victory. Both parties are losers; the question is which loses most. Russia's diamond sales have long maintained they



have a common root: the LME appears to have been so commercially successful, growing by 700 per cent in eight years, that necessary changes to the way it conducts itself were simply left behind. The improvements will cost money, but it will be a price worth paying to augment confidence in the integrity of the LME. Anyway, the LME should recognise that the SIB has struck a fair balance between improved oversight without compromising the LME's commercial viability. Of course, not even the best efforts of exchanges and regulators can prevent all Sumitomo or Barings-style episodes. The best disincentive will always be tight controls within companies and a corporate culture which discourages macho trading.

## GKN

The award of \$398m damages against GKN runs home the legal risks of doing business in the US. The issue is not so much that the case went against GKN; it is rather the way that comparatively small alleged transgressions can lead to extraordinarily high damages. The source of the problem is that Melnick, a GKN subsidiary, allegedly overcharged its franchisees \$31m on advertising commissions over a decade. But this figure is multiplied 13-fold, after adding in compensation for loss of profit, interest and punitive damages. If the US court applied the maximum "triple" damages formula - something still possible - the damage would be \$364m, or 18 times the disputed commission. All this for a business with sales of only \$30m.

The surprise is that GKN's share price only fell 3.4 per cent. Given that the judgment came out of the blue - the company had previously said the action was not material - one might have thought GKN's market capitalisation would fall by \$398m, equivalent to 6.5 per cent. One rationalisation for the more modest fall is that a \$398m loss will cut GKN's earnings by only 3 per cent. If, indeed, this is the reason, the logic is pretty odd. Such a hefty loss will crimp, though not eliminate, GKN's ability to make potentially value-enhancing acquisitions. And if the group did not really need the \$398m, it could have distributed it as a special dividend. Unless investors hope the judgment will be reversed or diminished, a bigger drop in the shares would be appropriate.

## LME

Mr Yasuo Hamanaka traumatised the copper market and cost his employers, Sumitomo Corporation, \$2.6bn. But his actions did at least prompt an overdue appraisal of the way the London Metal Exchange operates. The LME commissioned yesterday's report by the Securities and Investments Board to obtain a clean bill of health from an independent body. In large measure, that is what it has got. Most important, the SIB found that there was no systemic risk arising from some of the LME's more controversial practices, notably non-cash clearing, offering credit and non-segregation of funds.

But there are no grounds for complacency; the SIB did recommend 88 separate improvements the LME could make. Mostly these involve improved monitoring, greater transparency and less clubbiness. All

## Regulator seeks changes at London Metal Exchange

By Kenneth Gooding in London

The Securities and Investments Board, the UK financial watchdog, yesterday called for substantial changes in the operations of the London Metal Exchange following the Sumitomo copper scandal.

But it endorsed the LME's unique trading methods and rejected calls, particularly from the rival New York Mercantile Exchange, or Nymex, for wide-ranging reform.

The SIB suggested the exchange's board be reorganised to prevent potential conflicts of interest and better represent the membership. It said most of the powers were held by too small a group of members called "ring-dealers".

The SIB said the LME executive should be given more authority, employees and other resources. It also called for the exchange to provide more information about its warehouse stocks, options trading and prices reached between members dealing out-

side the formal trading area or Ring.

But Mr Neal Wolfkoff, executive vice-president of Nymex, said: "The recommendations are welcome but are purely cosmetic. It takes a 19th century club and turns it into a 20th century club - it has not got to the fundamental issues."

"I could not imagine the Commodity Futures Trading Commission [the US regulator] issuing such a report had Sumitomo happened here."

Mr David King, LME chief executive, estimated the number of employees, at present 44, would have to be increased by about 30 per cent. He said any changes to the LME's governance structure would have to be agreed by all exchange members.

However, more information about warehouse stocks could be provided as soon as next April, and possibly daily rather than twice a week.

Mr Andrew Large, SIB chairman, said: "There clearly is a high level of confidence in the LME otherwise people would

not use it to the extent they are at present. This is a package of measures designed to underpin that confidence and make it more difficult for events like the Sumitomo affair to happen."

"The commercial business of the LME has grown very fast and regulatory standards generally are rising. The executive of the exchange needs more people in its regulatory role and that will cost money."

The LME invited the SIB to review its operations after Sumitomo, the Japanese trading house, claimed in June that its senior copper trader, Mr Yasuo Hamanaka, had lost \$2.6bn in unauthorised trading.

The review cost about \$750,000, most of which will be paid by the exchange.

Mr Raj Bagri, LME chairman, said yesterday said the exchange would implement all of the SIB's suggested changes as quickly as possible.

See Lex: LME urged to publish more data, Page 10

## Sanofi offer Germany money targets

Continued from Page 1

Monsanto - and been re-luffed.

A cash takeover of Sanofi could prove expensive. Its share price has doubled in the past year, driven largely by the prospects for its new drugs, giving the company the highest price-earnings ratio among large drugs companies.

Continued from Page 1

a united Europe". The M3 target also provided adequate liquidity for continued economic recovery.

Several economists had argued for a two-year approach by the Bundesbank to minimise confusion in the period before it was eclipsed by the ECB. They said there was a

danger that setting the M3 target in December 1997 would be accompanied by market speculation and political pressure.

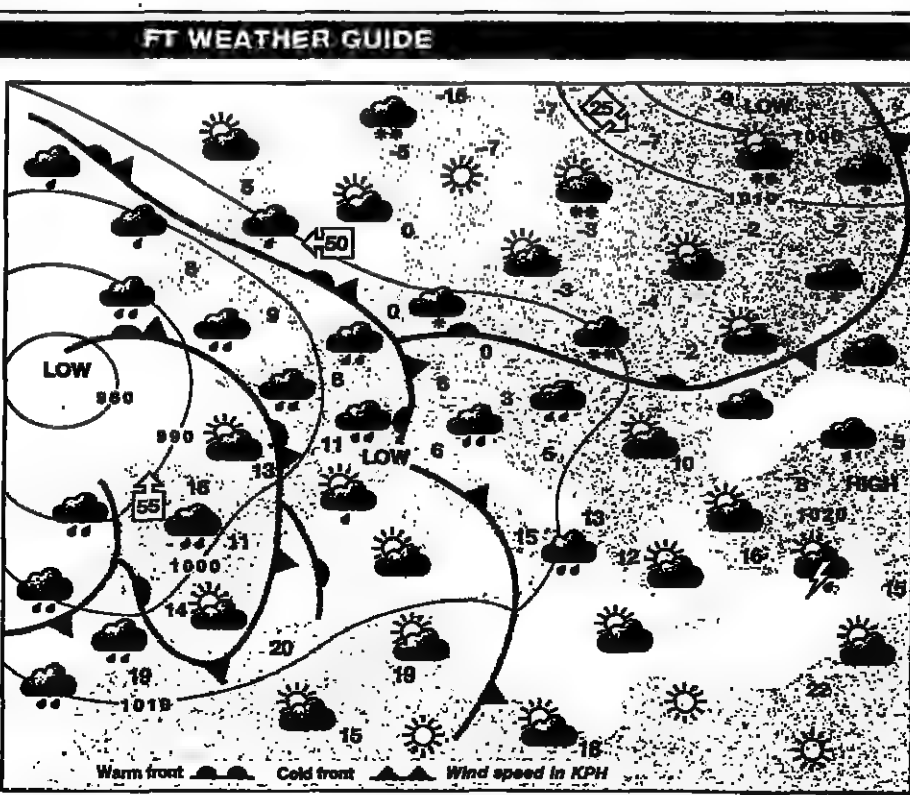
"The Bundesbank's action is designed to make the transition to EMU as smooth as possible by stressing its commitment to stable monetary policies and its determination to see these continued once the single currency is created."

## Europe today

A band of cloud and rain will linger over England, the Benelux and move into Germany, Poland and the southern Ukraine. From Germany to the east, the rain will change into snow. These unsettled conditions are developing between cold air over Scandinavia and mild air over France and the Alps. North of the line between the fronts, temperatures will stay below freezing. Farther to the south, it will stay rather mild. France and the Alps will also be cloudy with rainy periods. The Iberian peninsula will stay unsettled as will Italy and the Balkans. South-eastern Europe will have sunny periods, with scattered showers in southern Turkey.

## Five-day forecast

Cold but mainly dry conditions will continue over northern Europe. The UK will not be as cold and will also become mainly dry. The boundary between cloud and rain will linger over France and the Alps. Northern Italy and the Iberian peninsula will still be changeable.



## TODAY'S TEMPERATURES

Location	Temp
Beijing	sun 5
Bombay	sun 25
Buenos Aires	sun 21
Calcutta	sun 31
Cairo	sun 33
Cape Town	sun 27
London	sun 15
Madrid	sun 18
Moscow	sun 12
New York	sun 10
Paris	sun 14
Rangoon	sun 28
Singapore	sun 31
Tokyo	sun 16
Winnipeg	sun 12
Zurich	sun 10

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Location	Temp
Abu Dhabi	sun 32
Algiers	sun 21
Amsterdam	sun 15
Athens	sun 2
Bahia	sun 27
Bangkok	sun 33
Barcelona	sun 14
Bombay	sun 25
Buenos Aires	sun 21
Calcutta	sun 31
Cairo	sun 33
Cape Town	sun 27
London	sun 15
Madrid	sun 18
Moscow	sun 12
New York	sun 10
Paris	sun 14
Rangoon	sun 28
Singapore	sun 31
Tokyo	sun 16
Winnipeg	sun 12
Zurich	sun 10

No global airline has a younger fleet.

**Lufthansa**

## Republic of El Salvador

### Convocation Announcement

International Bid for the Sale of 51% of the shares of two telecommunications companies to be formed from ANTEL, the state telecommunications company of El Salvador

The Presidential Commissioner for the Modernization of the Public Sector of El Salvador, in conformance with Law No. 900 of 28 November 1996, invites investors to participate in the international public bidding process for the sale of 51% of the share capital of each of two telecommunications companies to be formed from the Administración Nacional de Telecomunicaciones de El Salvador (ANTEL).

The international public bidding process will be composed of three stages:

1. Prequalification of interested parties.
2. Data room visits and negotiation of bid documents with prequalified participants.
3. Presentation of financial offers for 51% of the shares of each of the two telecommunications companies.

The Terms of Reference for Prequalification may be obtained beginning December 20, 1996, pending proper identification of the applicant, from the offices of Morgan Stanley & Co. Incorporated or Citibank, as listed below. The Terms of Reference will also be available beginning January 6, 1997 from the office of the Presidential Commissioner for the Modernization of the Public Sector, located at Final Calle México y Av. Los Diplomáticos, Barrio San Jacinto, San Salvador, El Salvador, between 9:00 a.m. and 5:00 p.m., telephone (503) 281-4037/fax (503) 281-1149 or (503) 281-0204.

### Prequalification Requirements

Parties interested in presenting themselves for prequalification may be foreign or domestic legal persons who are telecommunications Operators or are related with a telecommunications Operator, as defined in the Terms of Reference. The Terms of Reference establish certain minimum requirements for Operators with regard to operating experience, size of telecommunications operations and service quality standards. In addition, a non-reimbursable participation fee of US\$20,000 will be required at the time of the submission of prequalification credentials.

### Presentation of Prequalification Documents

Prequalification documents must be presented in person at the offices of the Presidential Commissioner on or before 5:00 p.m. January 21, 1997. Interested parties may submit questions regarding the prequalification process until January 13, 1997 via facsimile to the Presidential Commissioner, with copy to the undersigned.

Worldwide  
**MORGAN STANLEY & CO.**  
Incorporated

New York, New York USA  
Tel: (212) 761-6880 / Fax: (212) 761-0504  
Attn: James Allen

**El Salvador**  
**CITIBANK**

San Salvador, El Salvador  
Tel: (503) 224-3011 / Fax: (503) 224-2906  
Attn: Treasury



## Lex, Page 20



## COMPANIES AND FINANCE: INTERNATIONAL

## CSX lifts Conrail bid by \$867m

By Richard Tomkins  
in New York

The bid battle for Conrail, one of the three big railway operators in the eastern US, intensified yesterday when CSX, the friendly suitor, came close to matching the hostile bid made by Norfolk Southern, the other big eastern railway company.

CSX said it was increasing its cash-and-share offer by \$16 a share, or \$867m, valuing Conrail at \$9.5bn. Norfolk Southern is offering \$110 a share in cash, valuing Conrail at \$10.2bn.

CSX also sweetened its offer by saying it would hand over the cash and shares to Conrail's shareholders as soon as they approved the deal, instead of making them wait until the merger had been approved by the regulatory authorities.

The increased offer had been widely expected by US railway analysts, because CSX's earlier cash-and-share offer had looked in danger of being rejected in favour of the Norfolk Southern bid.

Norfolk Southern has not

only offered a higher overall figure, but has also offered the entire sum in cash and says it will hand over the money as soon as shareholders approve the deal.

The CSX offer is complex. The company has already bought 20 per cent of Conrail's stock for \$110 a share through a tender offer.

Next Monday, it had been due to call a special meeting of shareholders to ask for permission to tender for another 20 per cent of the stock at the same price.

If that had gone through,

CSX had been due to offer 1,866,619 of its own shares for each of the remaining 44.4 million shares. With CSX's shares trading at \$44.60n, after yesterday's revised offer, that valued each remaining Conrail share at about \$81n.

Yesterday CSX said it was increasing the value of its bid by offering an extra \$16 per Conrail share in convertible preferred stock. It said it was also deferring Monday's meeting to January 17.

Mr David LeVan, Conrail chairman and chief execu-

tive, said: "This amendment to the merger agreement reaffirms the decision of the Conrail board that it is not willing to agree to the sale of Conrail to Norfolk Southern."

However, Norfolk Southern indicated it was not giving up the fight. It called CSX's move "an eleven-hour attempt to avoid defeat" at Monday's shareholder meeting, and said it would use "any and all appropriate financial means" to acquire Conrail.

Conrail's shares were up 1 1/2% at \$100 1/2 at midday.

## Budvar takes lid off US rival's offer

By Vincent Boland in Prague

Budejovický Budvar, the state-owned Czech brewery, yesterday used the opening gambit in what could be an expensive battle with Anheuser-Busch of the US for the hearts and pockets of beer lovers worldwide, and claimed the moral high ground in their battle over the Budweiser trademark.

Over bottles of cold beer at the famous U Fleku pub in Prague, Budvar's top executives invoked history and commercial logic to justify their rejection of overtures by the powerful US oppo-

nents to settle the trademark issue after the breakdown of negotiations three months ago.

Mr Jiří Bock, Budvar general manager, said the final offer tabled by Anheuser-Busch, which he detailed for the first time, would have left his company playing second fiddle to US Budweiser in European markets where the companies are disputing rights to the trademark.

According to Budvar, the offer included a 10-year agreement on the purchase of Czech hops worth \$76m, a down-payment of \$20m, and a further \$20m as a deposit

on the future purchase of shares in Budvar by Anheuser-Busch. With other benefits to Budvar's owners, including higher taxes from increased hop prices, the offer was valued at \$222m.

Mr Bock said the offer was unacceptable to Budvar and the government. "I believe that decision was rational and based on pragmatic considerations. Budvar is capable of developing itself without becoming a vassal [of Anheuser-Busch]," he said.

Mr Jack Purnell, chairman and chief executive of Anheuser-Busch Interna-

tional, said: "The last offer we made to Budvar was substantial but very complex, and had many components to it."

"The offer cannot be represented with a single figure - any such number could be very misleading."

Budvar and Anheuser-Busch have long been trying to settle the trademark dispute, stemming from agreements of 1911 and 1938 which allowed the Czech company to sell its beer using the Budweiser name in most of Europe, with the US company taking in the rest of the world.

When negotiations were ended in September, Anheuser-Busch accused Budvar and the government of not offering "a credible, substantive counter-proposal in the last five years".

Instead, both companies will now face each other in court in those European markets where one or the other does not have full access.

Mr Bock admitted that continued legal action would be expensive.

Budvar has suffered recent court setbacks in Ireland, Portugal and Sweden, but has claimed victory in other markets.

## Strong-arm tactics lift Gulf's credibility

Canadian group has industry respect - although few friends at Clyde Petroleum

Gulf Canada's 7m call to warn Clyde Petroleum of its imminent takeover bid did not go down well. "It came a bit late in the day," snaps Mr Malcolm Gourlay, the target's chairman. He was disappointed that Gulf had not bothered with an informal approach.

Mr Gourlay's immediate response, and subsequent rejection to Gulf's \$432m (\$732.5m) offer, left Mr J.F. Bryan, Gulf president and chief executive, completely unfazed. "I didn't see any good reason to approach them," he says. Clyde refused Mr Bryan's request to meet yesterday.

The ability to surprise has been a hallmark of the tough, blunt-speaking Texan's career since he took over at Gulf in January 1985. Within 45 days of taking the helm, he had chopped 40 per cent of Gulf's 1,200-strong Canadian workforce. He upset many more Calgary residents this autumn with a plan to move the group's remaining senior executives

across the border to Denver, Colorado.

Surprise has also been the reaction of the oilmen who lunch at the Ranchmen's Club in Calgary. They have marvelled at Mr Bryan's success in turning Gulf from a corporate basket case into an aggressive competitor with a growing presence on the international energy scene.

Gulf Canada was in deep trouble when Mr Bryan's group of Houston-based investors, Torch Energy Advisers, bought a 25 per cent stake two years ago. The company had racked up four consecutive years of losses totalling \$420m (US\$307m), and debt had soared. Both common and preferred dividends were suspended.

The then controlling shareholders, a group of international banks, were unlikely to take any bold or imaginative action. Their shares had been collateral for loans to Olympia & York, the property group controlled by Toronto's Reich-

mann family, which collapsed in 1988.

The Texan investors brought almost immediate financial relief. Torch injected \$490m in new equity at the time of the takeover, which was used to repay all debt obligations due up to the end of 1986.

Another \$413m in new equity has been raised since then, helping to reduce Torch's stake to 17 per cent. Preferred dividends were restarted within two months of the takeover.

The cash has helped Torch bump up capital spending to more than \$600m in the first year of its stewardship, from \$370m in 1994. The outlay has funded some very successful exploration. "Big hit" is a favourite expression in Gulf's financial statements to describe its expanding drilling programme.

"They've proved themselves to a lot of doubters," says Mr Craig Langpan, analyst at Peters and Co, a Calgary securities firm special-

ising in the oil and gas sector. That success has been reflected in Gulf's shares, up from \$3.70 soon after Mr Bryan joined to \$9.90 yesterday, valuing the group at about \$2.2bn.

"This is an appropriate time in Gulf's history (to buy Clyde)," says Mr Bryan. "A year ago we could not have financed this transaction. We did not have the credibility in the financial markets."

Mr Bryan was critical of the UK's group drilling record. The bid reflected a desire to pay for the "steak" of Clyde's cash flow and not the "sizzle" of potential exploratory success, he said.

The expansion strategy is not without risks. The acquisition of Clyde, if it goes through, would push up debt from \$1.2bn to \$2.2bn. The group reported cash flow of \$429m last year and is expected to have increased this to \$490m in 1996.

Interest cover, now four times operating profits, will fall to a multiple of three after the deal. However, the group aims to bring the debt

back to its current level by next year by raising up to \$200m through issuing equity; selling some western Canadian assets for about \$300m; and taking Asmara, a wholly-owned Indonesian subsidiary, public, in a move Gulf expects to raise \$40m.

Shares in Clyde fell 3p yesterday to 116 1/2p, against the 105p offer price. Analysts remained divided about the deal's value. NatWest Markets said a cash flow multiple of six times was higher than other recent bids in the sector. Cashflow multiples are the most commonly used valuation method in the sector because of the number of companies without earnings.

If the strategy works, Gulf's debt could be back to pre-Clyde levels by the end of 1997 and Mr Bryan will again be hailed for his boldness. If it does not, the regulars at the Ranchmen's Club may have even more to talk about.

Bernard Simon  
Jane Martinson

## Philip Morris in Portugal success

By Peter Wise in Lisbon

Philip Morris, the US cigarette maker, yesterday won control of Tabacalera, Portugal's state-owned tobacco company, defeating rival bids led by Tabacalera, the Spanish group, and Seita of France.

The government approved Philip Morris's €33.15bn (\$211.4m) bid for 66 per cent of the Portuguese group over a higher offer of €36.46bn from state-controlled Tabacalera and a €31.2bn bid from Seita.

Plans by Philip Morris to almost double Tabacalera's annual production from 11m cigarettes to 21m over the next five years by investing €5.7bn are thought to have weighed heavily in the government's decision.

Mr Walter Thomas, head of Philip Morris's European operations, said yesterday Tabacalera would begin producing the group's Marlboro, L&M and Chesterfield cigarettes under licence in the second quarter of next year.

It is transferring the production of 4m cigarettes a year to Tabacalera from plants in the Netherlands and Germany and plans to increase production by a further 6m cigarettes a year by 2001 by investing in new capacity.

The specialist government approved the Philip Morris bid on condition that it sells Tabacalera's dominant holdings in Portugal's leading tobacco distribution company and tobacco warehouses within 12 months.

Philip Morris, adding its 21 per cent share of the Portuguese cigarette market to Tabacalera's 75 per cent, would enjoy a virtual monopoly if Tabacalera maintained its dominant position in distribution.

A decision on the rival bids was held up for six weeks after the government asked the independent Competition Council to examine the impact of the sale.

The government wants to liberalise Portugal's tobacco market, where competitors have accused Tabacalera of unfairly dominating distribution to its own advantage.

Philip Morris said yesterday that the prompt sale of Tabacalera's distribution and warehousing holdings were part of its original proposals.

It would fully comply with the government's conditions, which also include an agreement not to disinvest.

## INTERNATIONAL NEWS DIGEST

## Huarte rescuer awaits state loan

Spain's troubled Huarte construction group came out of receivership yesterday after nine months. But its latest rescue plan, backed by businessman Mr Juan Miguel Villar Mir, still hung on a decision by the government's Official Credit Institute. Mr Villar Mir, who plans to merge Huarte with the Obrajes construction group, has threatened to pull out if a loan is not forthcoming.

Last month, a plan by Mr Rafael Fernández, Huarte chairman, to write off part of the company's debts, was approved. Huarte can now implement a two-stage capital increase.

David White, Madrid

## Endesa denies accusations

Endesa, Spain's government-controlled electricity group, which faces unprecedented proceedings for allegedly misleading regulators over takeover bids, denied yesterday that it had withheld information from the stock market commission, the CNMV. The company could be fined a maximum of Ptas35bn (\$277m), the equivalent of 5 per cent of its equity at the time of its mid-October bids for regional regulators Sevillana and Fesca, on charges that it did not disclose to the CNMV, when requested by the regulators, takeover plans already agreed. Endesa shares rose 2.72 per cent yesterday to a record Ptas6,050.

Tom Burns, Madrid

## Solvay buys control of Sodil

Solvay yesterday announced plans to take over the world's largest soda ash plant through the acquisition of a majority stake in the Bulgarian company, Sodil, for \$160m. Sodil's synthetic soda ash plant, based near Varna, has an annual capacity of 1.2m tonnes of sodium carbonate, and employs 2,000 people.

UCS, the Belgian pharmaceuticals and chemicals group, said 1996 profits would be significantly better than last year's net result of BFR3.4bn (\$108m), owing to a successful launch of its anti-allergy drug Zyrtec in the US and all-round improving sales.

Jerry Luesby

## Allianz upbeat on full year

Allianz, the German insurance concern, expects a "further substantial rise" in pre-tax profits this year based on performance to the end of the third quarter. But it repeated its earlier statement that the increase would not be as high as in 1995, when the pre-tax figure was 34 per cent higher at DM33.04bn (\$21.26bn). It has already held out the prospect of a pre-tax profits increase of at least 10 per cent.

Andrew Fisher, Frankfurt

## EBRD lends OTP bank \$50m

OTP, Hungary's largest bank, is to receive a 10-year \$60m subordinated loan from the European Bank for Reconstruction and Development as part of the strengthening of its capital base. Majority ownership of OTP (Országos Takarékpénztár és Kereskedelmi), the national savings and commercial bank which controls more than 30 per cent of the assets of the Hungarian banking sector, was privatised last year. The announcement of financial backing from the EBRD helped lift the OTP share price 5 1/2 per cent in Budapest yesterday to close at Ft2,870.

Meanwhile, ABN Amro Bank, Europe's fifth largest bank, yesterday said it was planning to inject \$137m in equity capital into Magyar Hitel Bank, the Hungarian credit bank.

Kevin Dowd, East Europe Correspondent

## Worms may sell Demachy

Worms, the French holding company, announced last night it was in negotiations to sell to ABN Amro of the Netherlands a majority stake in its small French bank, Demachy Worms. With a net profit of FF40m (\$7.6m) last year on a FF711.5bn balance sheet, Demachy Worms is considered profitable, but too small to prosper on its own.

David Buchan, Paris

Comments and press releases about international companies coverage can be sent by e-mail to [international.companies@ft.com](mailto:international.companies@ft.com).

**DIVIDEND NOTICE  
TO THE HOLDERS OF  
EUROPEAN DEPOSITARY RECEIPTS FOR  
COMMON STOCK OF TOSHIBA CORPORATION  
(FORMERLY TOKYO SHIBURA ELECTRIC COMPANY)  
DESIGNATED COUPON NO. 104  
(ACTION REQUIRED ON OR PRIOR TO APRIL 30, 1997)\*\***

The Chase Manhattan Bank (formerly known as Chemical Bank, as Depositary (The "Depositary") under the Deposit Agreement dated as of February 1994 among Tokyo Shibura Electric Company Limited (the "Company"), the Depositary and the holders of European Depositary Receipts (the "Receipts") issued by the Depositary in respect of shares of Common Stock, par value \$50 Yen per share, of the Company (the "Common Stock").

RECEIPT NOTICE: A dividend of 5 Yen per share of Common Stock.

The Dividend on the shares of Common Stock on record of Deposit, with the Custodian under such Deposit Agreement, less a portion thereof withheld by the Company as account of Japanese taxes, has been received by the Custodian as agent for the Depositary, and, pursuant to the provisions of such Deposit Agreement, has been converted into United States Dollars at the rate of 115.00 Yen per United States Dollar.

The Depositary has been advised by the Company that Japan is a party to international agreements with Australia, Bangladesh, Belgium, Bulgaria, Canada, C.I., Czechoslovakia, Denmark, Finland, France, The Federal Republic of Germany, Holland, India, Indonesia, Italy, Luxembourg, Malaysia, New Zealand, Norway, Singapore, Spain, Sweden, Switzerland, the United Arab Republic, the United Kingdom and the United States of America under which certain persons are entitled to 10% tax withholding rate on dividends as the dividend in question. The persons so entitled include residents of such countries and companies organized thereunder under certain conditions relating to the carrying on of trade or business in Japan. Persons not so entitled to a 10% tax withholding will be paid a dividend on which a 30% tax withholding rate has been applied.

To determine entitlement to the 10% tax withholding rate of 10% it is necessary that the surrender of Coupon No. 104 be accompanied by a properly completed and signed certificate (copies of the form which are obtainable at the office of the Depositary in London or any Depositary's Agent) as to the residency and trade or business activities in Japan (if applicable) of the holder of Coupon No. 104. Such certificates may be forwarded by the Depositary to the Company upon its request.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depositary in London or at the office of any Depositary's Agent listed below upon surrender of Coupon No. 104.

**DEPOSITARY'S AGENTS**

<p>Names/Addresses</p> <p>Chase Bank AG The Bank of Tokyo Limited The Bank of Tokyo Limited The Bank of Tokyo Limited Mitsui Bussan Kaisha, Ltd. Banca Nazionale del Lavoro Banca Nazionale del Lavoro Kreditbank S.A. Luxembourg</p>	<p>Frankfurt, Germany London, England Paris, France Brussels, Belgium Frankfurt, Germany Amsterdam, The Netherlands Rome, Italy Milan, Italy Luxembourg</p>
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The following table sets forth the amounts payable upon presentation of Coupon No. 104 from the various denominations of Receipts.

Coupon No. 104 Detached from Receipts in the Denomination of:	Dividend Payable (less 10% Japanese withholding tax)	Dividend Payable (less 30% Japanese withholding tax)
1 Depositary Share	\$1.50	\$1.70
10 Depositary Shares	\$15.00	\$17.00
20 Depositary Shares	\$30.00	\$34.00
50 Depositary Shares	\$75.00	\$85.00
100 Depositary Shares	\$150.00	\$170.00

Payment in United States Dollars in respect of Coupon No. 104 will be made by United States Dollar check drawn on, or transfer to a United States Dollar account maintained by the payee with a bank in New York City.

Date: December 20, 1996

The Chase Manhattan Bank, as Depositary, 125 London Wall, London EC2Y 5AU, England.

\* September 30, 1996 has been established as the record date for the determination of the stockholders of the Company entitled to such dividend. All Receipts issued in respect of Common Stock not entitled to share in such dividend will be without Coupon No. 104 attached.

\*\* Certain holders of Receipts may be entitled upon the fulfillment of certain conditions to reduction in the withholding tax rate applicable to them. The Depositary will, if in its discretion not unduly burdensome and upon payment of all expenses incurred in connection therewith, take such action as it deems appropriate in the circumstances to assist such holders in availing themselves of such reductions.

Because of Japanese tax requirements applicable to the Company, the Custodian has been asked to remit to the Company, shortly after the dividend is received by the Custodian over 90% of the dividend payable and allocable to unsurrendered Coupon No. 104.

As a result, persons surrendering Coupon No. 104 after such date will be entitled to receive from the Depositary or any Depositary's Agent a dividend on which a 30% tax withholding rate has been applied and, if entitled to a 10% tax withholding, will be required (in order to realize such entitlement) to make application to the Company for an additional 10%. Such application may, consistently with the foregoing paragraph, be made through the Depositary.



The Chase Manhattan Bank, As Depositary

**NOTICE  
The United Mexican States  
Value Recovery Rights, Series A**

NOTICE IS HEREBY GIVEN pursuant to the Fiscal Agency Agreement dated as of March 28, 1990 (the "Agreement") under which the above Rights were issued that the Fiscal Agent has received a Calculation Report for the Payment Date occurring on December 31, 1996 from the International Monetary Fund, as Calculation Agent for the Rights under the Agreement, setting forth the following amounts:

Current Oil Price	US\$	17.5581
Reference Oil Price	US\$	17.2827
Current Oil Revenues	US\$	2,205,324,689
Excess Base Revenues	US\$	71,826,513
Excess Price Revenues	US\$	10,379,179

Based upon the Calculation Report the Fiscal Agent has calculated for said Payment Date the following amounts:

Value Recovery Payment	US\$	0.00021693331920099
Carryforward Amount	US\$	0

By: Citibank, N.A.  
as Fiscal Agent

December 20, 1996

**HANSON PLC  
NOTICE TO HOLDERS OF  
£500,000,000 BONDS DUE 2008 (the "Bonds")**

RESULT OF MEETING

At the Meeting of holders of the Bonds held on December 18, 1996 pursuant to the Notice of Meeting published on November 23, 1996, the resolution to approve the repayment of the Bonds on December 20, 1996 was duly passed as an Extraordinary Resolution.

In accordance with the terms of the Extraordinary Resolution, the redemption price has been calculated as 110.8058 per cent, plus accrued interest to December 20, 1996.

December 20, 1996

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**BIRMINGHAM MIDSHIRES  
BUILDING SOCIETY**

Floating Rate Notes due 2000

For the three months from 19th December 1996 to 18th March 1997 inclusive the Notes will carry an interest rate of 6.5% per annum.

The latest amount payable per £25,000 will be £240.27, on 19th March 1997.

AGENCY BANK: BARCLAYS BANK PLC  
BOS DEPOSITARY SERVICES  
LONDON COURT  
THROCKMORTON STREET  
LONDON EC2H 7HT

BARCLAYS

**CREDIT LYONNAIS  
USD 500,000,000 -  
FRN undated**

Bondholders are hereby informed that the rate for the Coupon N° 22 has been fixed at 6.425 %, for the period commencing on 19.12.1996 until 18.03.1997 inclusive (representing a period of 90 days).

The coupon will be payable on 19.03.1997 at a price of USD 105.43

The Principal Paying Agent  
CREDIT LYONNAIS  
LUXEMBOURG S.A.

**Istituto Bancario San Paolo di Torino  
S.p.A.  
London Branch**

US\$ 150,000,000  
Floating Rate Depositary Receipts due 1997

In accordance with the Conditions of the Receipts, notice is hereby given that for the Interest Period from December 20, 1996 to June 20, 1997, the Notes will carry an Interest Rate of 5.975 % per annum.

The Coupon Amount payable on the relevant Interest Payment Date, June 20, 1997 will be US\$ 1,493.23 per Receipt relating to a Deposit of US\$ 50,000 and US\$ 7,468.15 per Receipt relating to a Deposit of US\$ 250,000.

The Agent Bank  
Kreditbank  
Luxembourg



This announcement appears as a matter of record only.

December 1996

# CANTV

## Compañía Anónima Nacional Teléfonos de Venezuela (CANTV)

### USD 1,143,757,143 Global Offering

Joint Global Coordinators

**SBC Warburg**

A DIVISION OF SWISS BANK CORPORATION

**Lehman Brothers**

International Offering

**15,720,000 American Depositary Shares  
Representing 110,040,000 Class D Shares**

**SBC Warburg**

A DIVISION OF SWISS BANK CORPORATION

**Lehman Brothers**

**CS First Boston**

**ABN AMRO Rothschild**

**BBV LatInvest**

**Caspian Securities Limited**

**J.P. Morgan Securities Ltd.**

US Offering

**23,580,000 American Depositary Shares  
Representing 165,060,000 Class D Shares**

**Lehman Brothers**

**J.P. Morgan & Co.**

**SBC Warburg Inc.**

**Donaldson, Lufkin & Jenrette  
Securities Corporation**

**CS First Boston**

**BT Securities Corporation**

**Bear, Stearns & Co. Inc.**

**Citicorp Securities, Inc.**

**Dresdner Kleinwort Benson  
North America LLC**

**Goldman, Sachs & Co.**

**Merrill Lynch & Co.**

**Oppenheimer & Co., Inc.**

**PaineWebber Incorporated**

**Prudential Securities  
Incorporated**

**Salomon Brothers Inc.**

**Smith Barney Inc.**

**ABN AMRO Securities (USA) Inc.**

**Arnhold and S. Bleichroeder, Inc.**

**BBV LatInvest**

**Caspian Securities Inc.**

**Fahnestock & Co. Inc.**

**Robert Fleming Inc.**

**Paribas Capital Markets**

**RBC Dominion Securities Corporation**

**Santander Investment**

Venezuelan Offering

**73,000,000 Class D Shares**

**Merinvest**

**Valores Santander**







## INTERNATIONAL COMPANIES AND FINANCE

## Launches to hold back GM earnings

By Richard Waters  
in New York

General Motors has told analysts it is finding its most important vehicle launches for some years to be slower and more costly than had generally been expected, it emerged yesterday.

The company also indicated that new investments in overseas markets will hold back its earnings for the final three months of this year.

The poorer outlook on both domestic and international fronts sent shares in the US's biggest auto-maker 4% lower yesterday morning, to \$58.75, extending their 31% loss of the day before.

Wall Street has been watching

GM's new vehicle launches for signs of whether the group can halt and then begin to reverse the slide in its market share. The company accounted for 31.6 per cent of new vehicles sold in the first 10 months of this year, two percentage points lower than in 1995.

GM's relative weakness in light trucks like sport utilities, pick-up trucks and minivans, the hottest part of the new vehicle market, in part explains its diminished market share.

The company has also suffered from a lack of exciting new models, customers to rivals, in particular Chrysler.

The company has said recently

that it will build up sales of new models slowly, to avoid quality problems. On Wednesday, it indicated privately to a number of industry analysts that the costs of this process, along with the after-effects of a strike in the third quarter, would hold down its earnings for the fourth quarter.

This matches the experience of Ford a year ago and Chrysler in early 1995, when each of those companies went through important new model launches. In both cases, the costs proved heavier than Wall Street had expected.

GM told analysts its international profits would be held back by the costs of building its operations in

countries such as China, Argentina and Poland, said Mr David Garrity, an analyst at Smith Barney.

It also said that an unfavourable sales mix, with a high proportion of sales being less profitable vehicles, would hurt earnings in Latin America and Europe.

Mr Garrity, who yesterday lowered his estimate for GM's fourth quarter operating earnings from 57 cents to 45 cents a share, said the news did not dent his confidence in GM's longer term prospects. The company, which is generating substantial amounts of cash, will benefit from its new line-up of more profitable vehicles, and from greater sales in the emerging markets, he said.

## American offers KLM role in BA alliance

By Gordon Cramb  
in Amsterdam

The clearest signal yet that British Airways and American Airlines may be seeking to include other carriers in their controversial transatlantic alliance came yesterday when Mr Bob Crandall, American chairman, was quoted as offering an invitation to KLM of the Netherlands to join forces with the two.

De Telegraaf, the mass selling Dutch daily, reported Mr Crandall as saying in a New York interview: "We - American Airlines and British Airways too - would really applaud an alliance with KLM. We have let KLM president [Mr Pieter] Bouw know precisely that. We have, moreover, said to him that the initiative for that now lies with KLM."

KLM official last night there were no talks in progress, and it could not "philosophise on possibilities".

The Dutch airline has for the last seven years had a tie-up with the rival Northwest Airlines, which, although operationally successful, has been fraught with difficulties over control. KLM, with an economic interest of 25 per cent in Northwest, has had its voting rights capped at 18 per cent through a poison pill defence against takeover.

"These problems, which KLM alone can evaluate, must first be solved," Mr Crandall said in the interview. This week BA said it intended to sell its nearly 25 per cent stake in USAir, another carrier, following a failed alliance.

"That will in any event make the alliance between British Airways and American Airlines easier," Mr Crandall said.

KLM, which is engaged in a cost-cutting programme to restore shipping profitability, has acknowledged it needs more partnerships, though particularly within Europe where its route network is thin.

Bernard Simon

## NWES DIGEST

## Bank intensifies battle for Izvestia

The battle for control of Izvestia, Russia's only big independent newspaper, heated up this week after a commercial bank launched an aggressive campaign to buy its shares. Mezhprombank, which already owns 15 per cent of the newspaper's stock, has been wooing current and retired Izvestia employees, who own some 31 per cent.

Lukoil, Russia's leading oil company, last month bought 20 per cent of the newspaper through a Lukoil pension fund. However, Izvestia subsidiaries and its employees retained a combined 51 per cent stake, and the oil company said it was not seeking a controlling interest.

Mr Igor Golubevsky, the editor of Izvestia, said the newspaper's management, which had already bought 20 per cent of the stock through Izvestia subsidiaries, was trying to block Mezhprombank by itself offering to buy employee shares.

Christina Freeland, Moscow

## GE to lift payout 13%

General Electric was yesterday upbeat about the second half of the 1990s, announcing a 13 per cent increase in its dividend and an extension of its share buy-back programme to the end of 1998. "Those moves, and a two-for-one stock split, demonstrate our confidence in both the short and long-term confidence in our company", said Mr Jack Welch, chairman.

The dividend increase, which takes the quarterly payout from 46 cents to 52 cents, echoes the level of increases in recent years, and is intended to match earnings growth, Mr Welch indicated. GE said its board had authorised an increase in its share buy-back programme, giving it room to repurchase up to \$6.7bn of its stock before the end of 1998. The company has already spent \$6.3bn on stock repurchases over the past two years. Yesterday's announcement prompted a rise of 3% in GE's shares, to \$101.40, adding nearly \$5bn to its stock market value. Moody's Investors Service, the US rating agency, confirmed its triple-A debt rating for the company.

Richard Waters, New York

## Stockholm SE merger closer

The Stockholm Stock Exchange and OM Group, the Swedish derivatives exchange operator and the bourse's biggest shareholder, appeared yesterday to be close to agreeing a merger. They said talks on deepening co-operation, launched several weeks ago, had "convinced the boards of directors and managements of the companies that the advantages of a merger would be significant".

Hugh Carnegie, Stockholm

## FTI Holdings placement

FTI Holdings, a Luxembourg-registered media-to-food group, has become Poland's first private company to raise new capital through an international private placement. Next month, FTI is also set to become the first Polish company to float its shares in Luxembourg. This week's placement was worth \$35m.

Christopher Bobinski, Warsaw

## Tandem Computers sale

Tandem Computers of California has agreed in principle to sell wholly-owned US Networks, a pioneer in networking equipment, to Newbridge Networks, the Ottawa-based supplier of high-speed telecoms switching components. Newbridge will initially pay about US\$100m.

Bernard Simon and Louise Kehoe

## Ski resort consolidation snowballs

This week's Intrawest deal reflects a developing trend

North America's ski resort operators have more on their minds this winter than snow conditions and ticket sales on the lifts.

A blizzard of mergers, takeovers and the scrutiny that comes with them is sweeping across slopes from Colorado and British Columbia to Quebec and Vermont. The deals are transforming the ski industry from a patchwork of mostly family-owned businesses to sizeable corporate empires. While lift tickets, food and equipment rentals remain a crucial part of the business, the buzzwords now are real-estate development, resort management and international marketing.

This trend was evident this week when Vancouver-based Intrawest paid C\$250m (US\$190.3m) in cash and shares to families that own two of the continent's best-known ski areas - Whistler Mountain in British Columbia and Copper Mountain in the US Rocky Mountains.

The deal will give Intrawest, already the biggest operator, control of eight resorts across the continent, attracting about 4.6m visitors a year and employing 8,000 people.

Meanwhile, Vail Resorts, one of Intrawest's main rivals, is awaiting the out-

come of a US Justice Department probe into its proposed US\$300m acquisition of three Colorado resorts formerly owned by Ralcorp, the St Louis-based cereals and pet food maker.

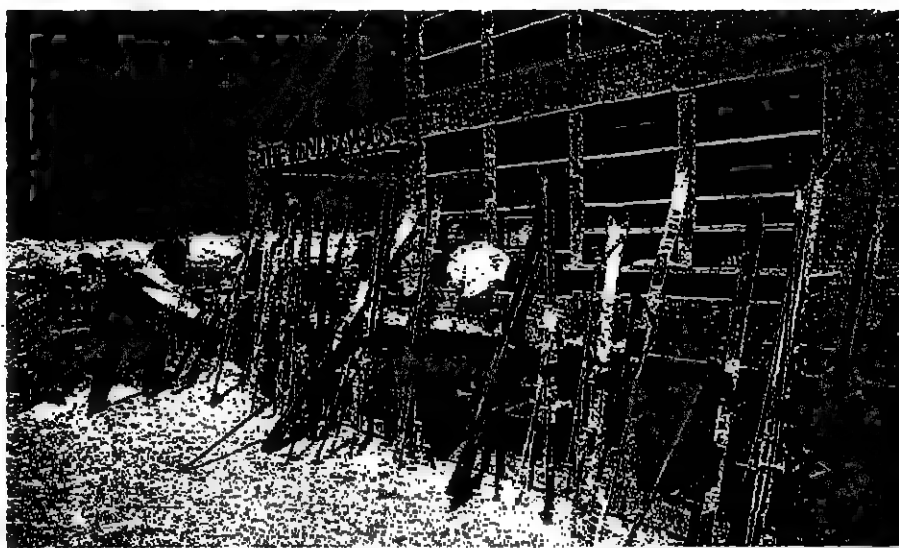
That deal would give Vail, a private company whose shareholders include Mr Leon Black, the Wall Street financier, an estimated 49 per cent of Colorado's ski market, including control of the three busiest resorts.

The antitrust investigation has stalled Vail's plans for a public share offering on the New York Stock Exchange.

A third big group, American Skiing Corporation, emerged earlier this year from the marriage of two ski operators in Maine and Vermont. American Skiing now owns eight resorts in the eastern US.

The recent consolidation is part of a trend that has seen the number of ski areas in North America shrink from about 1,200 in the early 1980s to roughly 500.

Mr Kevin Eldridge, analyst at Salzman Partners, a Vancouver-based institutional research firm, says small hills find it increasingly difficult to compete against the resorts, which offer not only skiing but shopping, dining, entertainment and housing development.



The Rendezvous, Whistler: mergers and takeovers are transforming the industry

"It's a synergistic ball that keeps rolling," Mr Eldridge says.

Intrawest's goal is to create a ski resort brand name along the lines of Club Med in beach resorts, or Carnival Cruises in cruise ships. "We have eight or nine products to sell," says Mr Dan Jarvis, chief financial officer.

The hope is that skiers who have visited one Intrawest resort will be tempted to return to others, with encouragement from such marketing tools as an annual "mountain planner brochure", along the lines of a tour operator's catalogue.

The Whistler deal illus-

trates the potential economies of scale. Intrawest already owns the Blackcomb resort, adjoining Whistler. While Blackcomb has almost exhausted the land available for condominium and other housing development, Whistler has paid little attention to the real estate around its ski runs. Mr Jarvis estimates the deal will add 10 years of development potential.

According to Mr Charles Young, Whistler chief executive and former joint owner: "The assets of Whistler Mountain, combined with the resort development expertise and marketing network of Intrawest, will make a stronger future for both."

As part of this week's



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## PUBLIC NOTICES

Open General Licence  
Chemical Weapons Act 1996  
Date of issue: 1 January 1997

This Licence is granted by the Secretary of State, in exercise of the powers conferred by section 20 of the Chemical Weapons Act 1996 (c.6).

## 1. Interpretation

- (1) In this Licence "Chemical" means any chemical referred to in the Schedule hereto.  
(2) The Schedule forms part of this Licence together with any subsequent Schedule(s) which the Secretary of State may issue as a variation to this Licence at a later date.

## 2. Authorisation

Subject to the terms set out below, this Licence authorises any person-

- (a) to produce any Chemical with the intention that it will be used for research, medical and/or pharmaceutical purposes and in a quantity which can be justified for such purposes; and  
(b) to have in his possession and use any Chemical for or with the intention that it will be used for research, medical, pharmaceutical and/or protective purposes and in a quantity which can be justified for such purposes.

## 3. Restrictions

- (1) A person shall not produce Chemicals in an aggregate amount exceeding 5 grammes in any calendar year.  
(2) A person shall not use or have in his possession more than an aggregate amount of 5 grammes of Chemicals at any time.

## 4. Notification to the Secretary of State

- (1) (a) a person shall immediately notify the Secretary of State if he has any Chemical in his possession at the date hereof and shall notify the Secretary of State within 14 days if he produces or otherwise acquires possession of any Chemical at any time hereafter.  
(b) a person who is required to notify the Secretary of State pursuant to sub-clause (1)(a) above shall give particulars of -

- (i) his name and address; and  
(ii) the location where he produced and/or has the Chemical in his possession.

- (c) the person shall notify the Secretary of State within 14 days after any change to any of the said particulars.  
(d) where a person has notified the Secretary of State under sub-clause (1)(a) he shall notify the Secretary of State by 15th January in each subsequent year if he still has the Chemical in his possession on 1st January in that year.

- (2) A person shall notify the Secretary of State at least 50 days in advance if he intends to import from or export to another Member State of the European Community either of the Chemicals numbered (7) and (8) in the Schedule. He must identify in the notice the Chemical, the quantity, the purpose(s) and the proposed date of the importation or exportation, and the name and address of the transferor or consignee or end user, as the case may be.

- (3) Any notice to be given by a person under this clause shall be in writing and shall be sent by post or delivered to the Chemical Weapons Authority, Kingsgate House, 66-74 Victoria Street, London SW1E 6SW.

## 5. Records

A person who produces, has in his possession, or uses a Chemical shall keep a written record for a period of 3 years of -

- (a) its name, structural formula, Chemical Abstracts Service registry number (if any) and quantity;  
(b) the purpose(s) for which it was produced, in his possession, or used; and  
(c) the person from whom he acquired it and/or to whom he has transferred it (if any).

He must permit a person authorised by the Secretary of State to examine and take copies of such records at any reasonable time.

## 6. Commencement

This Licence shall come into force on 1st January 1997.

*S. H. Jones*

An Official of the Department of Trade and Industry authorised to act on behalf of the Secretary of State for Trade and Industry.

## Schedule

## Chemicals

(CAS registry number)

- (1) O-Alkyl (<C10 ind. cycloalkyl) alkyl  
(Me, Et, n-Pr or i-Pr) phosphonofluoridates  
e.g. Sarin: O-isopropyl methylphosphonofluoridate  
Soman: O-pinacolyl methylphosphonofluoridate  
(107-44-8)  
(96-64-0)
- (2) O-Alkyl (<C10 ind. cycloalkyl) N,N-dialkyl  
(Me, Et, n-Pr or i-Pr) phosphoramidocyanidates  
e.g. Tabun: O-ethyl N,N-dimethyl  
phosphoramidocyanidate  
(77-81-6)
- (3) O-Alkyl (H or <C10 ind. cycloalkyl) S-2-dialkyl  
(Me, Et, n-Pr or i-Pr) phosphonothioates  
(Me, Et, n-Pr or i-Pr) phosphonothioates and  
corresponding alkylated or protonated salts  
e.g. VX: O-ethyl S-2-diisopropylaminoethyl  
methyl phosphonothioate  
(50782-69-90)
- (4) Sulfur mustard:  
2-Chloroethylchloromethylsulfide  
(2625-76-5)  
Mustard gas: Bis (2-chloroethyl) sulfide  
(505-60-2)  
Bis (2-chloroethylthio) methane  
(3869-13-6)  
Sesquimustard: 1,2-Bis (2-chloroethylthio) ethane  
(3503-36-8)  
1,3-Bis (2-chloroethylthio)-n-propane  
(43905-10-2)  
1,4-Bis (2-chloroethylthio)-n-butane  
(142868-93-7)  
1,5-Bis (2-chloroethylthio)-n-pentane  
(142868-94-8)  
Bis (2-chloroethylthiomethyl) ether  
(63918-90-1)  
(J-Mustard: Bis (2-chloroethylthio) ether  
(43918-89-8)
- (5) Lewisites:  
Lewisite 1: 2-Chlorovinylchloroarsine  
(541-25-3)  
Lewisite 2: Bis (2-chlorovinyl) chloroarsine  
(40334-69-8)  
Lewisite 3: Tris (2-chlorovinyl) arsine  
(40334-70-1)
- (6) Nitrogen Mustards:  
HN1: Bis (2-chloroethyl) ethylamine  
(538-07-8)  
HN2: Bis (2-chloroethyl) methylamine  
(51-75-2)  
HN3: Tris (2-chloroethyl) amine  
(535-77-1)
- (7) Sedozin  
(35523-69-8)
- (8) Ricin  
(9009-86-3)
- (9) Alkyl (Me, Et, n-Pr or i-Pr) phosphonyldifluorides  
e.g. DF: Methylphosphonyldifluoride  
(676-99-3)
- (10) O-Alkyl (H or <C10 ind. cycloalkyl) O-2-dialkyl  
(Me, Et, n-Pr or i-Pr) aminoethyl alkyl  
(Me, Et, n-Pr or i-Pr) phosphonates  
and corresponding alkylated or protonated salts  
e.g. QL: O-ethyl O-2-diisopropylaminoethyl  
methylphosphonate  
(57856-11-8)
- (11) Chlorosarin: O-isopropyl  
methylphosphonochloridate  
(1445-76-7)
- (12) Chlorosoman: O-pinacolyl  
methylphosphonochloridate  
(7040-57-5)

## Notes:

1. In this Schedule the reference to the CAS registry is to the Chemical Abstracts Service registry.  
2. This Schedule must be read subject to the following proposition, where reference is made to groups of dialkylated chemicals, followed by a list of alkyl groups in parentheses, all chemicals possible by all possible combinations of alkyl groups listed in the parentheses must be taken to be listed in the Schedule.

FIDELITY ORIENT FUND  
Société d'investissement à Capital Variable  
Kansallis House - Place de l'Etoile  
L-1021 Luxembourg  
R.C. No B 19061

## NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of Fidelity Orient Fund, a société d'investissement à capital variable organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, Kansallis House, Place de l'Etoile, Luxembourg, at 11.00 am on December 31, 1996, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Auditor.
3. Approval of the balance sheet and income statement for the fiscal year ended August 31, 1996.
4. Discharge of the Board of Directors and the Auditor.
5. Election of six (6) Directors, specifically the re-election of Messrs. Edward C. Johnson 3d, Barry R.J. Bateman, Charles T.M. Collis, Charles A. Fraser, Jean Hamillius and H.F. van den Hoven, being all of the present Directors.
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
7. Consideration of such other business as may properly come before the Meeting.

Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the meeting with no minimum number of shares present or represented in order for a quorum to be present.

Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the aggregate more than three percent (3%) of the outstanding shares, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: November 28, 1996  
By Order of the Board of Directors

**Fidelity Investments**

## COMPANIES AND FINANCE: UK

## CalEnergy bid looks set to succeed

By Simon Holberton and  
Jane Martinson

CalEnergy's \$782m (\$1.3bn) hostile bid for Northern Electric closes today, with the US predator looking to be in the stronger position in a close-fought contest.

Most observers of the take-over battle - which closes at 1 pm - believe CalEnergy will succeed. But it will be fought to the last.

CalEnergy already owns nearly 30 per cent and has

acceptances for another 4 per cent. Backing from other shareholders, contacted by the FT yesterday, suggested it was assured of more than 40 per cent.

Northern has mounted a vigorous defence and about 30 per cent of shareholders seem set to stay loyal. Cal Energy's 650p a share offer has galvanised opposition from some of its large shareholders.

The Prudential, Northern's largest shareholder after Cal

Energy with 11.3 per cent, said this week's agreed bid for London Electricity had "reinforced our belief that CalEnergy's offer is too cheap". There had been "nothing new whatsoever" from CalEnergy to make the group change its mind.

Other large institutional investors supporting Northern include M&G, and Foreign Colonial, which manages Northern's pension fund.

The stance adopted by

Standard Life, which owns 3 per cent of Northern, is thought to be crucial to the outcome. Mr Chris Foot, chairman of Northern's small shareholders association, said he expected CalEnergy's bid to be defeated.

"I'm quite convinced the great majority of small shareholders don't want Northern Electric to be taken over, least of all by an American company."

CalEnergy remained quietly confident of success.

"The principal thing that could have stopped us was if Northern's advisers had bought a material amount of Northern shares today, but they haven't," said one adviser.

BZW added only 100,000 Northern shares, or 0.1 per cent, to the 2.3 per cent it and Schroders bought on Wednesday. CalEnergy accused the two advisers of "undesirable bid manipulation" and claimed the tactic had backfired.

## Asda expands campaign against price fixing

By Peggy Hollinger

Asda, Britain's fourth-largest supermarket chain, hopes to repeat its success in breaking price-fixing arrangements on books and drugs with a series of campaigns on other products next year.

Mr Archie Norman, chairman, said yesterday that consumers were paying unreasonable prices for many products. "There are areas still where people have inflated margins," he said. Asda's campaign against the price fixing of over-the-counter medicines prompted a review of the arrangement earlier this year.

The company also led opposition to price fixing on books through the net book

agreement. It would not specify yesterday which products' prices it intended to cut.

Mr Norman's comments came as the group announced a 15.8 per cent jump in pre-tax profits before exceptional items to £180.1m (£267.4m) on sales ahead 13.5 per cent to £2,450m.

The performance came in at the top end of analysts' expectations and the shares edged up 3p to 128½p. Asda achieved like-for-like sales growth of 10.3 per cent, well ahead of the industry average of 5.6 per cent. One analyst said that the group was performing well against its good figures of last year. It was "still getting most of its

sales growth through to the bottom line", he said.

But Mr Norman said the pace of comparable sales growth was likely to slow next year. "I do not expect to perform quite this strongly but I do believe we can still outperform the competition."

Asda's strong results were fuelled by an increase in market share from 10.1 to 10.6 per cent. Customer numbers also increased by 7 per cent to 6m a week.

Mr Norman, who yesterday succeeded Mr Patrick Gillam as chairman, said Asda intended to maintain its lower price proposition, even if rivals such as Tesco introduced further initiatives.



Allan Leighton, chief executive (left), with Archie Norman

## UK side behind loss at MDI

By Hilary Barnes  
in Copenhagen

Difficulties at the UK operations of MD Foods International, a division of Danish co-operative dairy group MD Foods, were the main reason for the subsidiary making a loss in the year to June 30.

Severe price competition, negative effects of the BSE crisis and rationalisation costs in the UK were blamed for a DKK216m (\$36.7m) loss by MDI. It made profits of DKK18m in the previous year. MDI's result was also adversely affected by an increase to DKK20m (DKK10m) in royalty payments to its parent.

Mr Kim Nielsen, chief executive of MDI, said that the BSE crisis had caused periods of excess milk supply, with milk being sold at a loss, as well as a collapse in sales of cream. Rationalisation costs were mainly related to conversion from bottled milk to supplies of milk to supermarkets in disposable packaging.

"In the light of the rationalisation and market measures we have already taken, MD Foods is well placed to meet competition and development over the next couple of years. There will be a reduction in the number of suppliers, a development which we consider will give those which are left a healthier economy," said Mr Jens Bignin, group chief executive.

MDI has turnover of about DKK7.7bn, 90 per cent arising in the UK and the rest in Saudi Arabia, South Korea and Brazil. After taking over Lord Rayleigh's Dairies in August, MD Foods sells 700m kg of milk a year, more than the total consumption in Denmark.

The MD Foods group, which issued consolidated figures for the first time, reported a net profit of DKK590m. The parent company, however, increased net profits from DKK503m to DKK583m. Turnover reached DKK21bn, which makes MD Foods the second biggest industrial company in Denmark after the AP Moller-Maersk shipping and oil and gas business.

Mr Bignin said that on the negative side income from export subsidies to non-EU countries had been halved over the past three years.

## Whitbread chief to stand down

By David Blackwell

Mr Peter Jarvis, the architect of Whitbread's transformation from a traditional brewer to a retail leisure group, is to leave the company next summer.

His successor as chief executive will be Mr David Thomas, managing director of the restaurants and leisure division.

The decision of Mr Jarvis to step down at the age of 55 surprised some in the City, and Whitbread's shares were marked down 14½p to 76½p. However, one analyst said

the shares had become over-bought after a strong run and any news of this sort was bound to lead to profit taking.

Mr Jarvis said he was retiring while the group was in good shape. "It's best to hand over when things are going well, and the strategy is fixed and accepted," he said, adding that his 13 years as chief executive had been "a lot of fun".

He joined Whitbread 20 years ago after 12 years in marketing at Unilever, the Anglo-Dutch consumer products group.

Mr Jarvis has led the group through three big strategic acquisitions - Marriott in hotels, David Lloyd in sports centres, and Felcon in city centre restaurants.

The rewards from the \$600m (\$835m) spending spree started to emerge last month, when the group reported a 13 per cent rise in interim profits to £178.1m.

Mr Thomas, 52, has for the past four years been the key figure alongside Mr Jarvis in taking Whitbread - a traditional brewer for 250 years - into hotels, eating-out and active leisure.

After working at Finefare, Linford and Grand Metropolitan, Mr Thomas joined Whitbread in 1984. He took the group into the pub food market through Brewers Fayre.

As managing director of the restaurant and leisure division, Mr Thomas developed brands such as Travel Inn, the budget hotels chain, TGI Friday's and Beefeater.

Mr Thomas's successor has not been decided, prompting speculation that the restaurants and leisure division could be divided into two.

## Citizens makes \$5bn disposal

By Christopher  
Brown-Humes

Citizens Financial, the US bank which is 76.5 per cent owned by the Royal Bank of Scotland, has sold \$5bn of mortgage servicing rights for \$89m.

The move is in line with its strategy of pulling out of mortgage servicing and withdrawing from wholesale

mortgage business.

The buyer is Dovenmuehle Mortgage, one of the biggest providers of mortgage servicing in the US, which will also take over the servicing of Citizens' \$3.3bn mortgage book.

Mr Bob Speirs, finance director at the Royal Bank of Scotland, said Citizens had decided to sell because it was not a big enough par-

ticipant in mortgage servicing. The industry has been consolidating, including last year's decision by Barclays to sell its mortgage servicing rights in the US.

Citizens is still looking to sell a further \$3.5bn of mortgage servicing rights. This business has been put out to tender, and it is hoped a sale will be concluded soon.

Citizens only intends to

remain in mortgage origination in its home territory of New England, said Mr Speirs.

The minority 23.5 per cent stake in Citizens is held by the Bank of Ireland.

Mr Paul D'Alton, Bank of Ireland chief financial officer, said the net effect of the withdrawal from mortgage servicing would be positive for Citizens.

## Irish Life in \$163m US buy

By Michael Lindemann

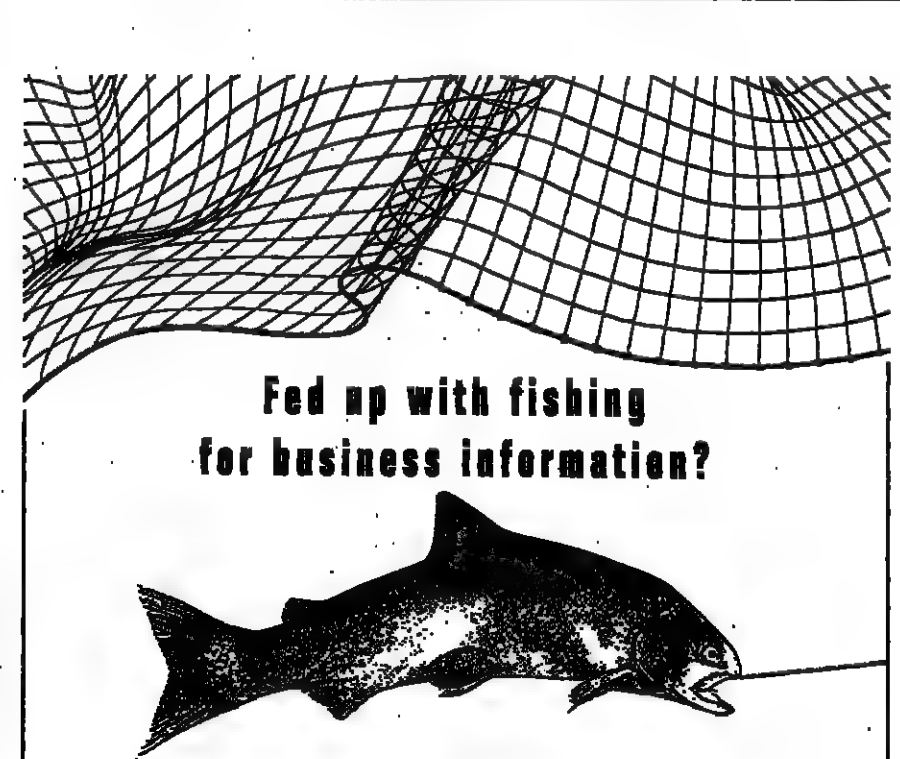
Irish Life, the Republic's largest life assurance and pensions group, yesterday said it would pay \$163m for a privately-owned US company specialising in life assurance and accidental and health

business. The Dublin-based group expects to fund the acquisition of Indiana-based Guarantee Reserve Life Insurance, "substantially" from its own resources.

An unspecified balance would be financed by bank loans. Irish Life had net cash of 1950m when it reported its 1996 interim results in September.

Irish Life expects to complete the deal by March 31, when it expects Guarantee Reserve to have an embedded value of \$146m. Embedded value measures the current and future profits on life and pensions products and investment income.

About 18 per cent of Irish Life's embedded value comes from US business but the latest deal would raise that figure to more than 30 per cent, the company said.



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**FT Discovery**

## NOTICE OF CHANGE OF NAME

To the holders, lessors and guarantors of bonds, notes and other instruments in respect of which Chemical Trust & Banking Co., Ltd. (Japan) (the "Bank") has been appointed Principal Paying Agent or in any other or similar capacity and to the trustees, paying agents, custodians, swap counterparties and other parties to relation thereto:

NOTICE IS HEREBY GIVEN that with effect from November 1, 1996 the name of the Bank has been changed to "Chun Trust Bank". The Bank's specified office and address for correspondence is:

Head of Administration & Planning Group  
Chun Trust Bank  
Nakaseki Park Building, 13F  
2-20, Akasaka 5-chome  
Minato-ku, Tokyo 107, Japan

Chun Trust Bank

CHASE

December 20, 1996

تسکات من المال











**By Simon Kuper**

competition among banks, and promote deregulation in fields such as tax and securities transactions. Other Japanese officials said the deregulation could increase worldwide use of the yen. One aim of the move is to boost the size of the Tokyo foreign market nearer to that of London and New York.

■ The Bundesbank is trying to give teeth to the stability pact agreed for Emu last week.

Mr Hans Tietmeyer, Bundesbank president, yesterday followed Mr Otmar Issing, the bank's chief economist, in saying that nations had to implement the pact strictly.

The pact gives politicians more discretion than Germany would have liked on whether or not to fine countries running excessive budget deficits.

Mr Tietmeyer said yesterday. "It is very important to see how these cornerstones (of the pact) will be made more concrete."

### MONTHLY RATES

Price	Mar	Jun	Sep	Mar	Jun	Sep
8850	0.28	0.57	0.53	0.19	0.20	0.23
8375	0.16	0.49	0.66	0.32	0.27	0.31
9400	0.06	0.55	0.50	0.49	0.38	0.40

See vol. 100, Code 2863 Plus 317. Previous day's open int. Call 87419 Plus 68444

[illegible]

**Notice to holders of the U.S.\$200,000,000  
Guaranteed Subordinated Floating Rate Notes due  
2003 (issued on 26th May, 1993) and of the  
U.S.\$200,000,000 Guaranteed Subordinated  
Floating Rate Notes due August 2003 (issued on  
25th August, 1993), in each case issued by  
CS First Boston Finance B.V. (formerly known  
as CSFB Finance B.V.) and guaranteed by  
CS First Boston, Inc. (formerly known as  
CS First Boston Group, Inc.).**

Notice is hereby given pursuant to Condition 14 of the Notes of the above issues and clauses 8 of the guarantees dated 26th May, 1993 and 25th August, 1993 respectively relating to such issues (the "Guarantees") that CS Holding, a company duly incorporated and validly existing under the laws of Switzerland,

The substitution of guarantor will become effective on 31st December, 1996. From that date, CS Holding will be duly bound by the provisions of the Guarantees and shall guarantee to the holders of the Notes of each issue and the respective Coupons the due and punctual payment of the principal, interest or any

A copy of the Assignment and Assumption Agreements, dated 5th December, 1996, providing for the substitution of guarantor will be deposited with the Fiscal Agent, Morgan Guaranty Trust Company of New York.

with the restructuring of its principal businesses into four units: Swiss domestic banking, private banking, asset management and corporate and investment banking. Legally, effective 1st January, 1997, these four units will be grouped under two Swiss banks: Credit Suisse (known prior to 1st January, 1997 as Swiss Volksbank) and Credit Suisse First Boston (known prior to 1st January, 1997 as Credit Suisse). Credit Suisse First Boston will be the principal stockholder (and own all of the voting stock of CS First Boston, Inc. and will be the indirect parent company

Effective 1st January, 1997, (i) CS Holding shall be known as Credit Suisse Group, (ii) CS First Boston, Inc. shall be known as Credit Suisse First Boston, Inc., and (iii) CS First Boston Finance B.V. shall be known as Credit Suisse First Boston Finance B.V.

Following the above changes, the above Notes, as guaranteed by Credit Suisse Group, will remain listed on the London Stock Exchange under the new name of the Issuer, Credit Suisse First

20th December, 1996

**BOMBRI S.A.**  
(a company incorporated with limited liability under the laws of the Federal Republic of Germany)  
(the "Issuer")

Notice of the result of voting on the resolution considered as a meeting of the holders of the U.S. \$60,000,000 8 1/2 per cent. Senior A Notes due 1988 and U.S. \$37,000,000 8 1/2 per cent. Senior B Notes due 1988 of the Issuer the "Notes" and the "Notes" respectively. Notice is hereby given that, at the meeting (the "Meeting") of the Noteholders convened by the Issuer and held at the offices of Allen & Overy, 1 New Change, London EC4M 3SG on Friday, 26th December, 1986 at 2.30 p.m. (London time), the Extraordinary Resolution

The Extraordinary Resolution was passed by a vote of 89% against 11% at the Meeting held on the 6<sup>th</sup> November 1996. The Extraordinary Resolution was passed by a majority of more than three quarters of the votes cast in favour of the Extraordinary Resolution. Of 1,549 votes cast, 1,375 represented 78.99% were in favour of the Extraordinary Resolution and, this being more than three quarters of the votes cast, the Extraordinary Resolution was validly passed.

The failure of the Extraordinary Resolution to be passed does not of itself mean that an Event of Default has occurred. In order for an Event of Default to arise and the Notes to be declared due and payable as a consequence of the circumstances referred to in the Extraordinary Resolution (the "Relevant Circumstances") the Trustee would need to satisfy that the Relevant Circumstances are in its opinion materially prejudicial to the interests of the Noteholders.

**PRINCIPAL PAYING AGENT**  
Banque Indosuez Luxembourg  
38 Allée Schefler, L-2520 Luxembourg

\_\_\_\_\_

\_\_\_\_\_

CEP 01473-900  
São Paulo, Brazil

Dated 20th December, 1988







## Offshore Fund

Offshore Fund

## Offshore Fund

Offshore Fund

[illegible]

**Fund Mgmt (Jersey) Ltd**  
 Jersey City 07534 6  
 081724 0.0000 -0.0000

**Fund Mgmt (Jersey) Ltd**  
 Jersey City 07534 6  
 081724 0.0000 -0.0000

[illegible]

137.201	39.0824	+0.004
139.574	10.0534	+0.001
<b>Director of Management (C)</b>		
139.574	10.0534	+0.001

137.201	39.0824	+0.004
139.574	10.0534	+0.001
<b>Director of Management (C)</b>		
139.574	10.0534	+0.001

[illegible]

	1999	1998	1997
Revenue	\$16.07	15.85	-0.17
Profit	\$1.55	1.15	-0.19

	1999	1998	1997
Revenue	\$16.07	15.85	-0.17
Profit	\$1.55	1.15	-0.19

[illegible]

Managers (January) Ltd  
 n. Pils. 11.8251 0.8226 =  
 cost. 10.8367 0.8371 =  
 (January) Ltd

Managers (January) Ltd  
 n. Pils. 11.8251 0.8226 =  
 cost. 10.8367 0.8371 =  
 (January) Ltd

[illegible]

Management (Jersey) Limited  
Limited  
(Inc.)

Management (Jersey) Limited  
Limited  
(Inc.)

[illegible]

	319.25	+0.03
	FF198.85	+0.12
	SF113.38	+0.09
	CS18.02	+0.02
	DE18.74	+0.05

	319.25	+0.03
	FF198.85	+0.12
	SF113.38	+0.09
	CS18.02	+0.02
	DE18.74	+0.05

[illegible][illegible][illegible][illegible][illegible][illegible]

Company	1990-91	1991-92	% Chg.
World Financial Services Limited			
1990 Investment:	\$18.49	11.01	
1991 Asset Mgmt. Chemical Indus. Ltd.			
1990 Investment:	\$19,241	204.08	+1.37
1991 Asset Mgmt. Chemical Indus. Ltd.	528.45	31.91	5.77
1990 Investment:	534.10		+0.01
1991 Asset Mgmt. Chemical Indus. Ltd.	57.80	1.79	-4.26
1990 Investment:	741.14		
1991 Asset Mgmt. Chemical Indus. Ltd.	127.55	131.14	+0.70
1990 Investment:	672.67	69.21	+0.71
1991 Asset Mgmt. Chemical Indus. Ltd.	144.25	52.85	-0.65
1990 Investment:	95.14	95.14	-0.55
1991 Asset Mgmt. Chemical Indus. Ltd.	748.36	31.34	-0.04
1990 Investment:			
1991 Asset Mgmt. Chemical Indus. Ltd.	685.45	28.87	-0.35
1990 Investment:			
1991 Asset Mgmt. Chemical Indus. Ltd.	720.27		-5.85
1990 Investment:			
1991 Asset Mgmt. Chemical Indus. Ltd.	954.28	57.58	-1.85



**FT MANAGED FUNDS SERVICE**[illegible]

مكتبة ابن الجوزي







## LONDON SHARE SERVICE

## ALCOHOLIC BEVERAGES

Guinness	10.00
Heineken	10.00
Stout	10.00
Wine	10.00

## BANKS, MERCHANT

Bank of America	10.00
Barclays	10.00
HSBC	10.00
London & Lancashire	10.00

## BANKS, RETAIL

Bank of America	10.00
Barclays	10.00
HSBC	10.00
London & Lancashire	10.00

## CHEMICALS - Cont.

ICI	10.00
Shell	10.00
BP	10.00
Amoco	10.00

## DISTRIBUTORS

ICI	10.00
Shell	10.00
BP	10.00
Amoco	10.00

## ENGINEERING

Rolls Royce	10.00
BAE Systems	10.00
QinetiQ	10.00
BAE Systems	10.00

## EXTRACTIVE INDUSTRIES - Cont.

British Petroleum	10.00
Shell	10.00
BP	10.00
Amoco	10.00

## HOUSEHOLD GOODS - Cont.

Debenhams	10.00
Next	10.00
Primark	10.00
Primark	10.00

## INVESTMENT TRUSTS - Cont.

Investment Trust	10.00
Investment Trust	10.00
Investment Trust	10.00
Investment Trust	10.00

## INSURANCE

Aviva	10.00
Aviva	10.00
Aviva	10.00
Aviva	10.00

## INVESTMENT TRUSTS

Investment Trust	10.00
Investment Trust	10.00
Investment Trust	10.00
Investment Trust	10.00

## BREWERS, PUBS &amp; REST

Guinness	10.00
Heineken	10.00
Stout	10.00
Wine	10.00

## BUILDING &amp; CONSTRUCTION

Building & Construction	10.00
Building & Construction	10.00
Building & Construction	10.00
Building & Construction	10.00

## DIVERSIFIED INDUSTRIALS

Diversified Industrials	10.00
Diversified Industrials	10.00
Diversified Industrials	10.00
Diversified Industrials	10.00

## ELECTRICITY

Electricity	10.00
Electricity	10.00
Electricity	10.00
Electricity	10.00

## ELECTRONIC &amp; ELECTRICAL EQUIP

Electronic & Electrical Equip	10.00
Electronic & Electrical Equip	10.00
Electronic & Electrical Equip	10.00
Electronic & Electrical Equip	10.00

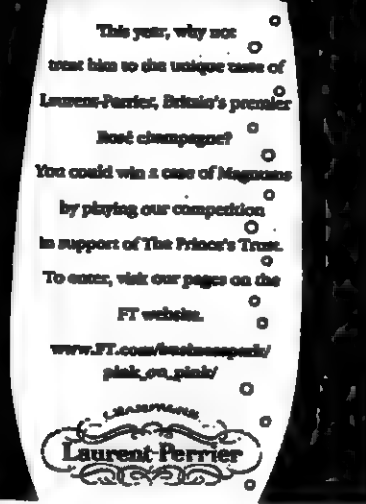
## BUILDING MATS. &amp; MERCHANTS

Building Mats. & Merchants	10.00
Building Mats. & Merchants	10.00
Building Mats. & Merchants	10.00
Building Mats. & Merchants	10.00

## CHEMICALS

Chemicals	10.00
Chemicals	10.00
Chemicals	10.00
Chemicals	10.00

PUT SOME  
COLOUR  
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CHRISTMAS.



## ENGINEERING - Cont.

Rolls Royce	10.00
BAE Systems	10.00
QinetiQ	10.00
BAE Systems	10.00

## FOOD PRODUCERS - Cont.

Food Producers	10.00
Food Producers	10.00
Food Producers	10.00
Food Producers	10.00

## GAS DISTRIBUTION

Gas Distribution	10.00
Gas Distribution	10.00
Gas Distribution	10.00
Gas Distribution	10.00

## HEALTH CARE

Health Care	10.00
Health Care	10.00
Health Care	10.00
Health Care	10.00

## HOUSEHOLD GOODS

Household Goods	10.00
Household Goods	10.00
Household Goods	10.00
Household Goods	10.00

## EXTRACTIVE INDUSTRIES

Extractive Industries	10.00
Extractive Industries	10.00
Extractive Industries	10.00
Extractive Industries	10.00

## ENGINEERING, VEHICLES

Engineering, Vehicles	10.00
Engineering, Vehicles	10.00
Engineering, Vehicles	10.00
Engineering, Vehicles	10.00

## INV TRUSTS SPLIT CAPITAL

Inv Trusts Split Capital	10.00
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## INVESTMENT TRUSTS

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## Ann - Coal

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10.0	Gold Card	
10.0	Hardcore S&W	
10.0	Hardcore S&W	
10.0	Imperial Oil	
10.0	No Alcon	
10.0	Royal Can. Can.	
10.0	Toronto-Dow	
10.0	Wagon City Gas	
10.0	Western Star	
	<b>SOUTH</b>	
10.0		
10.0	Anglo Am Ind.	
10.0	Gold Card	
10.0	Gold Fide Pro	
10.0	SA Frigate	
10.0	SA Frigate	
10.0	SA Brown	
10.0	Standard Gas	
10.0	Wagon City	
10.0	Wagon City	
	<b>GUIDE</b>	
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Qc Data 2025	E318-2	+1 E322-2	F710-5	891.7		MRI Group			317		64.5		80.3
Qc 151 May 27	E318-2	+1 E322-2	F710-5	229.0		NSS Int'l			317		64.5		80.3

1967	1968	1969	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375</
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Don Secs	178
PC	428

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Walson	187	173	123	181	126	8.8	Unpublished	148	174	128	88.7
High Estates	187	182	84	19.2	2.6	19.5	Collect Apple	349	510	168	224.5
	187	182	26	11.9	3.4	5.5		182	187	510	1.33

Year	1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1970	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

1993-94	177.3	105	28.4	6.1	11.8	17.1	11.8
1994-95	177.3	105	28.4	6.1	11.8	17.1	11.8
1995-96	177.3	105	28.4	6.1	11.8	17.1	11.8
1996-97	177.3	105	28.4	6.1	11.8	17.1	11.8
1997-98	177.3	105	28.4	6.1	11.8	17.1	11.8
1998-99	177.3	105	28.4	6.1	11.8	17.1	11.8
1999-00	177.3	105	28.4	6.1	11.8	17.1	11.8
2000-01	177.3	105	28.4	6.1	11.8	17.1	11.8
2001-02	177.3	105	28.4	6.1	11.8	17.1	11.8
2002-03	177.3	105	28.4	6.1	11.8	17.1	11.8
2003-04	177.3	105	28.4	6.1	11.8	17.1	11.8
2004-05	177.3	105	28.4	6.1	11.8	17.1	11.8
2005-06	177.3	105	28.4	6.1	11.8	17.1	11.8
2006-07	177.3	105	28.4	6.1	11.8	17.1	11.8
2007-08	177.3	105	28.4	6.1	11.8	17.1	11.8
2008-09	177.3	105	28.4	6.1	11.8	17.1	11.8
2009-10	177.3	105	28.4	6.1	11.8	17.1	11.8
2010-11	177.3	105	28.4	6.1	11.8	17.1	11.8
2011-12	177.3	105	28.4	6.1	11.8	17.1	11.8
2012-13	177.3	105	28.4	6.1	11.8	17.1	11.8
2013-14	177.3	105	28.4	6.1	11.8	17.1	11.8
2014-15	177.3	105	28.4	6.1	11.8	17.1	11.8
2015-16	177.3	105	28.4	6.1	11.8	17.1	11.8
2016-17	177.3	105	28.4	6.1	11.8	17.1	11.8
2017-18	177.3	105	28.4	6.1	11.8	17.1	11.8
2018-19	177.3	105	28.4	6.1	11.8	17.1	11.8
2019-20	177.3	105	28.4	6.1	11.8	17.1	11.8
2020-21	177.3	105	28.4	6.1	11.8	17.1	11.8
2021-22	177.3	105	28.4	6.1	11.8	17.1	11.8
2022-23	177.3	105	28.4	6.1	11.8	17.1	11.8
2023-24	177.3	105	28.4	6.1	11.8	17.1	11.8
2024-25	177.3	105	28.4	6.1	11.8	17.1	11.8
2025-26	177.3	105	28.4	6.1	11.8	17.1	11.8
2026-27	177.3	105	28.4	6.1	11.8	17.1	11.8
2027-28	177.3	105	28.4	6.1	11.8	17.1	11.8
2028-29	177.3	105	28.4	6.1	11.8	17.1	11.8
2029-30	177.3	105	28.4	6.1	11.8	17.1	11.8
2030-31	177.3	105	28.4	6.1	11.8	17.1	11.8
2031-32	177.3	105	28.4	6.1	11.8	17.1	11.8
2032-33	177.3	105	28.4	6.1	11.8	17.1	11.8
2033-34	177.3	105	28.4	6.1	11.8	17.1	11.8
2034-35	177.3	105	28.4	6.1	11.8	17.1	11.8
2035-36	177.3	105	28.4	6.1	11.8	17.1	11.8
2036-37	177.3	105	28.4	6.1	11.8	17.1	11.8
2037-38	177.3	105	28.4	6.1	11.8	17.1	11.8
2038-39	177.3	105	28.4	6.1	11.8	17.1	11.8

Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100																																																																																																																																																																																																																									
Population	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	4

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TELECOMMUNICATIONS + or 52 week bid

	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

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Yield	375	381	281	82.0	2.9	16.6	Takafrost	180-2	-5	180	117.5	1.5
Wet weight	48	45	41	124.9	6.5	11.8	Vozzanne	A+200-2	+5.2	200-2	200-2	7.00
Dry weight	—	—	—	—	—	—						

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Category	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397</
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## LONDON STOCK EXCHANGE

## Wall St and bid hopes drive Footsie higher

## MARKET REPORT

By Steve Thompson,  
UK Stock Market Editor

London stocks gave another powerful display yesterday, shrugging off the worrying implications of the latest domestic economic news.

Investors preferred to focus instead on the likelihood of more takeover activity developing in the wake of this week's burst of bids. These have included hostile moves against Newmont, Tonks, Burnfield, Cella Petroleum and London Electricity, with a total value of over \$2.5bn.

Heavy trading volume was

another feature. There was evidence of further programme trading activity yesterday, with at least one programme - weighted on the buy side and heavily loaded with bank and insurance - put through the market. Wednesday saw two programmes executed.

There has been something of a lull in programme trading in recent weeks, reflecting the extreme volatility of markets in the wake of the big sell off on Wall Street three weeks ago.

Turnover was additionally lifted yesterday by a long list of bid and takeover, or tax-related, trades, which accounted for at least 100m shares. At the 6pm

calculation, turnover in UK equities totalled 1,111.5m shares, the highest daily total for some months. Non-FtSE 100 business accounted for 56 per cent of the overall figure. Customer trading activity in Wednesday was valued at \$1.19bn, the highest for five trading sessions.

Wall Street gave a similarly powerful performance to London, building on Wednesday's 38-point gain on the Dow Jones Industrial Average and accelerating in early trading to post a 54 point gain, propelling the Dow through the 6,400 level.

The FTSE 100 index made good progress at the start of the session, buoyed up by Wall Street's

showing and further bid speculation.

Buying interest built strongly during the late afternoon leaving Footsie up 33.1, or 1.8 per cent. The market's second line stocks and smaller issues were not left behind; the FTSE 250 jumped 26.3 to 4,406.8 and the FTSE SmallCap 6.2 to 2,146.2.

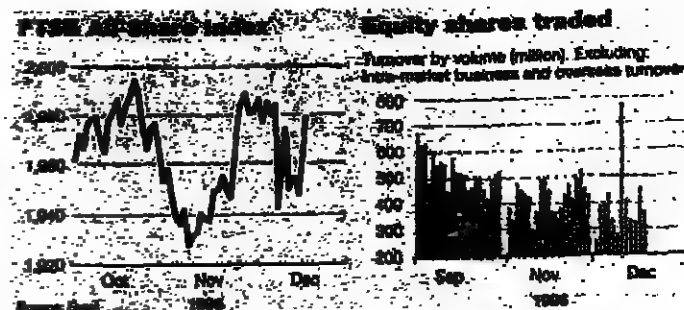
Yesterday's UK economic news, which showed M4 money supply up 10.8 per cent in the year to November, came in above the consensus many economists now see UK interest rates as almost certain to be lifted in the next couple of months.

The US statistics, including the

October trade balance, jobless claims and the Philadelphia Federal Reserve survey, gave a lift to US Treasury bonds.

Traders said the London market looks set for further gains, especially if Wall Street continues its rehabilitation and if the expected takeover stories, particularly in the financial services, come to fruition.

Today promises plenty of action in global markets with numerous big derivatives expiries expected to promote intense activity. A double witching takes place in London, with expiries of FTSE 100 index options and futures taking place between 10am and 10.30am.



Index	4051.3	+33.1	FT 30	2780.8	+18.2
FTSE 100	4051.3	+33.1	FTSE Non-Fin p/e	17.55	17.76
FTSE 250	4406.8	+26.3	FTSE 100/FT 250	4050.0	+34.0
FTSE 350	2009.4	+15.4	10 yr Gilt yield	7.55	7.70
FTSE All-Share	1879.5	+14.54	Long gilts/yield ratio	2.02	2.02
FTSE All-Share	3.81	3.84			

Best performing sectors	Worst performing sectors
1 Tobacco +3.4	1 Engineering Vehicles -0.9
2 Oil Exploration +1.8	2 Gas Distribution -0.9
3 Electronic & Elec +1.7	3 Textiles & Apparel -0.8
4 Telecommunications +1.8	4 Distributors -0.2
5 Transport +1.5	5 Leisure & Hotels +0.0

Legal  
decision  
hits GKNBy Joel Kibazo, Lisa Wood  
and Peter John

Engineering group GKN was the main talking point of the day. A US court found it in breach of contract with its US franchisees, a ruling that could wipe out most of GKN's profits this year.

The company said the award appeared to stand at \$388m (\$240m) but could be raised to a maximum of \$554m.

The news hit the stock like a bolt from the blue and sent the shares plunging as dealers moved to reduce holdings. There was extended backwardation, a situation when the offer and bid price are temporarily reversed in the rush to sell the stock. At the day's worst the stock was down 78 at 970p.

Many analysts highlighted the fact that with this year's profits consensus standing at around \$265m the award could wipe out most of GKN's profits this year.

Nerves were steadied later and the shares clawed back most of the earlier losses to end 36½ off at 1009½, after trade of 5.8m.

One analyst said: "This is seriously bad news for GKN. Should the company make the payment, acquisitions will be off the agenda and dividend increases will be constrained."

T&N, at one point rumoured to be a bid target for GKN, remained under pressure, easing another 3 to 169½p following Merrill Lynch's advice earlier on in the week for investors to switch into GKN.

Storehouse strengthened 8½ to 261p on turnover of 22m after the pressure of some heavy selling was removed. Dealers said Nat-West Securities had placed 8.4m shares - some 2 per cent of the issued capital - with institutions over the past two days.

There was also some speculative talk that Asda might be casting an eye over the high street retailer, which is perceived by the City as vulnerable and cheap.

Asda formed 3 to 126½p following half year results at the top of expectations, with a number of analysts upgrading full year forecasts. Charterhouse Tilney moved from 5340m to 5350m and UBS increased its estimate from 5340m to 5345m.

Rank was the worst performer in the FTSE 100, falling 2½ to 416½p, following a trading statement which failed to live up to expectations. Particularly disappointing, said analysts, was its Hard Rock cafe business.

Mr Greg Feebly, leisure analyst at Kleinwort Benson, said a radical turnaround was required at Hard Rock and, although new management had been installed, the benefits would take time to flow through.

Kleinwort, which had bottom of the range forecasts, has not changed them, although several other ana-

lysts have, including Nat-West Securities, which moved from 5322m to 5300m for the current year.

Airtours climbed 80 to 797½p, a record high, after the holiday operator said that it and Carnival Corporation planned to buy Costa Crociere, the Italian cruise line, for about \$181m.

East Midlands Electricity was heavily traded as SBC Warburg went into the market to buy 15 per cent of the shares on behalf of Donalson Resources, the US bidder, which now has more than 50 per cent. The shares improved 8 to 664½p with 28m changing hands.

Northern Electric gained 7½ to 637½p on the last day before the outcome of the bid by CalEnergy is announced. The closing price suggested the jury was still out on whether CalEnergy would win the 660p

a-share bid or whether Northern, whose advisers bought stock in the market on Wednesday, would be able to fight off the US aggressor.

Abbey National hit a new closing high on bid speculation and a squeeze amid a shortage of stock in the market. The shares closed 6 higher at 742½p as press reports noted talk that at least one sizeable financial sector bid or merger was poised to hit the market.

The shares have also been bolstered by hopes that rising mortgage rates would lead to wider profit margins. Commercial Union lifted 1½ to 688p on the back of reports about a \$160m surplus on the insurer's claims book.

BAT Industries lifted 17½ to 484½p after announcing it had sold its Henri Wintermans Cigar Group and

expected the sale to result in a small profit.

Enterprise jumped 19 to 614½p amid hopes for a re-rating in the oil sector following Gulf Canada's bid for GKN. However, the main beneficiary of bid speculation whipping through the oils was British Borneo, which was the best FTSE 250 performer with a rise of 46, or 6.88 per cent, to 717½p.

United News & Media gained 2½ to 655½p after SBC Warburg reiterated a "buy" recommendation. The broker marginally downgraded its 1996 profit estimates for the publishing group on currency effects, but nevertheless remained positive on the stock.

Chemicals group Laporte jumped 27 to 661½p after the company said trading was in line with expectations in the second half of 1996. Laporte said the international spread of its businesses, together with its strong market and technology positions in specialist sectors, gave a base for solid progress.

British Gas dipped 3 to 230½p although recent comment from A&N Amro Home Growth, one of the company's brokers, was offset by a presentation by the company yesterday to potential investors.

WPP and Cordiant benefited from a media conference in the US hosted by Peine Webber, earlier in the week. WPP gained 8 to 234½p and Cordiant 3½ to 96½p.

Whitbread slipped 1½ to 76½p on the announcement that Mr Peter Jarvis, the group's chief executive, plans to retire next summer. The share price movement reflected profit-taking after the recent gain seen in the stock.

There was some switching from Whitbread into Bass, which rose 9 to 614½p.

ness rose 10½ to 454½p with one analyst suggesting that Christmas lunches in the City were slowing down the absorption of news, such as the Japanese relaxing taxes on whisky.

British Airways gained 5½ to 610½p amid rumours that the company and American Airlines are in talks with KLM, the Dutch carrier, about forming a strategic alliance.

A shortage of stock in Railtrack sent the group's shares soaring to a new high. The price rose 27½ to 388½p, the best performing stock in the FTSE 100 yesterday. Dealers expect the government to publish performance data for the group today.

## LONDON RECENT ISSUES: BOUTIES

Issue	Price	Change	High	Low	Est. Vol	Open Int.
Dec 19	4051.3	+33.1	4050.0	4015.0	18882	21875
Dec 18	4018.2	+36.0	4017.0	4027.0	18073	44255
Dec 17	4052.0	+55.5	4052.0	4052.0	100	2404

## FT GOLD MINES INDEX

FT GOLD MINES		
	Dec 18	% chg
Gold Silver Index, (35)	1559.58	
Regional Indices		
Africa (14)	2126.11	
Australia (6)	2096.95	
North America (12)	1722.54	

Copyright, FTSE International Ltd.  
Number of companies: South Africa 10



**Highs & Lows shown on a 52-week basis**

## WORLD STOCK MARKETS

[illegible]

**Rockwell components  
for heavy and medium duty  
trucks and trailers keep  
businesses on the road to  
exceptional performance.**



INDICES

	Dec 19	Dec 18	Dec 17	1988		Dec 19	Dec 18	Dec 17	1988				
				High	Low				High	Low			
Argentina						Japan	1487.0	1488.0	1515.4	7722.3	568	1483.0	1492
Brazil						Japan (Tokyo)	1021.0	1021.0	1033.4	220.4	27	1021.0	1012
Canada						Malaysia	1091.0	1091.0	1093.0	220.4	27	1091.0	1082
France	231.7	232.7	231.5	232.7	231.1	Malaysia (Kuala Lumpur)	1021.0	1021.0	1033.4	220.4	27	1021.0	1012
Germany	917.4	917.4	907.5	917.4	905	Mexico							
Italy						Philippines	64	222.16	222.57	303.75	228	222.56	80
UK	272.4	272.9	272.4	272.4	272.4	Portugal							
US	1120.2	1125.7	1125.2	1142.9	261	Spain	228.4	227.4	227.1	57.02	10	227.02	87
South Africa						Switzerland							
Spain	165.54	165.5	164.02	165.54	312	US	228.4	227.4	227.1	57.02	10	227.02	87
Sweden						US (New York)							
Switzerland						US (Chicago)							
Belgium						US (London)							
Netherlands						US (Paris)							
Portugal						US (Tokyo)							
Greece						US (Sydney)							
Spain						US (Auckland)							
Italy						US (Wellington)							
France						US (Christchurch)							
Germany						US (Dunedin)							
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## NEW YORK STOCK EXCHANGE PRICES

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## NYSE PRICES

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## AMEX PRICES

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# Dow surges Paris climbs again, takeover talk rampant on dollar and bond gains

## AMERICAS

Strength in the currency and bond markets helped US shares to move higher at midsession, writes Lisa Branstetter in New York.

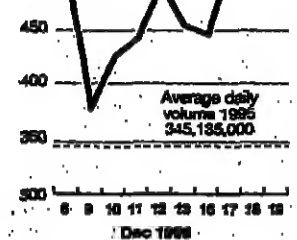
At 1 pm, the Dow Jones Industrial Average was up 67.28 at 6,414.05 and the Standard & Poor's 500 added 8.12 at 739.66. Volume on the NYSE came to 278m shares.

Technology shares were also strong as they continued the rally that began on Wednesday.

The Nasdaq composite,

rose 1.12 to 1,154.00.

NYSE volume



which is about 40 per cent

technology shares, added 7.24 at 1,292.62 and the Pacific Stock exchange technology index was 0.6 per cent higher.

The value of the dollar was lifted in early business by a narrower than expected US trade deficit and currency gains, which combined with some new signs of economic weakness to boost bond prices and send yields lower. By early afternoon the yield on the benchmark 30-year Treasury had fallen about 5 basis points to 6.852 per cent.

Lower yields sent interest rate sensitive bank stocks higher. Chase Manhattan Bank added 3/4 at \$97.00 and Citicorp was \$2 stronger at \$103. NationsBank, which

## Mexico City 1.2% ahead

MEXICO CITY extended early gains towards midsession on a combination of renewed foreign demand, which spurred local buying, and early gains on Wall Street.

The IPC index was 39.79 or 1.2 per cent higher at 3,312.95, in hefty midsession volume of 83.5m shares.

Buenos Aires moved gently ahead at lunchtime, taking its lead from New York, and the Merval index registered a gain of 2.71 at 617.49.

## De Beers deal in spotlight

Shares in Johannesburg moved higher for the second day running in spite of a roller-coaster ride for the stock market leader, the De Beers diamond giant.

The overall index gained 53.1 to 4,658 following a rise of 89.6 to 7,794.7 for industrial shares. Gold shares, held in check by a dull bullion price, remained subdued, adding 2.6 to 1,491.3.

Dealers said that turnover was healthy with bargain

was also helped by an upgrade from an analyst at Prudential, rose 3/4 at \$97.00.

Elsewhere, Nike jumped 86 or 10 per cent to \$61.4 after reporting better second quarter results than expected. After the market closed on Wednesday, the sporting shoe and apparel company said that net income rose by more than 76 per cent from the same period last year to 60 cents a share. Analysts had forecast earnings closer to 54 cents a share.

Corral rose 1 1/2 to \$100.45 as CSX, which has a friendly offer to acquire Corral, raised its bid by \$16 per share. CSX shares dropped 1 1/2 to \$44 on the news, while shares in Norfolk Southern, which has launched a hostile bid for Corral, added 3/4 at \$66.7.

GE, which is a component of the Dow, rose 3 1/2 at \$101.47 after announcing that it would extend its share buyback programme to 1998 and raise its dividend by 18 per cent. Other rising components of the Dow included Procter & Gamble up 3/4 at \$106.46 and Merck, which gained 3/4 at \$79.7.

TORONTO moved ahead strongly, aided by the initial surge on Wall Street. At noon, the 300 composite index was showing an advance of 58.26 at 5,785.90.

Almost all of the 14 index sector groupings moved up during the morning, with conglomerate and financial services stocks making most of the running. Conglomerates were up 2.25 per cent helped by another strong day for Canadian Pacific which added \$1.15 to C\$35.50.

Banks were buoyant with Royal Bank of Canada \$1.00 ahead at C\$48.50 and Toronto-Dominion Bank up 65 cents at C\$34.25.

Alcan Aluminum put on 76 cents to C\$48.50 and Barrick Gold 30 cents to C\$40.90.

## LIMA

reopened at its normal starting time after trade was suspended on Wednesday due to heavy falls following the continuing hostage crisis.

By midsession, the general index had given up another 8.7 at 1,330.6.

Santander Investment, based in Lima, noted that the hostage crisis did not represent a new outbreak of widespread violence and it recommended investors to use the market weakness as a buying opportunity.

## hunting lifting the day's

activity to almost \$850m. South African Breweries added \$2.50 to \$112.50 and Sasol added \$2 to \$96 in 4.1m shares traded.

De Beers was the main feature of the day, falling steeply in the morning on worries about its Russian marketing deal but recovering in later trading. The stock touched a session low of \$121.75 before closing at \$128.50, down \$1.

Richard Jerram of ING Bar-

## EUROPE

There were more new all time highs, in MADRID, LISBON and BUDAPEST, but PARIS started for the second day in succession as the CAC 40 index closed 28.81 higher at 2,348.70.

Sanofi jumped by more than 6 per cent, ending FF229 higher at FF494 after Elf Aquitaine put its 53 per cent stake in the drugs group on the auction block. Elf itself made a profits forecast and added FF18.80 at FF456.50.

There were strong gains elsewhere on what dealers described as a further outbreak of rampant takeover talk. Rhône-Poulenc, up FF1.70 at FF187.70, kept the pot boiling as it announced that it planned to merge its animal health activities with those of Merck of the US.

Carrefour gained FF157 to FF3,477 after it raised its stake in GMB, the owner of the Cora supermarket chain, by 8.1 per cent to 41.4 per cent. Credit National, which jumped 7.5 per cent on Thursday on bid rumours, continued to gain ground, adding FF2.20 to FF3.06.

On the downside, Renault fell FF3.30 or 3 per cent to FF107.20 after a gloomy forecast about French car sales in 1997.

AMSTERDAM was underpinned by a strong early showing on Wall Street. The

FTSE 100 rose 1.16 to 2,348.70. The European Series

ended up 7.13 at 625.56 and PolyGram, the music offshoot of the Philips electronics giant, led individual stocks with a gain of 11.50 or more than 7 per cent at FF185.70.

Nutricia put on 11.30 or 4 per cent to FF263.50 after the foods group announced plans for a dairy foods business swap. Among international, Unilever rose 1.34 to FF121.10 and Royal Dutch by 1.10 to FF293.60.

FRANKFURT had a subdued interest rates, a Bundesbank cut in its M3 growth target, plus gains in the dollar, but the Dax index underperformed again, the Dax index coming in just 10.60 higher at an index of 2,348.70.

Turnover fell from DM5.2bn to DM5.0bn. Brokers said that investors were reluctant to take new positions ahead of the Christmas holidays and the expiry of DTB options today. However, there was movement in the banking and automotive sectors, both of which had

been tipped as growth prospects for 1997.

In banks, Dresdner took the lead with a gain of 52 pfg at DM44.19. The sector theory was that growth in the German economy would trim banks' risk provisions next year.

Among carmakers, Volkswagen rose DM9.25 as Mr Christopher Wilm of Lehman Brothers saw the Lopez affair as a buying opportunity. Daimler put on DM1.35 to DM101.35. Here, there was further talk that the Mercedes-Benz chairman, Mr Helmut Werner, chairman of Daimler's luxury car and truck unit, would leave the company, and that this would put an end to the infighting between Mr Werner and the Daimler chairman, Mr Jürgen Schrempp.

ZURICH saw downward pressure from falls in Sandor and Ciba, as investors positioned themselves for the start of trading in Novartis on Monday.

But Wall Street came to the rescue and the SMI index finished 6.5 ahead at 3,890.9,

up from a low of 3,858.6.

Sandor fell SF23 to SF1,502 and Ciba was SF19 down at SF1,604 on profit-taking, with some funds said to be selling to ensure that they were not too heavily invested in Novartis, which will have a weighting of 26 per cent in the SMI index.

Roche certificates, up SF120 at SF1,190, were another beneficiary of switching.

Swissair tumbled SF62 or 5.7 per cent to SF1,025 as high hopes for positive news from yesterday's press conference proved unfounded.

The shares had been on the slide since late March, but reversed direction earlier this month, rising from SF970 on December 6 to SF1,069 on Wednesday.

MILAN moved ahead on hopes that forthcoming inflation data could open the way to a cut in interest rates and the Comit index finished 3.82 higher at 633.40.

Telecom stocks, which would benefit from lower rates because of their high level of indebtedness, continued to lead. Stet added L104 to L6,744, Telecom Italia L56 to L3,796 and Tim L78 to L3,756.

Shares of Costa Crociere, the cruise ship operator which had been suspended since Monday, jumped L29 to L3,710 after being readmitted to trading. Airtronic of the UK said that it had signed a letter of intent with

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## FTSE Actuaries Share Indices

FTSE Activities Share Indices												
Dec 19			THE EUROPEAN SERIES									
Hourly changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close				
FTSE EuroStoxx100	1861.44	1860.68	1862.16	1859.62	1860.00	1862.42	1865.58	1865.10				
FTSE EuroStoxx200	1922.78	1821.01	1920.04	1917.02	1920.42	1924.20	1925.01	1925.12				
		Dec 18	Dec 17	Dec 16	Dec 15	Dec 13	Dec 12					
FTSE EuroStoxx100		1855.83	1847.55	1854.48	1832.24	1832.08						
FTSE EuroStoxx200		1915.42	1898.43	1899.66	1878.95	1900.22						